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# FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY DECEMBER 29 1993

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## Ciampi ready to stand down as Italian premier

Italy's prime minister Carlo Azeglio Ciampi said he was ready to leave office, having completed his government's mandate. The 73-year-old former governor of the Bank of Italy also said he would not stand in forthcoming general elections.

Mr Ciampi's comments are in line with promises made in May when he agreed to be Italy's first non-elected premier this century. He said then that his two essential tasks were to obtain approval for an austerity budget for 1994 and to complete the process of electoral reform. Both have been achieved. Mr Ciampi noted that the decision on the dissolution of parliament was out of his hands. Page 10; Celli holdings seized, Page 2

Euro Disney shares continued to fall. After losing more than 8 per cent of their value on Monday, they shed a further FF1.35 to close at FF29.05 in Paris. Market analysts said investors' anxieties about the prospects for a refinancing package for the loss-making group had been compounded by press reports that some banks had tried to sell their outstanding Euro Disney loans at a sharp discount. Cold comfort park, Page 8; World stocks, Page 28

Bulgaria expels Zhirnovsky: Bulgaria ordered Russian ultra-nationalist leader Vladimir Zhirnovsky to leave within 24 hours for insulting President Zhelev. He angered Bulgarians with a call on their first democratically-elected president to resign, introducing a Bulgarian friend and adviser as the nation's future leader. Zhirnovsky party lead confirmed, Page 2

Japan's prime minister sees upturn



Japanese prime minister Morihiro Hosokawa (left) predicted a national economic upturn by next summer and brushed aside the latest rash of gloomy indicators. He was speaking four days after unveiling a six-point economic plan for deregulation and tax reform, widely criticised by business. Page 3; Crackdown on pay-offs, Page 3; Editorial Comment, Page 9

Vauxhall, UK subsidiary of General Motors, has suffered a fall in pre-tax profits of about 17 per cent this year but has retained the most profitable carmaker in Britain. Page 11

Mazda, troubled Japanese carmaker, will accept three full-time senior executives from Ford, the US carmaker which is its largest shareholder, in a move to ensure its long-term survival. Page 11

Black Sea fleet offices seized: Armed Ukrainian marines seized two offices of the disputed Black Sea fleet which is shared with Russia. They prevented officers from entering military engineering units in Odessa and Ismail.

A phantom EMU: The European Monetary Institute, expected to be set up on January 1 to supervise the move to economic and monetary union, will lead a phantom existence for its first six months. Page 10; Editorial Comment, Page 9

Swaps legal fight: A London court is to "vigorously contest" a legal action brought against it by Credit Commercial de France, one of France's biggest banks, which is trying to recover losses from interest rate swap agreements. Page 4

Seoul railway talks: South Korea said it would extend talks for its \$2.4bn high-speed railway project and has asked a German consortium, which appeared to have lost the battle for the contract, to maintain its offer. Page 3

Wellcome Trust, medical research charity, will retain its near 40 per cent in the Wellcome pharmaceutical group for the time being. The news could lift one of the clouds which has overhung the drug company's shares. Page 11

America West Airlines bids New York money manager, Michael Steinhardt, has offered to pay \$250m to gain control of America West Airlines, the struggling carrier which has been in Chapter 11 bankruptcy for the past two and a half years. Page 11

Russian share auction: Russia opened an auction for shares in its biggest oil company, allowing people to swap privatisation vouchers for a stake in oil producer Surgutneftegaz. Page 2

Iranian fun park: Tehran has launched a \$70m project to build an amusement park, sports complex and cultural centre at the site of a red-light district razed in 1988. Iranian television reported.

STOCK MARKET INDICES

Index	Value	% Change
FT-SE 100 (2412)	3472.3	+15.5
Yield	3.45	
FT-SE Euro Stoxx 100	1458.40	+3.10
FT-SE All Share	1877.81	+0.4%
Nikkei	17,151.21	+311.32
New York S&P 500	2,792.05	+1.23
Dow Jones Ind Ave	2,792.05	+1.23
S&P Composite	470.80	+0.25

US LUNCHTIME RATES

Rate	Value	% Change
3-mo Treas Bill	3.11%	
Long Bond	10.10	
Yield	8.24	

LONDON MONEY (24/12)

Rate	Value	% Change
3-mo interbank	5.14	+5.5
Life long 30 year	12.10	+0.10

WORTH SEA OIL (Argus)

Oil Type	Value	% Change
Brent 15 day	12.54	
Oil	12.54	

New York Futures Dec

Contract	Value	% Change
WTI Oil	32.74	+0.25
WTI Oil	32.74	+0.25

Asia

Market	Value	% Change
Baham	12.00	
Baham	12.00	

## Bank of Spain dismisses bank board after detecting equity deficit

# Banesto on brink of collapse

By Peter Bruce in Madrid

The Bank of Spain yesterday dismissed the entire board of Banco Español de Crédito, the country's fourth largest bank, threatening the biggest banking failure in Spanish history and the possible break-up of Banesto and its large industrial empire among the rest of Spain's large banks.

The central bank acted after market rumours of Banesto's imminent collapse sent its stock into free fall yesterday morning and started a run on deposits in Madrid. Trading in the stock was suspended at midday, having fallen about 7 per cent to Ptas2,135.

Mr Alfredo Sáez, deputy chairman of Banco Bilbao Vizcaya,

was named by the Bank of Spain as Banesto's new chairman in place of Mr Mario Conde, the dashing former industrialist who took charge of Banesto in late 1987 and has tried and finally failed to persuade banking authorities that Banesto, the most vulnerable of Spain's large banks, could survive on its own.

Mr Sáez and four other directors - one each from Banco Central Hispano, Banco Santander, Argentaria, the state-owned banking group, and Banco Popular - immediately took charge of Banesto late yesterday afternoon. The collapse of Banesto and the removal of Mr Conde will be a particularly bitter blow to J.P. Morgan, the US investment bank

and its deputy chairman, Mr Roberto Mendoza, who was recently named to the now-dismissed Banesto board. Banesto was the first investment of the \$1bn Corsair banking fund created by J.P. Morgan. Corsair owns nearly 10 per cent of Banesto.

J.P. Morgan has also acted as an adviser this year to Banesto during the raising of nearly \$1bn in new capital. Mr Alfredo Pastor, the deputy economy minister, said a second semester Bank of Spain inspection at Banesto had discovered a much larger equity deficit than anticipated.

The results of this inspection had been studied by Mr Luis Angel Rojo, governor of the Bank of Spain, and senior staff just two weeks ago and urgent talks had taken place with Banesto about ways to shore up its finances. Mr Pastor said no decision had been made about Banesto's future. "The intervention today is the end of a long process," he said. An inspection in 1993 had detected gaps in Banesto's finances but the central bank and Mr Conde had agreed upon a timetable to raise new equity and to rebalance the bank's loan portfolio. But, Mr Pastor said, "the situation in 1993 has worsened", despite the fact that Banesto had raised more than \$1bn in fresh capital through share sales and deposits.

Bankers said it had become quite widely known in the last two weeks that the central bank

had been contemplating intervening in Banesto. The run on deposits yesterday had given the bank a legitimate excuse to replace Mr Conde and his board.

In a statement, the central bank said: "Banesto's current situation obliges it to take restructuring measures that cannot be undertaken alone and which require the support of the whole banking system." It said it had moved in order to guarantee the liquidity of Banesto in both domestic and foreign markets.

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Continued on Page 10

## Consumers and industry set to spur US growth

By George Graham in Washington

US businesses and consumers are getting ready to spend heavily on big investments, raising hopes of strong growth next year.

Government and private sector economists say the recovery looks likely to be sustained well into 1994 as consumers buy cars and houses, while businesses speed up investment in machinery and computer equipment.

The Conference Board reported yesterday that its closely watched index of US consumer confidence rose strongly again this month to 80.2, from a revised 71.9 in November, giving a rise of 30 points in two months.

Only the Pacific and middle Atlantic regions still show lower levels of confidence than a year ago, and both have shown some recovery in optimism in the last two months.

The December survey marked the sixth consecutive month in which consumers' assessment of their situation had improved, although the biggest rise came in future expectations.

Reports from credit card companies show that consumers have been taking their new-found confidence shopping, with MasterCard seeing credit card sales up 34 per cent in the pre-Christmas period this year, and Visa experiencing 32 per cent growth.

Meanwhile, the Commerce Department's sector-by-sector review of US industry predicts a median growth rate of 2.5 per cent in manufacturers' shipments next year.

The rise is led by the sale of 14.8m cars and light trucks, a

solid 6 per cent increase from this year, and by the construction of 1.3m new homes, a 4 per cent gain from 1993. Shipments of household appliances are expected to grow by 3.6 per cent.

Mr Jeffrey Garten, under-secretary of commerce, said the anticipated strength of car sales was "extremely good news not just for the auto industry but for the entire economy".

The fastest growing industrial sectors in the Commerce Department's annual review both benefit from the strong car industry: metal cutting machinery, whose sales are projected to grow by 12.5 per cent, and electronic components, where an 11.1 per cent advance is expected.

The weakest sectors are expected to be defence-related industries such as aircraft parts, navigational equipment and shipbuilding.

In services, the department also predicts a 22.6 per cent rise in space commerce revenues as space launches and satellite communications expand. Data processing, electronic information and general merchandise retailing are also expected to grow by 14 per cent or more.

The healthcare industry is expected to grow by 12.5 per cent, with revenues exceeding \$1,000bn.

In financial services, the Commerce Department predicts a decline in venture capital, and expects savings institutions to lose some of their share of the mortgage market. The banking sector is expected to be profitable for the third consecutive year.

Clinton - Year One, Page 9

## Hong Kong stocks strong despite pressure from China

By Louise Lucas in Hong Kong

Hong Kong markets yesterday shook off a statement by China that it no longer agreed to let Hong Kong politicians serve beyond 1997, when Beijing is to assume sovereignty over the British colony.

The stock market's Hang Seng index posted its biggest one-day rise, in terms of points, taking its increase during 1993 beyond 100 per cent.

In a statement on Monday, China said all colonial laws on terms for elected local councillors and legislators would be abolished on July 1 1997, takeover day.

The Legislative Council, the municipal councils and district boards should be disbanded and reorganised under the Basic Law, the territory's post-1997 constitution, the Hong Kong and Macao

Affairs Office in Beijing said. Beijing said it had hoped transitional arrangements could have been made on the basis of the principle of convergence with the Hong Kong Basic Law and through negotiations with the British government.

"It is a pity that no agreement has been reached due to deliberate sabotage by the British side," it said.

The expectation had been that legislators and local councillors would serve their full terms, past the change of sovereignty.

Beijing's statement followed the breakdown in talks over British proposals for an extension of democracy in the colony before 1997.

Mr Chris Patten, the Hong Kong governor, introduced what were called non-controversial elements of the bill on December 15, after 17 largely fruitless rounds

of talks. That set off a renewed attack from China.

However, observers see Beijing as keeping its options open and the statement as China's latest tactical move in its war of words with Britain.

The Hong Kong government said the statement appeared to be in breach of joint commitments to maintain stability and prosperity in the colony.

The Hang Seng index, which was closed on Monday, yesterday rose 330.8 points to close at a record high of 11,570.22. It was the biggest one-day rise recorded on the exchange in point terms. The previous record, on December 16, was a jump of 394.40 points.

Brokers said foreign funds continued to pour into Hong Kong, stimulated by the new highs achieved on Monday on other Asian markets.

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## German recession over, says economics minister

By Judy Dempsey in Berlin

Germany's recession is over and the country can look forward to steady and strong recovery next year, Mr Günter Rexrodt, economics minister, said yesterday.

"At the end of the year, it is becoming clearer that the German economy has come out of the trough," he said. Mr Rexrodt, who repeated his call for greater flexibility in working hours, said he expected the economy, which this year will have shrunk by 2 per cent, to grow between 0.5 per cent and 1 per cent in 1994. Those forecasts support recent estimates by the Bundesbank, as well as reports issued yesterday by the IWI institute for economic forecasting at Essen, and the Cologne-based IW institute.

Several of Germany's prominent economic institutes and business groups have warned, however, about continuing high unemployment, low investment and structural obstacles to Germany's competitiveness.

The IW, which published its traditional end-of-year poll of industry yesterday, warned that the recovery would not be sustainable if growth was not matched by higher investment and exports and a tighter control on wages.

Only a quarter of the sectors polled expected a rise in production next year, largely due to declining export orders and high labour costs. However, the number of respondents who said they expected a fall in turnover over the coming year - nearly half in last year's survey - has fallen to a third.

No institute or business group foresees any improvement in the labour market. "Hopes of a quick recovery which will noticeably benefit the labour market are premature," said Mr Hans Peter Skihl, head of the German Federation of Chambers of Commerce.

The economic institutes predict that unemployment, at present 7.8 per cent of the west German labour force, may rise to between 8.2 and 9.5 per cent next year even if the economy grows.

Tide of gloom starts to ebb, Page 8

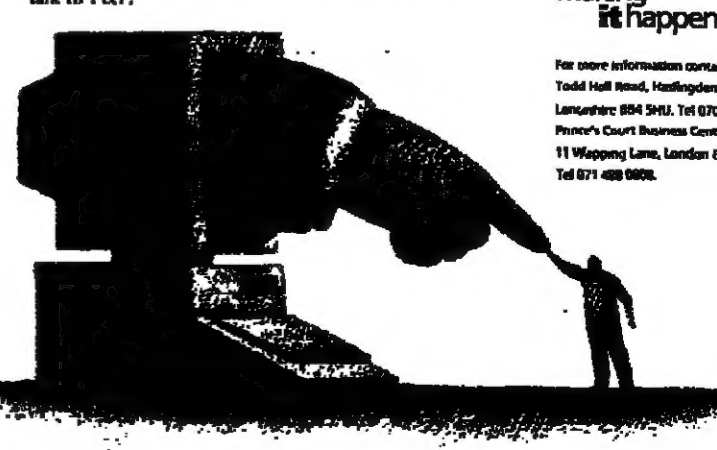
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## NEWS: INTERNATIONAL

# Russia sells shares in big oil concern

By Jill Barsbey in Moscow and agencies

Russia yesterday opened an auction for shares in its biggest oil company, allowing people to swap privatisation vouchers for a stake in oil producer Surgutneftegaz.

More than 3.6m shares, with a face value of Rb1,000, are on offer in the nationwide auction. Officials said this represented about 18.25 per cent of the company's capital.

The auction is to close on January 21, and officials said the selling price of shares would be set after the bidding had closed. Demand on the first day was not particularly strong, they said.

Surgutneftegaz produced 42.5m tonnes of oil (850,000 barrels per day) in 1992, more than 10 per cent of total Russian oil output. But production is expected to fall sharply this year.

The privatisation auction had been due to open on December 1 but was postponed after a row between the Russian property committee and the Surgut regional authorities in western Siberia which wanted to restrict sales to the region.

Deputy Prime Minister Anatoly Chubais said yesterday that "the bulk of privatisation has been completed in the past

two years" and that the process was "irreversible".

President Boris Yeltsin has promised to continue a policy of economic reform despite the nationalist victory at the polls. Last week, he authorised the privatisation agency headed by Mr Chubais to designate insolvent enterprises and open bankruptcy proceedings in arbitration courts.

The Russian government has moved to speed up bankruptcy cases next year as part of its economic reforms.

This is not the first time Mr Yeltsin and others have resolved to push ahead with bankruptcies. But, since Russia's bankruptcy law came into force in March, only one small kitchen-knife factory has filed successfully.

The presidential decree outlines some practical procedures for the bankruptcy law, but does not set deadlines or require published lists of insolvent enterprises. The decree must also be reviewed by the new parliament.

Mr Chubais acknowledged yesterday that Russia's privatised companies had changed little in the way they operated. "It would be very naive to expect that, after the first day of privatisation, a state enterprise would cut its production costs four times and double its profits," he said.

## Gelli bank holdings seized by magistrates

By Robert Graham in Rome

The financial activities of Mr Licio Gelli, controversial head of the secret Italian Masonic lodge, P2, have come under the spotlight following the seizure of more than L16bn (\$9.6m) worth of bank assets held in his name.

The assets were seized on Monday under a law permitting magistrates to do so if they suspect that a person's wealth stems from illicit operations.

Mr Gelli is the subject of at least three separate criminal investigations. Last year he was sent for trial for alleged links with the Mafia.

He has also been linked to some of the murkier episodes in post-war Italian history including the 1982 collapse of the Banco Ambrosiano and the death of the banker Roberto Calvi. However, he has been able to carry on extensive financial activities over the past decade.

The move against Mr Gelli promises to begin to lift the veil on the little-investigated activities of the Freemason movement in Italy and its suspected connections with organised crime and with the far right and secret services.

Mr Lucio Violante, head of the parliamentary anti-Mafia commission, said yesterday that Mr Gelli until now had clearly benefited from protection from within the establishment. He also called for a thorough investigation into those banks which had agreed to do business with him.

Rome magistrates claim Mr Gelli bought treasury bills and commercial paper from various banks between 1983 and 1992 to the value of L16.1bn. In this period his total declared tax income was L13.8m. Mr Gelli has denied any wrongdoing.

## Zhirinovskiy party lead in дума confirmed

By Jill Barsbey

Official results of Russia's December 12 general election, published yesterday, confirm the strong showing of nationalist and former Communist parties.

In the lower house of parliament, or state дума, the ultra-nationalist Liberal Democratic party led by Mr Vladimir Zhirinovskiy secured 64 seats, followed by the pro-reform Russia's Choice with 58 seats.

Other results were: Communist party (48), Agrarian party (33), Women of Russia (33), Yabloko (22), Party of Russian Unity and Concord (19), the Democratic Party of Russia (14), other parties (33) and those with no party affiliation gained 130 seats.

In the federal assembly (upper house), the composition was very different as the election law did not reserve any seats for parties. The overwhelming majority, 143 out of 171, claimed no party affiliation.

Mr Anatoly Lukyanov, a Communist party member on trial for his role in the failed Soviet coup of August 1991, was "almost unanimously" elected chairman of the temporary co-ordination commission of the new parliament.

The party yesterday announced that about 30 representatives of parties had selected Mr Lukyanov, who was elected in the general election from his region of Smolensk in western Russia.

Mr Lukyanov was once chairman of the Soviet congress of people's deputies, the parliament of the Gorbachev era.

He has been released from all since being accused of high treason but could face the death sentence if convicted in the protracted coup trial.

# Roof falls in on Spanish union ambitions

Government has had to step in to save housing empire, writes Peter Bruce

SPAIN'S largest and most belligerent trade union, the socialist General Workers Union (UGT), has been embarrassed by the collapse of its housing empire just a month before a general strike it is leading against government reforms of the labour market.

Only the despised government, by making new credits available to the UGT businesses, can keep them going and save the union from both financial catastrophe and the anger of thousands of working class families who have joined its co-operative venture to build new homes, mainly around Madrid.

Ministers and senior officials have been struggling to contain their delight at the discomfort of the UGT's outgoing leader, Mr Nicholas Redondo, who has led calls for the strike.

The government has clearly got Mr Redondo in an awkward position. One barely straight-faced official said earlier this week: "We make no connection between the strike and the UGT's business troubles."

Two days earlier, the government's official credit institute had agreed to help keep total bankruptcy from the door of the holding company, IGS, with a loan of Pta10bn (\$49m). In return, the UGT has been forced to pledge all its assets - including the Pta10bn property portfolio given to it and other unions after the restoration of Spanish democracy in the late seventies - as a guarantee.

IGS and its property co-operative, PSV, have gone into receivership after paying off three big creditors with the help of the government loan. But there are many others. Overall IGS owes more than Pta40bn and at the rate IGS losses are running, the government loan, only Pta12bn of which is new money, will not last long.

The affair, though not yet tainted with accusations of corruption, bears a disconcerting resemblance to the collapse of Nure Heim, the huge housing group mismanaged and finally lost in 1987 by the Deutsche Gewerkschaftsbund (DGB), the German union federation.

IGS and PSV were modelled on the DGB's business ambitions. The DGB

was, in fact, an early and short-lived partner in Unia, an insurance company set up by the UGT to try to capture business from members in the early 1980s.

But at the time when Nure Heim was collapsing around the heads of their German cousins, the UGT leaders, and Mr Redondo in particular, let themselves be persuaded that they should become the motor of a huge housing programme for workers and created IGS and PSV along with a private company. The union would supply home buyers and the private sector partner would secure financing.

In 1988 IGS had plans to build 5,000 homes. That quickly swelled, along with the UGT's sense of its own importance, to 20,000. IGS created a construction and a mortgage company and a travel club for people who paid up to buy homes or deposited money in the hopes of getting a home with IGS.

Estimates vary, but it is thought that between 20,000 and 50,000 people have either begun paying or saving for UGT-provided homes.

Spanish unions have relatively few members but they were given great property-based wealth and factory-floor power after the end of General Franco's dictatorship. The UGT was also very close to the Socialist government of Mr Felipe Gonzalez when it was first elected in 1982 but has become a political opponent in recent years as government economic policies have drifted to the right.

The explosion of speculative ambition at the UGT has a lot to do with the hierarchical structure of the union and the detachment of the union leadership from workplace issues. Union leaders see themselves as big players on the national political scene but their isolation from power recently has forced Mr Redondo especially to seek other ways of political expression.

Providing cheap housing for the masses was one way of showing Spain (or people Mr Gonzalez) what he was capable of. General strikes - a success in December 1988 and a flop in 1992, with plans for a third next month - are another.

But it is all going badly. If the government is to be believed, the strike on January 27 will not alter its determination to loosen the rigid Francoist labour practices that make it cripplingly expensive to fire workers in Spain.

The failure of IGS is probably the final humiliation. A government-inspired rescue of IGS will not avert the planned strike but it will likely blur the picture that unions have drawn of him as a waster of public money and a destroyer of dreams.

Now, as angry IGS "clients" clamour for their money outside IGS headquarters in Madrid, Mr Gonzalez is sure to be working hard to wrest maximum political benefit from the UGT's financial straits, by securing before January 27 the savings and hopes of the home buyers who put their faith in the UGT.

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Team mates: Dave Beck, the US union chief who with Jimmy Hoffa helped build the Teamsters into a powerful union, has died in Seattle at 89. Pictured above right with Hoffa in 1957, Beck was the first Teamsters' leader to fall foul of US corruption laws. He went to jail for income tax evasion and was convicted of embezzlement.

## Widespread praise for six-month spell presiding over EU

# Belgium bows out to applause

By Lionel Barber in Brussels

As Belgium prepares to hand over the rotating presidency of the European Union to Greece on January 1, the coalition government in Brussels is basking in praise for its six-month stewardship of the EU.

The European Commission said this week that the Belgian presidency had been active and productive, a view generally shared among the permanent delegations in Brussels.

Achievements include a delicate brokering role which helped to conclude the world trade talks under the General Agreement on Tariffs and Trade; a deal on the location of almost a dozen European institutions, including the European Monetary Institute in Frankfurt; a share-out of development funds; and much unglamorous but necessary work implementing the Maastricht treaty.

Belgium's performance defied predictions that its presidency would prove ineffective because of a weak coalition government, linguistic divisions and labour unrest.

Despite the regular presence of dozens of anti-trust trucks in Brussels in the past half year, fears that the government might fall in the face of opposition to its "social pact" - the most ambitious austerity programme since the second world war - proved unfounded.

As a founder member of the European Community in 1958 and one of the smaller EU states, Belgium has become used to subordinating its own national interests to achieve compromise. In this respect, says Mr Peter Ludlow, head of the Brussels-based Centre for European Studies, Belgium's has been "a model presidency".

Personalities count, too. Though occasionally irascible, Mr Willy Claes proved an effective chairman of the general affairs council comprising EU foreign ministers; and Mr Philippe Maystadt showed why he is one of the more respected finance ministers in Europe.

Both benefited from the advice of Ambassador Philippe de Schoutheete de Tervarent, Belgium's long-serving permanent representative to the EU.

It was Mr Claes and Mr de Schoutheete who helped to keep France within the European fold during the Gatt trade talks, taking the sting out of relations between Mr Alain Juppé, the French foreign minister, and Sir Leon Brittan, the chief trade negotiator.

Similarly, both men calmed down European parliamentarians and persuaded them to compromise on a new accord governing the roles of EU institutions post-Maastricht. Mr Jean-Luc Dehaene, Belgium's pugnacious prime minister, and Mr Claes are also credited with buoying up a moody Mr Jacques Delors before he delivered his white paper on growth and competitiveness to acclaim at the Brussels summit this month.

Criticism of the Belgian presidency focuses on the less-than-smooth running of second-tier EU councils such as environment, agriculture and research. The "green-leaning" Dames, Dutch and Germans were also unhappy about the compromise on waste packaging which they argue will damage the environment.

Like its predecessors, the Belgian presidency proved unable to make real progress in the Bosnian conflict. Talks this week in Brussels identified some points of agreement; but Mr Claes was reduced to describing as "pathetic" Bosnia Serb excuses for not reopening Tuzla airport to allow resumption of humanitarian aid to starving refugees.

## Venezuela's GDP declines by 1%

By Joseph Mann in Caracas

Venezuela's central bank has said that gross domestic product shrank by 1 per cent in 1993, compared with real growth of 6.8 per cent last year and 5.7 per cent in 1991.

The large oil sector grew in real terms by 3.4 per cent thanks to large capital spending by PDVSA, the national oil company. However, the rest of the economy contracted by 1.7 per cent, the bank said.

Inflation topped 45 per cent for the year, according to early estimates, against 32 per cent in 1992.

The government's gross international monetary reserves now stand at \$12.5bn, down 4 per cent from a year ago. This decline was quite small for a year marked by the removal of an elected president to face corruption charges, national elections earlier this month, a wave of bombings in the capital and general political tension created by two failed coups in 1992.

The central bank estimated

1993 exports at \$14.2bn, up slightly from the previous year, and imports of \$11bn, down 10 per cent from 1992. The current account showed a deficit of more than \$1.8bn, against \$3.4bn in 1992.

The public sector deficit was 3.6 per cent of GDP, an improvement on the 5.5 per cent deficit last year.

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## Foreign policy step up for Clinton friend

By Jurick Martin, US Editor, in Washington

Mr Strobe Talbott, the Clinton administration's most prominent Russian expert, was yesterday named deputy secretary of state, replacing Mr Clinton Wharton, who was in effect fired last month.

The 47-year-old former journalist with Time magazine was a Rhodes Scholar at Oxford University and a roommate of President Bill Clinton, with whom he has retained a close personal relationship.

Mr Talbott is a newcomer to government but, over the last year, he has won the confidence of Mr Warren Christopher, secretary of state, in the specially created portfolio of ambassador-at-large to the former Soviet republics.

He will continue to exercise responsibility in this critical area of US foreign policy, with his current deputy, Mr James Collins, former number two at the Moscow embassy, becoming acting ambassador-at-large.

The elevation suggests that the newly modified US approach to reform in Russia in Mr Talbott's words, "less shock, more therapy" - will remain in place for the foreseeable future.

Mr Talbott, partly because of his journalistic career and his familiarity with Washington ways, is reckoned good at these aspects of the public presentation of foreign policy in which the often dour Mr Christopher is considered deficient.

## US raps Japan over chip trade

The Clinton administration yesterday turned the heat up in a dispute with Japan over semiconductor trade, suggesting Japan was reneging on an international agreement.

Senator Jesse Helms, Republican of North Carolina, said Japan was failing to live up to its commitment to open its market to US semiconductor exports to an average 20 per cent.

Mr Kantor said a meeting next month would consider a joint plan to "improve dramatically" foreign share and access to Japan's market.

However, Mr Hidehiko Yoshida, chairman of the Electronic Industries Association of Japan's committee that monitors foreign semiconductor sales in Japan in the April-September period of 1993 were up by 26 per cent, or \$4.5bn, from a year earlier.

The market share figures do not fully reflect the efforts of Japanese users, he said.

"This latest share number raises serious concerns regarding Japan's commitment to fully implement the semiconductor arrangement," Mr Kantor said.

The accord calls for Japan to improve its market share of foreign semiconductor exports to an average 20 per cent.

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## EU ministers wrap up agreement on packaging

But arguments on recycling are set to continue, writes Neil Buckley

Consumers across the European Union could soon be sorting through their household waste to pick out bottles, plastics and other materials for recycling, following an agreement reached by environment ministers before Christmas.

The compromise agreement on waste recovery and recycling targets in the EU's directive on packaging and packaging waste will have important consequences for Europe's packaging and waste management industries as well.

It was reached after 13 months of wrangling between member countries and lobbyists by the packaging industry, which believed original targets in a draft published last year were too severe.

The argument, however, is not over. The directive must be ratified by the European parliament, and was opposed by ministers from Germany, Denmark and the Netherlands, who were demanding tougher targets.

Germany is expected to campaign hard for amendments. After introducing the most ambitious targets in Europe for waste collection and recycling two years ago, it is already exceeding the proposed targets and has been forced to export large quantities of packaging waste after its own recycling industry proved inadequate.

The council of environment ministers agreed that within five years of the directive's implementation:

● Not less than 50 per cent, but no more than 65 per cent, of packaging waste should be recovered rather than simply dumped.

● A minimum of 25 per cent, and maximum of 40, should be recycled, with a minimum of 15

per cent of each category of material.

Within 10 years, the council would have to reach an "ambitious increase" in these percentages.

This is somewhat softer than the original draft, which called for 90 per cent of packaging to be recovered within 10 years, with 60 per cent recycled.

Moreover, some exemptions were granted to Greece, Ireland and Portugal, because of their geographical position on the fringes of the EU, and their comparatively low consumption of packaging.

Ministers also agreed that member countries would be allowed to exceed the targets, but only if this did not lead to a distortion of the European internal market for packaging through those countries exporting the waste.

That means a German company, for instance, might be prevented from exporting excess packaging waste to other member states, unless there was a bilateral agreement with a country prepared to take it.

The compromise received a cautious welcome from packaging organisations.

Mr James Jensen, director general of the Packaging Federation, which represents some of Europe's largest packaging companies, called it a "victory for common sense".

"What has emerged is a good balance," he added.

Ms Jane Bickelstahe, technical director of Incpen, the London-based industry Council for Packaging and the Environment, was more cautious. She said the targets were "more realistic, more sensible", but

the directive faced a rough passage through the European parliament.

Mr David Veitch of Procter and Gamble Europe, a member of the executive committee of the European Recovery and Recycling Association, said he was pleased ministers had recognised the need to review the targets later, according to the progress being made and available technology.

Recession in Germany, the Netherlands and Denmark, has been predictably negative.

Mr Hans Alders, Dutch environment minister, said the directive had been so weakened it had "nothing to do with the environment". Mr Klaus Töpper, German environment minister and architect of the country's environmental legis-

lation, said the agreement would set back progress on environmental protection in Europe and force Germany to produce more waste.

"It is not supposed to be the EU's job to standardise the environmental tempo in all member states at any price or even to reverse it," he said.

Germany already recycles 66 per cent of its paper, 55 per cent of glass, 45 per cent of tin plate, and 20 per cent of plastics, and has an overall recycling target of 60 per cent by mid-1995. It says Europe as a whole already recycles more than 35 per cent of its packaging material - if figures for glass, recycling of which is well established, are included - and so the new directive may be a harmonising measure, but is not progressive.

But France and the UK, in particular, have complained that German waste exports are undermining their domestic waste management companies, which can no longer compete with cheaper waste paper coming across their borders.

"It was very clear to environment ministers in Brussels that the German model needed to be scaled back to meet the concern of member states angered by German waste exports," said Ms Nancy Russett, director of the Association of Plastics Manufacturers in Europe.

Officials at the German environment ministry counter that Germany's waste export problems are only temporary as two recycling plants in eastern Germany are due to be functioning next year and will be able to recycle nearly all the waste paper now exported to neighbouring countries.

Additional reporting by Ariane Gerthard in Bonn

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## Japanese PM sees upturn despite gloom

By William Dawkins in Tokyo

Mr Morihiro Hosokawa, the Japanese prime minister, yesterday predicted a national economic upturn by next summer and brushed aside the latest rash of gloomy indicators.

"Although pessimism is prevalent over the prospects for the economy, I take a rather different view," said Mr Hosokawa.

He was speaking four days after unveiling a six-point economic plan for deregulation and tax reform, widely criticised by business leaders as lacking substance.

Japan's jobless rate has continued to rise, edging up last month to 2.8 per cent, a six-year high, and a tenth of a point more than in October.

The number of people looking for a job continued to rise, by 18 per cent annually, while job offers fell by about the same rate.

As a result, the number of jobs per 100 applicants declined to 65 last month, from 68 at the turn of the year. Job losses are worst among women - where employment fell by 0.5 per cent over 12 months - farmers and manufacturing workers.

The weak job market has been a continued drag on consumer spending, as shown by a 6.9 per cent decline in sales by large retailers in the year to November.

The Tokyo consumer price index rose by a mere 1.3 per cent over that period, as clothing and furniture stores offered big discounts and companies cut entertainment spending.

However, the prospects for an increase in industrial employment look remote, as shown by a 3.6 per cent year-on-year fall in industrial output last month, marking a record 26 months of decline.

Inventories rose by 0.9 per cent from the previous month, suggesting that companies still need to curb production in line with weak demand.

Orders received by Japan's 50 largest construction groups fell by 16.1 per cent last month, from a year earlier, a slow-

down compared with the 24.3 per cent drop recorded in October. This was despite an 8.7 per cent rise in housing starts, one of the few bright spots.

Japan's gross domestic product (total output of goods and services) grew a revised real 0.4 per cent in 1992-93, after a 3.6 per cent gain the previous year, said the Economic Planning Agency last week.

Gross national product (GDP minus net income from overseas production) grew by a real 0.7 per cent in fiscal 1992-93, ended last March, after a 3.6 per cent gain in 1990-91.

In nominal terms, GDP rose 2.1 per cent in 1992-93 after a 5.4 per cent rise in 1991-92, and GNP rose 2.4 per cent.

● Muramoto Construction, subject of Japan's largest post-war financial collapse, has obtained court approval to restructure. The group filed for protection from its creditors early last month, with debts of up to ¥580bn (\$5.5bn), after banks withdrew support.

Muramoto's fate, caused by investing in over-valued golf courses in the late 1980s, has led to the collapse of seven suppliers.

self in assessing the case put before him. "Our view is that the judge had erred in law, in his finding, with regard to factual and scientific evidence," said the judgment by the Supreme Court. The court also ordered damages to be assessed in favour of ARE.

A group of local residents who brought the original action against ARE said it was very disappointed with the new verdict. About 3,000 residents had come to Kuala Lumpur to await the judgment.

An earlier Supreme Court judgment had allowed ARE to continue its operations pending the appeal.

The ARE case has aroused interest among environmental groups, both in Malaysia and Japan, with Japan's multinational companies accused of exporting dirty industries to countries with less stringent environmental rules.

## Japan company wins Malaysian minerals appeal

By Kieran Cooke in Kuala Lumpur

A Japanese-controlled chemical company operating in Malaysia has won its appeal against a court judgment which had found it guilty of emitting radioactive waste.

The Asian Rare Earth company (ARE), 35 per cent owned by the Mitsubishi Kasei group, Japan's largest chemical company, had been producing, at its factory near the town of Ipoh in northern Malaysia, minerals used mostly in the manufacture of electronics components.

In July last year, the Ipoh High Court accepted evidence of a growing number of cases of leukaemia, infant deaths and congenital disease in the vicinity of the factory.

But the Malaysian Supreme Court said the Ipoh trial judge had seriously misdirected him-

self in assessing the case put before him. "Our view is that the judge had erred in law, in his finding, with regard to factual and scientific evidence," said the judgment by the Supreme Court. The court also ordered damages to be assessed in favour of ARE.

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## Court takes firm line on extorted pay-offs

By Robert Thomson in Tokyo

A Japanese court has signalled its disapproval of deals by companies to pay off racketeers and other extortionists who threaten to disrupt annual shareholders' meetings.

The Tokyo District Court on Monday meted out suspended sentences of between five and six months variously to four former officials of Kirin Brewery who were found to have given ¥46m (\$415,000) to *sokaiga* (extortionists) this year.

The company denied any links with the pay-offs, but the chairman and two other senior officials stepped down in July to take responsibility for the scandal. They have remained with the company as advisers, however.

Many such extortionists claim gang links and commonly take a small stake in leading companies. They then threaten to ask embarrassing questions at the annual meeting, unless the company pays them to stay away.

In the past, company execu-

tives have lost face at the meetings when dissatisfied extortionists have asked probing questions, including points about scandalous information concerning them or about the conduct of the company.

Some meetings have been stretched to as long as 13 hours as executives faced query after query.

To limit the impact of the *sokaiga*, most Japanese companies hold their shareholders' meeting on the same day but some companies are still targeted and Kirin seems to have been a victim this year.

Last year, Mr Masatoshi Ito, president of Ito-Yokado, the retail group, resigned after the arrest of executives from his company who were alleged to have paid ¥27m to gangsters in violation of the Commercial Code, which was toughened in 1982 to prohibit pay-offs.

Companies have also been known to hire racketeers to monopolise the floor at shareholders' meetings, so as to prevent investors asking legitimate questions.



Traders on the Seoul stock exchange celebrate the end of their dealing year yesterday

## German bidder kept in Seoul rail contract race

By John Ridding in Paris and Judy Dempsey in Berlin

South Korea yesterday said that it was extending negotiations for its \$2.4bn (£1.6bn) high-speed railway project into next year, and that it had asked a German consortium, which had appeared to have lost the battle for the contract, to maintain its offer.

The statement seemed to be aimed at putting pressure on GEC-Alsthom, the UK-French transport and engineering group, which is negotiating the high-speed rail contract with the South Korean authorities.

GEC-Alsthom, which defeated a consortium headed by Siemens to win the right to negotiate the contract in August, had expected to conclude the deal by the end of this year.

Industry observers said that several sticking points remained in the negotiations. These included the terms of technology transfer from the UK-French group to its Korean partners, such as Hyundai Precision Industries and Hanjin Heavy Industries.

GEC-Alsthom, which builds the French *train à grande vitesse* (high-speed train), played down the implications of the South Korean decision. "We remain the priority bidder," the company said, adding that an extension of negotiations was normal in such an important contract.

"The Korean authorities are trying, perhaps, to increase the pressure on us. That is logical in the course of negotiations," the UK-French group said.

The extension of negotiations and the request to main-

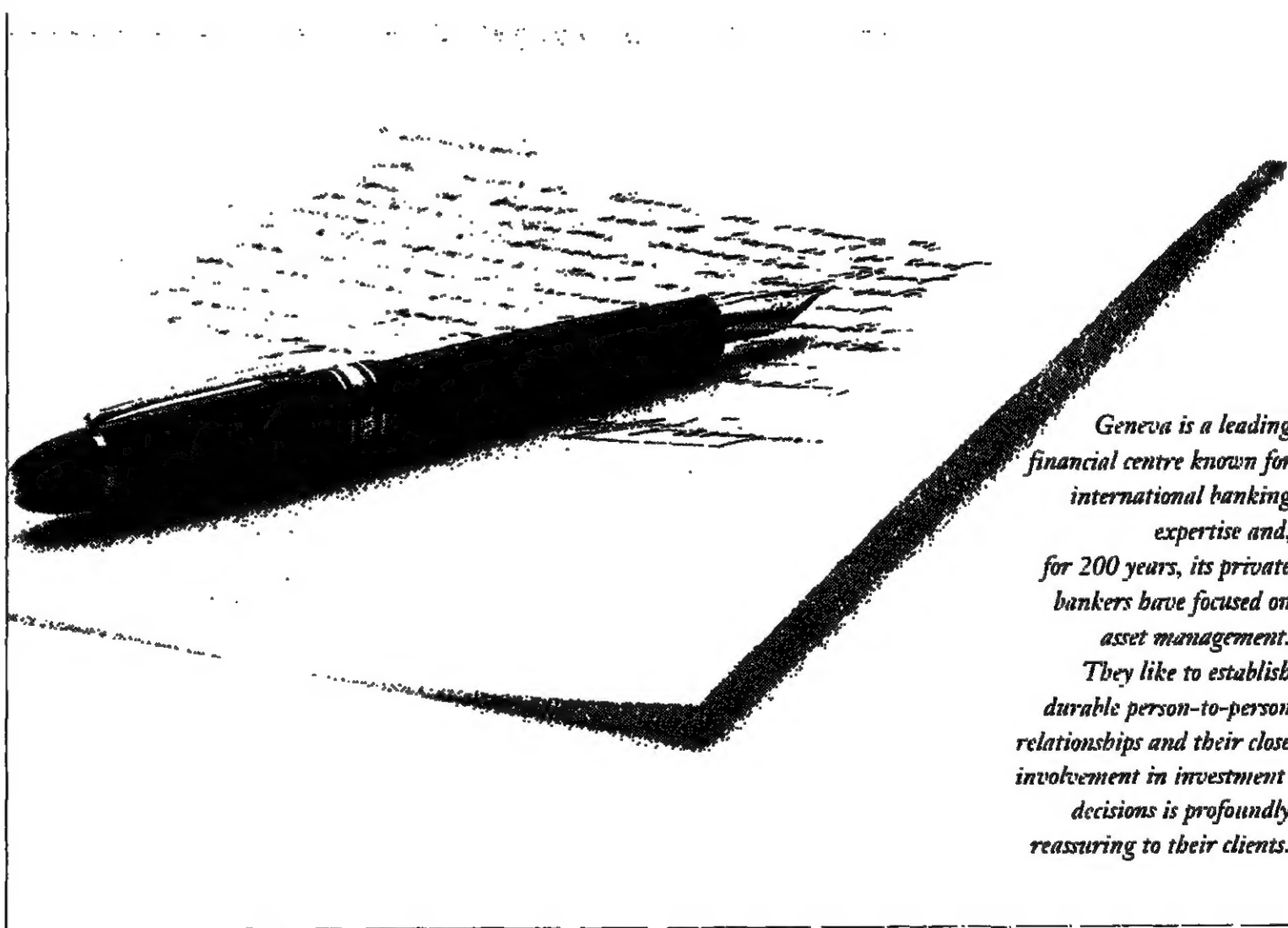
tain its bid will, however, encourage Siemens and its partners in the German consortium. "Of course we are still interested," said an official from AEG, the engineering group which is part of the German consortium.

The South Korean contract to build a high-speed line from Seoul to the southern port of Pusan is regarded by the rival groups as a key strategic project, which would leave the winner strongly placed in the international market for high-speed trains.

The importance of the contract has prompted fierce competition between GEC-Alsthom and Siemens.

The UK-French group was forced to cut its offer price by more than 30 per cent in order to win the right to negotiate the contract.

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# Singh threatens to quit

India has been thrown into political and economic uncertainty by the threatened resignation of Mr. Manmohan Singh, the finance minister and principal architect of the country's wide-ranging economic reforms.

Mr. P. V. Narasimha Rao, the prime minister, is under intense pressure to reject the resignation of Mr. Singh, who offered to quit late last week after the publication of a parliamentary report into last year's Rs40bn (\$566m) Bombay securities market scandal. MPs who wrote the report criticised the financial system and held Mr. Singh responsible for the shortcomings of officials entrusted with financial supervision.

The ruling Congress (I) party, leading Indian business figures and newspapers and foreign companies dealing with India are all urging the prime minister to keep Mr. Singh in the government. Supporters of economic reform said his departure would harm India's international reputation.

Mr. Singh's resignation move was made public late on Christmas Eve, by which time the Bombay Stock Exchange, the country's largest, was

## Stefan Wagstyl on the Indian market scandal report that has upset the finance minister

already closed. It does not reopen until January 3. However, prices have fallen sharply in out-of-hours deals.

The balance of opinion in Delhi last night was that Mr. Singh's resignation would be rejected. But much would depend on a parliamentary debate on the scandal, due today and tomorrow. If his record comes under further attack he may quit, even if the prime minister wants him to stay, Mr. Singh may also want to hear a wholehearted statement of support from the prime minister, who has yet to make any public comment on the resignation.

Mr. Narasimha Rao's position is complicated by the fact that two other ministers are also criticised in the report, both more seriously than Mr. Singh. But neither of these two men - Mr. B. Shankaranand, health minister, and Mr. Rameshwar Thakur, rural development minister - wants to quit. Persuading Mr. Shankaranand and Mr. Thakur to go, while urging Mr. Singh to stay, will test even the wily Mr. Narasimha Rao's political skills.

For 61-year-old Mr. Singh such horse-trading could be too much to bear. An academic

economist and career bureaucrat, he dislikes dealing with the dirt in Indian politics. Loyal as he is to the prime minister, he is even more loyal to his own sense of honour. He feels deeply hurt by the scandal committee's criticisms; probably nothing less than their withdrawal would fully satisfy him.

He has said little about his resignation offer except that reform would continue, even without him. His officials are busy preparing the 1998-1999 budget, due in mid-February, which is expected to contain a new tranche of reforms, including measures to further open financial markets to competition.

While a new minister could easily pick up the reins of budget-making in time for February, Mr. Singh's departure would damage morale in the ministry because he is so closely identified with the liberalisation programme. Finance Ministry officials have had to fight frequent battles with other ministries to advance reform, and have relied on Mr. Singh's support. But what really matters -

more than the person of the finance minister - is the prime minister's and the ruling party's commitment to reform.

In his first 18 months in office, Mr. Singh achieved much because the mid-1991 economic crisis, when India sought emergency loans from the International Monetary Fund, was so serious that even the most conservative Congress MPs accepted reform was necessary. Import duties were cut, internal controls were partly liberalised and foreign companies made welcome for the first time in over 20 years.

Mr. Singh and his fellow reformers gradually moved closer to reforming the core of India's economic weakness: its subsidy-pampered farmers, inefficient bureaucracy and overmanned state-owned industry. But they have been forced to hold back from really overhauling these vested interests, because they include some of the Congress party's staunchest supporters.

For the past year, the prime minister has been unable to tackle these thorny issues because of the political turmoil caused by the storming of the Ayodhya mosque and the unrest which followed. But, although Mr. Narasimha Rao says he fully supports more reform, he has yet to demonstrate a willingness to press ahead with politically difficult changes. Losing Mr. Singh might erode his will further.

## Mideast talks continue in Cairo

By Julian O'Connell in Jerusalem

Israeli and Palestinian peace negotiators continued difficult talks in Cairo last night searching for a compromise formula to unblock the peace process and begin implementation of Palestinian self-rule in Gaza and Jericho.

Although the two sides appear to be firmly deadlocked on the main issue of who should control border crossings, Mr. Yossi Sarid, Israel's environment minister, said the Israeli team would stay in Cairo for "as long as it takes". Mr. Sarid, however, refused to say whether the two negotiating teams had made any progress in the talks, which began on Monday night.

Apart from the border issue, Palestinians and Israelis are also divided on the size of the Jericho area to be handed over to Palestinians and security for Jewish settlers who will continue to live in Gaza-Jericho once the Israeli military withdraws.

Under the peace accord Israel was due to have started redeploying its troops out of Gaza-Jericho more than two weeks ago, but the deadlock in negotiations has delayed implementation of the agreement.



Israeli foreign minister Shimon Peres (left) tells a Cairo news conference yesterday he has "unfettered hopes" of agreement with the PLO in their current talks in Egypt.

Meanwhile Mr. Yitzhak Rabin, Israeli prime minister, yesterday accused Syria of not doing enough to prevent attacks by Arab guerrillas on Israeli targets in Lebanon. Mr. Rabin, who toured Israel's self-declared security zone in Lebanon, under the accusation an Israeli aircraft bombed positions in south Lebanon held by

the pro-Iranian fundamentalist Hizbollah movement. Mr. Rabin said Israel was prepared to pull out of south Lebanon if the Lebanese army could prove that it could disarm Hizbollah and prevent attacks on Israel and its Lebanese allies for at least six months.

Despite Mr. Rabin's accusation, there are signs of a thaw in relations between Damascus and Jerusalem ahead of the summit between President Bill Clinton and President Hafez al-Assad next month. Israeli newspapers yesterday said US officials had confirmed that Damascus last week issued the first of 800 exit visas to Syrian Jews agreed last month as a confidence-building measure.

## NEWS IN BRIEF

### Seoul cool on North Korea bomb reports

South Korean President Kim Young-sam yesterday played down reports that North Korea had probably developed nuclear bombs, Reuters reports from Seoul.

"North Korea has strong intentions to develop nuclear weapons. But [I] cannot say North Korea possesses any nuclear arms at the moment," Yonhap news agency quoted Mr. Kim as saying. "We have accurate information about that."

On Sunday, the New York Times said the US Central Intelligence Agency had advised President Bill Clinton that North Korea had probably built one or two nuclear bombs. The newspaper, quoting unnamed US officials, said the finding was disputed by the State Department but supported by all intelligence agencies.

In Tokyo yesterday, the foreign minister, Mr. Tsutomu Hata, said Japan would not impose economic sanctions against North Korea over its suspected nuclear weapons programme. He did not specify whether he was ruling out unilateral sanctions or whether Japan would refuse to join any UN-ordered embargo against North Korea.

### No Taipei talks for BAe before June

Taiwan Aerospace will not resume talks with British Aerospace on their stalled \$773m (\$330m) airliner joint venture before June, the economic affairs minister, Mr. Chiang Pin-kung, was yesterday quoted as saying, Reuters reports from Taipei.

Any reopening of talks would depend on a review of Taiwan's plans for its fledgling aerospace industry, expected by June 30, national newspapers reported Mr. Chiang as telling parliament on Monday.

BAe and Taiwan Aerospace, 29 per cent owned by the Taiwan government, signed a deal in January 1993 to form a 50-50 venture to produce the RA family of 75- to 115-seat

regional passenger jets for assembly in Britain and Taiwan. But talks stalled over financing and technology transfer to Taiwan.

### Chilean finance minister named

The task of maintaining Chile's impressive economic record will go to Mr. Eduardo Aninat following his appointment as finance minister in the cabinet of president-elect Eduardo Frei, due to take over next March, writes David Pilling from Santiago.

Mr. Aninat, 45, who will replace the much-praised Mr. Alejandro Foxley, was Chile's chief debt negotiator until March 1991 when he returned to his private economic consultancy.

Other important cabinet appointments include Mr. German Correa, a socialist, to the politically sensitive Interior Ministry.

### Extremists admit Cairo bus attack

An extremist Islamic group, Gama'a al-Islamiyyah, yesterday claimed responsibility for an attack on a tourist bus in Cairo, which wounded 16 people, eight of them Austrians, writes Shahrir Idriss from Cairo. Two of the Austrians were critically injured.

Attackers on Monday hurled two bombs into the bus, which was on a tour of old Cairo, and opened fire on the passengers, before escaping.

Gama'a al-Islamiyyah is one of the main extremist groups aiming to topple the Egyptian government and replace it with an Islamic state.

### Milosevic fails to win overall majority

The Socialists of Serbian President Slobodan Milosevic failed to win an overall majority despite a repeat vote in 45 constituencies in Serbia party officials said yesterday, Laura Silber writes from Belgrade.

The party said the new round - held because of allegations of irregularities at the December 19 poll - had not substantially altered the outcome, according to unofficial results. The first poll saw the Socialists returned to parliament as the biggest party, with 123 of the 250 seats.

## First meeting for Saudi council

By Roger Matthews, Middle East Editor

Saudi Arabia is expected to take its first step towards more representative government today when King Fahd bin Abdulaziz inaugurates the first session of the 60-member majlis al-shura (consultative council).

The creation of the council, first discussed more than 30 years ago, reflects the huge changes which have taken place in Saudi Arabia as a result of its oil wealth and its central role in maintaining stability in the Gulf.

The council will initially play an advisory role, but could develop into the main source of new legislation. Its 60 members, who were appointed in September, have been drawn mainly from the professions and more than half have advanced degrees from western universities.

The will debate issues referred to them by the council of ministers, headed by King Fahd, but their recommendations will not be binding. Debates will be held in secret and members will not be allowed to remove documents from the council chamber in Riyadh.

The creation of the council has come at a testing time for the government, with the fall in oil prices threatening plans both to bring the budget deficit under control and to reduce the worsening current account deficit.

# Tax increase strategy defended

By Peter Norman, Economics Editor

The UK government yesterday claimed that its Budget tax increases would help to sustain Britain's economic recovery by damping consumer demand and preventing an inflationary boom.

Speaking as shoppers flocked to post-Christmas sales, Mr. Stephen Dorrell, financial secretary to the Treasury, said planned tax increases - which will be equivalent to 7 pence on income tax in three years' time - will slow growth. But he told the BBC Radio 4 Today programme there was "no reason to believe" the changes coming "this year or in 1994

and 1995 will have any serious adverse effect on the recovery."

"What we have seen, quarter by quarter, is a recovery that has taken root and been sustained - and the likelihood is that this will continue," Mr. Dorrell said.

Without this year's two Budgets, people would have lacked confidence that the UK economy had a sound financial base, he said. "Because difficult decisions have been taken, we can have reasonable confidence that the recovery will continue on the path set now for over 18 months."

Mr. Dorrell's view that the Budget will lead to steady growth is given some support

today by the latest bi-monthly survey of business opinion from the Institute of Directors and Halifax Building Society's end-of-year review of the housing market.

Although the IoD reported only a slight increase in overall business confidence in the two months between October and December, it found that the November 30 Budget appears to have boosted optimism among directors about prospects for their own businesses in 1994 and may encourage them to take on more staff.

While retailers yesterday reported their best winter sales since the late 1980s, Mr. Dorrell made clear that the government was not interested in

stoking a consumer-led boom. Mr. Dorrell pointed out that the past year's growth of about 2 per cent had taken place against depressed conditions in Europe and Japan. The government must take care not to let the UK economy run ahead too fast.

However, his upbeat view of the Budget was challenged by Mr. Andrew Smith, a Labour Treasury spokesman. "When, come April, people have their pay slip in one hand and a fuel bill in the other, they will see for themselves just how hard the government is hitting them on taxation," he said. Mr. Smith said the typical UK family faced extra taxes of £10 a week in 1994.

## Effort to amend rail sell-off rules for Scotland

By Roland Rudd

The Scottish Office is privately lobbying the UK Department of Transport to amend its rail privatisation proposals for Scotland.

Potential bidders for ScotRail have warned the government that rail privatisation will succeed in Scotland only if the franchise holder is given control over the track.

Under current rail privatisation plans, franchises will be offered to run railways while track and signalling will be operated by Railtrack, a separate company.

The Scottish Office has told potential bidders for ScotRail that it is sympathetic to their demands for vertical integration, which combines services with ownership of track and signalling.

Speakers at the Scottish Office yesterday said rail privatisation in Scotland was the responsibility for the Department of Transport. He pointed out, however, that Mr. Roger Freeman, transport minister, said bids in favour of vertical integration may be considered for ScotRail.

If a prospective operator submitted a bid which included control over infrastructure, it would be left to the government-appointed franchising director, Mr. Roger Salmon, to decide whether to accept it.

Under the present guidelines laid down by the Department of Transport, Mr. Salmon would be highly unlikely to do so. Any bid aiming to control the track in Scotland would also be bitterly resisted by Railtrack.

The Treasury strongly backs the Department of Transport's decision not to relax its rail privatisation plans in Scotland. According to a Whitehall official, both departments are "fed up with the Scottish Office continually pleading a special case north of the border."

Nonetheless, pressure is growing in Scotland for ways to be found to bypass the Transport Department's opposition.

ScotRail is one of the first seven franchises to be offered. The government hopes to see ScotRail being run by the private sector by early 1995, after running as a stand-alone concern within BR from next April.

## Council to fight action over swaps

by John Riddling in Paris and Vanessa Houlder in London

The London Borough of Hammersmith and Fulham said yesterday it would "vigorously contest" a legal action brought against it by Credit Commercial de France, one of France's biggest banks, which is trying to recover losses it suffered from interest rate swap agreements.

CCF said that the London council had made "fraudulent misrepresentations" about its power to undertake swap transactions in which two parties agree to exchange fixed and floating-rate interest payments.

Councils generally swapped their fixed-rate liabilities for floating-rate ones - effectively gambling on interest rates staying low - and were left facing substantial losses when interest rates rose at the end of the 1980s.

Hammersmith & Fulham - one of the most active players in the swaps market - denied misrepresentation. It said the

legal action appeared to be "an attempt to enforce swap agreements which the House of Lords declared to be beyond our legal powers."

The French bank said the decision to sue followed a ruling this month by the Court of Appeal, which upheld a High Court order that the London borough of Islington must pay £1.14m to Westdeutsche Landesbank, the German bank.

CCF declined to specify the amount it was claiming, but said it sought "to recover both sums it paid to Hammersmith & Fulham and losses it incurred on matching transactions."

It said the 1991 ruling by the House of Lords that local authorities did not have the power to enter into interest rate swaps, caused "enormous losses" to the banking community as a whole.

The Lords' decision left 80 banks facing losses of £500m, some of which they have sought to recover through restitution - reclaiming interest paid to councils under the invalid swap agreements.

## Britain in brief



### Spending on rail network 'at low level'

Britain is investing less in its rail network than nearly all other West European countries, according to a survey of 12 countries by Rail Business Report, an annual review.

Germany will spend £600m and France £500m of the total £1200m (£191m) investment planned by European railways over the next 10 years although spending per mile will be greatest in the Netherlands and Switzerland. Only Finland will spend less per mile than Britain.

British Rail will spend £4.4bn (£3.3bn) or £106,000 per mile when projects such as the E3bn Channel Tunnel link, the £2.5bn London Crossrail scheme and the £600m west coast line upgrading have been excluded. There are no guarantees that the private sector will be willing to finance these programmes, the report said.

Even if these projects were included Britain would still rank only seventh in the European league table.

### Concern over deportations

Mr. Tony Blair, the shadow home secretary, is to question Home Office ministers early in the New Year about the deportation of 28 Jamaicans from Britain on Christmas Day.

Labour said yesterday Mr. Blair was concerned about the Home Office's reasons for deporting 28 Caribbean nationals from London's Gatwick airport at the weekend.

Labour MPs were particularly concerned over how the Jamaicans were treated in Home Office custody, and the reasons why immigration officials picked out the charter plane on which they had been travelling.

Jamaican foreign ministry officials said the government would consider carefully the reports of those refused entry, and "take whatever diplomatic and political steps" it thought appropriate.

### Private sector pay rises slow

Pay increases in Britain's private sector are continuing to slow, Incomes Data Services, an independent pay monitor-

### Unions claim legal awards

Unions affiliated to the TUC may have won over £300m in legal awards for members last year, the TUC says in its annual survey of union legal services today - a higher figure than in 1991, despite a decline in union membership.

Most of the £23,000 legal cases taken up by unions in 1992 concerned personal injury at work. Other issues included employment protection, criminal injury, road traffic accidents, copyright and libel.

### US figures back Ulster efforts

A number of prominent US businessmen, lawyers and community figures, including several well-known Irish-Americans, have expressed support for peace initiatives in Northern Ireland.

In a full-page advertisement in Monday's New York Times, more than a hundred signatories commended UK and Irish leaders, including the leaders of Sinn Féin, for attempts to seek a peaceful settlement.

Among those who signed the advertisement were Mr. Daniel Tully, chairman of Merrill Lynch, Wall Street's largest securities firm, Mr. Donald Trump, the New York property developer and Mr. Hugh Carey, the former governor of New York State.

### Row over coal pits sell-off

British Coal yesterday rejected charges of conflict of interest levelled against managers planning to stage buy-outs of the pits they have been preparing for privatisation.

Mr. Kim Howells, Labour MP for Farnworth, accused managers of enjoying an unfair advantage because of their involvement in the run-up to privatisation.

His comments came after Mr. Neil Clarke, British Coal chairman, said he would not be surprised if some managers were interested in buy-outs. "They know a great deal about the business, its risks and its potential."

British Coal said the managers "have been steering operations to make sure supply matches demand and to make it competitive in a very harsh marketplace."

## Severe weather disrupts travel

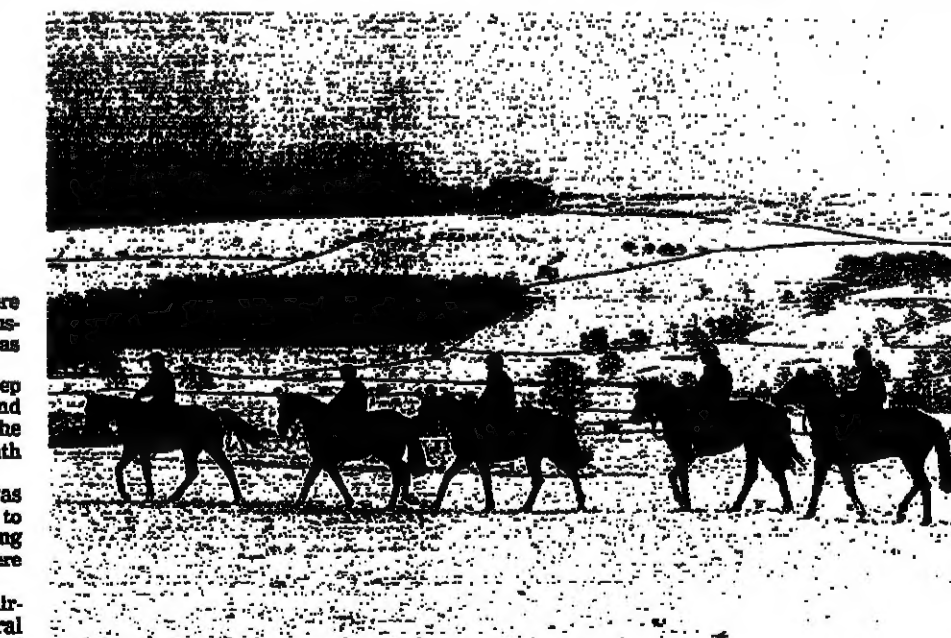
Britain was swept by a severe band of snow yesterday, causing difficulties for Christmas period travellers.

Snow up to six inches deep blanketed central Scotland while ice and snow left the roads treacherous as far south as Kent.

Leeds-Bradford airport was closed, with flights diverted to Manchester airport. Incoming and outgoing passengers were transferred by coach.

Flights to Birmingham airport were halted for several hours while snow was cleared from the runway and outgoing flights were delayed. Bus and rail services were also hit.

Despite bad weather, however, Glasgow and Edinburgh airports operated normally. Packed snow reduced stretches of the M62 around Birmingham to one lane while police described roads in West Yorkshire as "atrocious".



Sporting events were also hit hard by the severe weather, with many race meetings disrupted. Regardless of snow, trainer Mark Johnson exercised his horses on the moors near York yesterday.

Other parts of the country were similarly affected. The RAC said it had received 2,500 emergency calls in one hour, while the AA reported problems throughout Leicestershire, Nottinghamshire, Cambridgeshire and as far as

the south as Kent. Later in the day, heavy rain added to difficulties, but helped to turn the snow to slush.

Meanwhile, an air and sea search managed to locate a former pleasure boat with two crew aboard, which had lost

radio contact during bad weather in Cardigan Bay off the Welsh coast.

Helicopters and lifeboats had spent the night searching for the 55ft St. Keyne, which was on its way from Tenby, Dyfed, to Fleetwood in Lancashire.

مكتبة الامم المتحدة







It is ironic, but just when capitalism has so clearly triumphed over communism, we are seeing Karl Marx's great dream come true in a way which he could never have envisaged.

In ten years' time, in most successful businesses, the workers will truly "own the means of production" because those means will be in their own hands and at their fingertips.

It is now widely accepted that by that date 70 per cent or more of the work that we do will require brain skills not manual skills, and when that happens, the cliché that our people are our greatest asset will acquire a hard financial reality.

That is when we will take notice.

Already, many a business has a market value three or four times the worth of its fixed assets. To call the gap "goodwill" is to trivialise it. That gap is the market's estimate of the worth of the intellectual property in the business - not just its patent rights, brands and research in progress, but the skills, knowledge and experience of its people.

When Microsoft briefly topped the charts earlier this year, the New York Times commented that all there was to put your money on was "the imagination of the workers". No one can truly own that imagination except the workers themselves, and they can walk out of the door at any time.

The emerging importance of intellectual property, broadly defined, is going to change many things beyond recognition.

When every business that pursues higher added value thinks in the ways that financial service organisations, advertising agencies and consultancies already do, and seeks to turn its intellect into profit, what was of marginal importance will become commonplace.

Shareholders, for instance, can no longer be owners, in any real sense, of other people's brains, but only investors or, more accurately, backers. The short term will then, I imagine, feature even more, for who would take a long-term bet on an organisation built on the imagination of its workers?

The short term will also dominate the minds of individuals. Once they realise that they are the key assets of a business, they will be more determined than ever to build those personal assets and to take them wherever they will be most productive. Loyalty will be first to one's own career, then to one's profession and only thirdly to the employer.

More and more people will pursue "actors' careers", seeing life as a sequence of roles in projects, sometimes within one large organisation or hopping among several, or behaving as independents with a "portfolio" of roles.

Some will do this out of choice, seeing themselves as potential stars



## BEYOND 2000

# The intellectual organisation

What will companies be like in the next century? In the first of a three-part series this week, Charles Handy argues that the main challenge for employers will be keeping and motivating staff

In their bit of the world; others will do it of necessity, as organisations pick and choose talents for projects and discard the ones they don't need.

Large parts of organisations could ultimately become a collection of project teams, harnessing the intellectual assets around a task or an assignment, rather as a consultancy

company or an advertising agency does now.

To the individual, the organisation will offer, not the promise of a planned career, but a series of opportunities which one's skill profile may or may not fit. All the world will then, in a sense, be a stage: a sequence of teams with a changing cast of performers, backed

by a small continuing production team.

That will not be an easy or a comfortable world, or even a very desirable one, but the tide of technology and competition cannot be halted, even if you don't like the stuff it brings in with it. We must ride the tide, not fight it.

The challenge for business will be

At the beginning of this year the Royal Society for the encouragement of Arts, Manufactures and Commerce (RSA) challenged a number of British companies to take a fresh look at the role of business, its underlying purpose, how it operates, how its performance is measured and its role in society.

The original inspiration, according to the RSA, was a lecture by Charles Handy (see article above) entitled "What is a company for?"

The result was the establishment of the RSA's three-year inquiry - *Tomorrow's Company: the role of business in a changing world*

- backed by 25 participating companies ranging from Cable and Wireless, Cadbury and Unipart to IBM, Manpower and National Westminster Bank. Their collective aim is to look at the issues from the perspective of different stakeholders - customers, suppliers, providers of capital, employees and community - and to try to develop a shared vision of the future.

At the same time a network of more than 400 interested individuals - drawn mainly from large and small businesses - was formed to assist the participating senior executives in their task. The RSA hopes to widen the

debate in mid-February when the inquiry team publishes its interim findings. The first major platform for discussing them will be at the Tomorrow's Company National Conference on March 17 at the West Yorkshire Playhouse in Leeds. This occasion will be an opportunity for the team to test its ideas in preparation for the final report, due to be published in 1995.

For further information on the RSA Inquiry call Anna Gorely on 071-930-5115 and for information on the conference call Gay Webb on 0533-832890.

Tim Dickson

to find ways to bind to themselves the players on whom they can depend for the future.

Good conditions of work and employment will not be enough, for there will often be comparable ones around the corner. To be a "preferred employer" it will be necessary to make the vital staff into quasi-partners, with more share ownership and bonus schemes, so that they share the future of the organisation, good and bad, and to invest at the same time in the constant regeneration of their intellectual assets, despite the possibility that the regenerated assets will leave.

It would not be unreasonable, for instance, to expect to invest the traditional 10 per cent depreciation (or regeneration) allowance of both time and salary in the education and development of each individual.

Keeping staff is one thing, working them efficiently is another. Project leadership will become the key to corporate performance.

To build a cohesive team out of the requisite mix of different roles and talents is never easy, as any theatre director will confirm. Hierarchy cuts little ice with stars, for as their leader you have only as much power and influence as they allow you.

Leadership in the world of people assets draws its power from the people over whom it is exercised. It is a world where loyalty has to be earned from the individual, not demanded. Do all this, and there is more. A collection of project teams, no matter how well led and how well starred, is not in itself an organisation. These teams have to be welded together to give them the clout they need in the market.

The "intellectual organisation" needs to be both small and big, local and global, tight and loose. It needs, in short, to be federal.

Federalism is too little understood this side of the Channel and the Atlantic. It is always unfashionable in monarchical or oligarchical regimes because it is built on shared power, compromise and negotiation. Unfamiliar, unpopular and hard to make work, it is nevertheless the way all organisations are heading, because centrally-directed systems are too expensive, too often wrong, too restrictive and too imprisoning for the human soul.

When that human soul is your key asset, you have to give it head. To do that, and remain efficient, is the leading challenge facing our organisations.

The author has written many books on organisations and their future. His new book, *The Empty Raincoat*, will be published by Hutchinson in February.

Tomorrow: John Neill of Unipart. Friday: Peter Herriot of Sundridge Park Management Centre

A CV can be economical with the truth, warns Adrian Furnham

## Learning to read between the lines

Years ago, CVs were dry, formal documents. Without much attention to either presentation style or self-aggrandisement, people simply reported rather mundanely and factually their biographical details.

This quaint, unselfconscious approach has, in the same way as British party political broadcasts, been taken over by the ad men, the publicity gurus and the public relations people. Politicians have learned the meaning and virtue of the soundbite and the impression of the Italian suit versus the donkey jacket.

The US influence of "talking up" nearly all personal achievements means selectors must be pretty subtle when reading between the lines. Likewise, the general public are now offered the benefits of CV consultants to improve the way they come across. No life is too ordinary, no work history too boring, no pet times too menial to be considered unworthy of the image treatment.

CV consultants are strangers whose job is to take the details of a rich, varied and complicated life and précis it into a carefully thought-out and laid-out page of A4. There are those who believe this is really money for old rope and they can happily, confidently and money-savily do it themselves. After all, they argue, they know the life history facts and the purpose of the CV best of all.

Psychologists call the task of CV consultants "impression management". It means quite simply "attempts to change, alter and shape the impression that others receive". Through variations in dress, vocabulary and possessions, we all try to create a favourable impression of ourselves to selected others. If we put in so much effort at the job interview, it makes sense to spend as much, if not more, time and money on the CV.

As a consequence of the professional treatment, the most dreary and ordinary individual with a frankly mediocre, even failed work history can look like a success. No one, it seems, can fail to benefit from the skill of the impression management professional. Read a peer's CV and the

way he or she describes a modest achievement or mundane duty, and one can see the benefits of being economical with the truth.

While this may be good for the job hunter, CV-manship certainly presents a problem for the selection and recruitment specialist. If all students are Einstein-like geniuses, all workers are productive Stakhanovites, and all entrepreneurs are neo-Bransons, how can one distinguish between them?

There are three important clues in the modern CV. First which is left out. Beware the CV which ignores or fudges chronological order: people may prefer to ignore long periods on the dole, a failed early career, an unwelcome start at one level. All sorts of important information may be omitted in the interests of the applicant.

Selectors should perhaps have a checklist of information they really need and obtain it from the applicant if the CV does not provide it.

Second, there are the grand generalisations. "My department had a \$2m (£1.5m) budget" does not mean the applicant was in charge of it. "Co-ordinated and facilitated staffing issues" could mean anything.

Third, can the information be verified? The more difficult it appears to check, the more likely that it is a fudge. Beware the colonial experience where applicants held impressive-sounding jobs, even if they were genuine, in some far-flung outpost where their skin colour and ability to speak English ensured them senior positions. Names and addresses of organisations on the CV help a great deal.

The paradox of CV-manship is that there may well be an inverse relationship between the CV and person behind it. Over-egging the pudding - glossy brochures with career histories spanning several pages - suggests the cumulative attempts of desperate outplacement consultants. The greater the flourish, the more the prize, the quicker the promotion - the more ordinary the individual.

The author offers a modest CV and is based at University College London.

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# 1994 whether forecast.

Special New Year's Day edition, Weekend FT.

On Saturday, January 1 the Financial Times will publish a special issue of the Weekend FT, "News from the New Year," which looks at the year ahead.

Whether the world will prosper or flounder, whether we should gear up or batten down, and whether we will enjoy it or endure it.

It will also include everything you would normally expect from the Weekend FT: sport, property, travel, fashion, motoring, TV, food and drink, gardening, books and the arts.

So make sure you order your copy of the New Year's Day Weekend FT.

You never know what might happen, if you don't.

Weekend FT

مكتبة الامير



# Happily, some triumphs stick in the memory

Given that 1993 was the year when ITV went down the drain, it is not surprising that the BBC was the only television network to survive. And when the BBC was preoccupied with administrative tribulations - the agonies arising from "Producer Choice" and the government's attitude towards the licence fee, the position of the Director-General who was found to be neither on the BBC staff nor paying tax in quite the expected manner - it is astounding how many good programmes there were.

Of course boo boos, stummers and downright dogs appeared in the usual quantities. ITV piloted an Anglicised version of that inimitable American comedy *The Golden Girls* and, even though we told them that shifting the action to Sussex and trying to get people such as Wendy Craig to deliver New York wisecracks in Surbiton accents was a disaster, they persisted and made a series called *Brighton Belles*. Then, when it bombed, they had to pull it out of the schedules.

BBC2 mounted a live "animal watch" series called *Nightshift* in which the degree of wild-eyed enthusiasm from the presenters was in inverse proportion to the amount of activity among the animals. When the pitch of the voices approached that of hysteria it meant the foxes and badgers had gone to sleep, and you could safely switch off before the scene cut to some murky garden where nothing was happening. There was approximately the same amount of interest in what Channel 4 decided would be the next big spectator sport after darts (whatever happened to television darts?) and sumo wrestling (whatever...). In the event, *World Chess: Short v. Kasparov* proved marginally less interesting than watching blamange set.

Happily, however, it is mainly the pleasures and triumphs which stick in the memory, and although redheads programmes came most readily to mind - in drama, for instance, *To Play the King* and *The Buddha of Suburbia* from the BBC and *Cracker* from ITV - you find when you go back through the lists that there have been treasures throughout the year. Staying with drama, Channel 4's *Lipstick on Your Collar* was not



'To Play the King': Ian Richardson and Michael Kitchen

Dennis Potter's best series, yet there were several set piece musical numbers including "Unchained Melody" and "Blue Suede Shoes" which I would happily watch over and over again.

The performance of Honey-suckle Weeks as 13-year-old Kitty in BBC2's *Google Eyes*, adapted by Deborah Moggach from Anne Fine's book, should win an award from somebody. She made the emotions of a child whose mother finds herself a new man vivid and touchingly funny. In *Lady Chatterley* on BBC1 one of the Redgrave clan, Joely Richardson, set a trend in getting her kit off which was followed later in the year by cousin Emma Redgrave in *The Buddha of Suburbia*. However, it was not so much the female nudity in *Lady Chatterley* which caused the fuss.

So many female viewers offered up hymns to Sean Bean's bottom, that they were rewarded in the autumn with a reprise when Bean stripped off again for *A Woman's Guide To Adultery* on ITV which wins the Dunkley Naff Drama Of

The Year Award. In 1993 political correctness was more evident than ever on British television, so it was a good job it was women getting a male posterior and not the other way about. Unfortunately Ken Russell never found quite the right approach or tone for putting *Lady C* on television, so apart from the usual British fuss over the human body it turned out to be a non-event.

Once again there were very few original single television dramas, though late in the year BBC3 screened a "Performance" series offering several impressive examples of theatre plays, including Fiona Shaw's *Heidi Gabler*. Among the few single dramas that did turn up, Roddy Doyle's adaptation of his own book, *The Snapper*, on BBC2 proved outstanding. Directed in Dublin by Stephen Frears it brought to the television depiction of Irish life a degree of humanity which is almost invariably missing from the Irish material we normally see on television.

Honours for the best British serial drama of the year must be fought out between Gran-

ada's *Cracker*, with Robbie Coltrane playing the drinking, flirting, gambling police psychologist; and BBC1's *Between The Lines*, also a police series, which so obviously stood out even though it did not manage to sustain the pace, tension, and overall brilliance of the opening series. It did still manage to combine splendid exterior entertainment with interior political and social sinews in a manner that is not often achieved on television, and very rarely beyond a single series.

The drama of the year, however, was not British but German. Having given us *Hemlock* in 1992, a great pantomime of a series about several generations of life in rural Germany which you might have thought finally turned up in person, Edgar Reitz excelled himself this year with *The Second Heimat: A New Generation*. Presumably the longest finite drama series ever made for television - excluding soap operas, in other words - this extended to 13 two-hour episodes and told the story of modern Germany from the



'The Buddha of Suburbia': Naveen Andrews, Roshan Seth and Susan Fleetwood

early 1960s. It was intelligent, consistently well acted, charming, provocative, informative, occasionally infuriating in its dedication to modern music, and, once you were properly involved, utterly engrossing. In north west London viewers sought out cassettes of missed episodes with the passion of philatelists completing sets of stamps.

In another weak year for comedy the top series was, once again, *Have I Got News For You* on BBC2. Most memorable of all their episodes was that in which Roy Hattersley's place was taken by a tub of lard, a programme that proved, thanks largely though not wholly to Paul Merton, to be much funnier than the later programme when Hattersley finally turned up in person.

At the year's end only two brand new comedy series seem worth recalling: *Chel* on BBC1 with Lenny Henry playing, and occasionally over playing, a prima donna cook; and Goodnight *Sweetheart*, also on BBC1, starring Nicholas Lyndhurst as a television repairman who finds a time warp in

a London alleyway (it does not affect anyone else) and regularly travels back to a pub in the era of the London Blitz. *Absolutely Fabulous* would walk off with the laurels but for the fact that 1993 brought us only a repeat screening of last year's series. The second series will be with us in spring 1994, thank goodness. The failure of the new ITV companies to produce even a single nominee for "Best Situation Comedy" was rightly emphasised by presenter Jonathan Ross in this month's *British Comedy Awards*.

Once more the arts-and-culture series of the year was *Without Walls* on Channel 4 which has now succeeded in making all its competitors look old fashioned, if not downright fat. From Rory Bremner on Dame Edna to a series on the effect of drugs upon the arts ("The Art Of Tripping"), from "Diana Sex Goddess" to the sociology of the Rolls Royce, the series has led the way and set the pace. BBC1's *Omnibus* gave us a marvellously mischievous programme from Kriss Rusmanis on the truth

about orchestral conductors; and the best single arts documentary of the year was Sheree Folkson's fascinatingly contrived investigation of Gertrude's painting, "The Raft of The Medusa" in BBC's series *Every Picture Tells A Story*.

The documentary prize must go to *Thatcher: The Dawning Street Years*, provided there is a separate wildlife category to allow an award for Attenborough's *Life In The Freezer*, a magnificent BBC1 series on Antarctica which, as Attenborough himself would be the first to concede, was made possible by a big team of astonishingly hardy and inventive film makers. The Thatcher programmes were unmissable not merely because the title role was played with such ferocious aplomb, but because the series as a whole proved, perhaps for the first time, that as a tool of history television can be as useful as books. It may even be superior, once the history in question - as in this instance - enters the period for which we possess a huge archive of television news.

A special award for Striving

To Tell The Truth About Aids On Television Despite The Tunnel Vision Of The Industry's Politically Correct Agenda Setters, would normally go automatically to Joan Shepton of the independent company Meditel, the only person who, from the very beginning, has insisted on keeping a level head and publicising the evidence, even when it does not put haloes on homosexuals. This year, however, it goes to Barraclough Carey, another independent production company, which produced *The Plague*, a four-part series for Channel 4 surveying the entire history of Aids. The last programme rather let down the rest, allowing an instinct for compassion to overcome the necessary rigour of good journalism (it was weak, for instance, on the true incidence of Aids in sub-Saharan Africa, on the precise practices of the British haemophilic who is supposed to have given Aids to four women, and on the comparative global seriousness of the disease) yet the series was still such a powerful, admirable and extensive piece of work that it deserves the prize.

Speaking of good journalism, 1993 was the year when ITV carelessly and stupidly abandoned *This Week*, *First Tuesday* and *Viewpoint*, three series known for the seriousness of their approach and the high quality of many of their results. Having been told repeatedly by the new men (yes, men) in ITV not to whine for a golden past but to wait and see what was put in its place, we have now begun to see - and very depressing it is.

There is one spark of hope. The Discovery Channel has announced that, having shown a *First Tuesday* programme this month, it has now commissioned Yorkshire TV to continue the series throughout 1994. I must admit that when ITV began its systematic abandonment of grown up television it never occurred to me that the satellite channels might step into the breach. Let us hope it is the beginning of a major trend: it is high time satellite television ended its reliance on American, Australian and British repeats and began to put money into the origination of proper programmes.

No doubt that will take some time. Meanwhile it seems pretty clear that 1994 is going to be the BBC's year.

## Jazz in 1993/Garry Booth

### From New Orleans to synthesizers

Jazz fans have reason to be nostalgic and partisan: there really have been golden eras when new and groundbreaking talent queued for a hearing. In the 1930s, swing was the thing; in the 1940s, bebop burst onto the scene; in the 1950s the cool school opened, and in the 1960s and 1970s, free music and then fusion marked the extremes of commerciality. If the 1980s are remembered as the time bebop boomed again, alongside acid dance, what will the 1990s come to represent? A consolidation of world beat in jazz, the post-modernisation of bebop in the new chamber jazz or the return to basic principles?

Well, 1993 seemed to encapsulate the lot. From the septa-tinged New Orleans beginnings to the synthesized way ahead, the history of jazz was personified last year in the swinging Lionel

Hampton Orchestra, the retro-classical trumpet tones of Wynton Marsalis, the new world of improvisation in South African Bheki Mseleku and the young urban angst of New Yorker Steve Coleman. The annual migration to Europe of sax statesmen such as Sonny Rollins, Johnny Griffin and Jackie McLean kept the movement in context while the Five Blind Boys of Alabama, as well as Harry Connick Jr, reminded us that "jazz" can still deliver more fundamental pleasures.

Who will light the way in 1994? For this critic at least, a glow of pleasure lingers from saxophonist David Murray's summer visit. The tidal energy and burning ideas which powered the trio through his own neo-bop compositions surpassed almost anything else on offer and his return is eagerly awaited. Besides Murray, two other saxophonists

who continue to illuminate new fields of improvisation are Joe Henderson and Norwegian Jan Garbarek. Though one blows warm and the other cold, they share the authority and inner peace which gives their different sounds an embracing sense of purpose.

For sheer excitement and exoticism, pianists like Don Pullen and Randy Weston set the standard for 1994. Weston, the beatnik's role model, continues to flick his rich weave of Afro-jazz with Middle Eastern colour, to intoxicating effect, as seen at the Royal Festival Hall. Even Ahmad Jamal, who once provided the airy framework for Miles Davis' early recordings, is finding a more dense style and the vaulted arches of the Union Chapel last spring teamed with the splintering chords and intermingled quotes borne by the surging Jamal pulse.

In contrast to the channelled exuberance of contemporary piano-led groups, the Paul Motian school of jazz has cultivated a kind of specky and earnest introspection. This has been most noticeable in guitar players, exemplified by John Scofield. Last year the young fogies of jazz were gently teased by guitarist Bill Frisell's cranky dissection of American composers from Ives to Madonna at the Queen Elizabeth Hall. Back at the Union Chapel, as part of the new expanded London Jazz Festival, the jazz intelligentsia were exercised by the intricate workings of master guitarist Jim Hall, one of the most original yet underrated jazz musicians around today.

Thoughtful and reflective music like Henderson's and Hall's will characterize the 1990s - unless their minor scales are sidelined by the pianists.

## Theatre/Malcolm Rutherford

### An ultra-violet 'Peter Pan'

Some people may like *Peter Pan* at Sadler's Wells, though it should come with a warning. This is not Peter Pan with dialogue, wit, symbolism and a story that many of us admire. Nor is this the old Sadler's Wells that many of us remember with affection. Scarcely a monument to a better yesterday remains, save that the place is still in Rosebery Avenue. This is regimented, educational theatre backed by the London Arts Board with the help of Czechoslovakia.

Not the new republics of the 1990s, but the Czechoslovakia before the Berlin Wall came down and when it made sense to do things in mime because there was no guaranteed free-

dom of expression. The Black Light Theatre of Prague's production is interesting, if you have not seen the techniques before, for a few minutes because it has some clever staging and visual effects. The coffee cups float up and down, brightness falls from the air, the lighting is ultra-violet. It does not take long for such effects to wear thin. If you can float one object, you can float another, and another, and make a crocodile crawl across the floor in lights. Twice is enough.

The Prague production makes the nearly always fatal mistake of seeking to combine too many art forms in one: dance, music, visual show-off while trying to tell a story. The

dance is sometimes pretty. The music is varied, but always banal - never fast enough to have zip, never slow enough to have feeling; real old communist central Europe. The story is lost. The real Peter Pan has some very good lines and intriguing psychology. It ends with Mr Darling retreating into the kennel to which he had banished the dog on the night the Darlings went out to dinner. In the Black Light version this is omitted.

If you go to see, be sure to buy a copy of the programme, read it and keep it. In terms of pretentiousness, it is a collector's item.

Sadler's Wells Theatre until January 8. (071) 434 0909

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

Concertgebouw Tonight, Sun, next Wed: Hartmut Haenchen conducts Beethoven's Ninth Symphony. Jan 4: Aldo Ciccolini piano recital. Jan 6, 12, 14, 16: Gard Albrecht conducts Royal Concertgebouw Orchestra. Jan 8: Maria Jose Pires piano recital. Jan 11: Hilliard Ensemble. Jan 18: Mitsuko Uchida piano recital (020-571 8345). Muziektheater Tonight, Sat: Dutch National Ballet in the Ashton staging of Prokofiev's *Cinderella*. Tomorrow: Graeme Jenkins conducts Alfred Kirchner's production of *La traviata*, with Deborah Riedel as Violetta. Jan 5, 6, 7: Frankfurt Ballet presents William Forsythe's *Loss of Small Detail*. Jan 12: first night of Pierre Audi's new production of Mozart's *Il re pastore* (020-625 5455).

### ANTWERP

de Vlaamse Opera Monteverdi's *L'incoronazione di Poppea* opens on Jan 16 in a production conducted by René Jacobs, staged by Gilbert Delfo and designed by

William Orlandi, with Ann Panagoulas in the title role (03-233 6685). deSingel Christoph Eschenbach conducts the Orchestra of the Monnaie on Sun in works by Bernstein, Barber, Gershwin and Beethoven, with piano soloist Tzimon Barto (03-248 3800).

### BASLE

Stadttheater A new production of Rossini's *Il viaggio a Reims*, conducted by Torsten Bulkmann and staged by Marius Weber, can be seen tonight and Fri, also Jan 2, 7, 9, 10, 14, 15, 16 (061-295 1133). Casino Heinz Holliger conducts Basle Symphony Orchestra on Jan 6 in works by Mozart and Mahler, with soloists Ruth Ziesak and Jean Louis Stautmann (061-272 1176).

### BORDEAUX

Ballet-Théâtre de Bordeaux presents a double bill at Palais des Sports tonight and Fri. *Die Fledermaus* and *La traviata* on Fri, in a staging by Jérôme Savary (5648 5854).

### BRUSSELS

Monnaie Christoph Eschenbach conducts an orchestral concert on New Year's Eve featuring works by Bernstein, Barber, Gershwin and Beethoven. The next opera production is Jonathan Harvey's *Inquest of Love*, opening on Jan 23 (02-218 1211).

### CHICAGO

Chicago Lyric Opera presents

Il trovatore on Jan 3, 7, 11, 15, 19 and 22, and a cast led by Lyubov Kazarnovskaya, Chris Merritt, Dolores Zajack and Paolo Gavanelli. Daniel Barenboim makes his Lyric Opera debut on Jan 24 conducting the first night of *Wozzeck*, in the production by Patrice Chéreau first seen last year in Paris. The cast is headed by Franz Grundheber and Waltraud Meier. *La traviata* returns on Jan 28 with June Anderson and Roberto Alagna (312-332 2244). Chicago Symphony Orchestra's next concert is on Jan 6, when Daniel Barenboim returns to conduct the first of three programmes (312-435 6666).

### COPENHAGEN

Royal Theatre The Royal Danish Ballet has a new production of *The Sleeping Beauty*, with choreography by Hjalmar Tønnesen based on Petipa. It continues in repertory with *La bohème* and Menotti's *Amahl and the Night Visitors*. There will be a concert at 5pm on New Year's Eve, and the Norwegian Ballet gives guest performances on Jan 8 and 9 (3314 1002).

### LAUSANNE

Théâtre Municipal Offenbach's *La belle Hélène*, staged by Jérôme Savary and conducted by Jean-François Monnot, opens on Jan 2, 5, 6, 8 and 9 (021-312 6433).

### LYON

Maguy Marin's production of Prokofiev's ballet *Cinderella* can

be seen tonight, tomorrow and Fri at the Opéra (7200 4545). Valerie Masterson is soprano soloist in a New Year's Eve Viennese concert at the Auditorium (7860 3713).

### MARSEILLE

Opéra Offenbach's *Orphée aux enfers* can be seen tonight, tomorrow and Fri, with a cast including Ghislaine Raphael and Tibère Raffalli (9155 0070).

### SALZBURG

MOZARTWOCHE A Mozart festival takes place at the Mozarteum and Grosses Festspielhaus from Jan 21 to 30. The orchestral concerts feature Concerto Köln, the Mozarteum Orchestra and the Vienna Philharmonic under Manfred Hockack. Michael Gielen and Sándor Végh. Piano soloists include Maria Tijo and Mitsuko Uchida. Andreas Schiff will give two recitals and take part in two chamber music performances. The Hagen Quartet will give the world premiere of a new work by György Kurtág (tel 0682-873154 fax 0682-872996).

### VIENNA

Musikverein The Vienna Philharmonic Orchestra's New Year concerts will be conducted by Lorin Maazel (535 6193). Staatsoper Tonight, tomorrow, next Tuesday: *Nutcracker*. December 31, January 1: *Die Fledermaus* with Karita Mattila and Hermann Prey. January 2, 7, 10: Les Contes d'Hoffmann with Plácido Domingo,

Bryn Terfel and Heinz Zednik. January 3: Salome with Gwyneth Jones. January 5: *La traviata* with Julia Varady (51444 2955). Konzerthaus Friday, Sat: Rafael Friebick de Burgos conducts Vienna Symphony Orchestra and Chorus in Beethoven's Ninth Symphony. January 9: Anne Sofie von Otter. January 12: Francisco Araiza. January 30: Midori (712 1211).

### THEATRE

A new production of Brecht's *Caucasian Chalk Circle*, directed by Ruth Berghaus, has joined the Burgtheater repertory (51444 2218). The Akademietheater has David Marmat's *Oleana* and Maxim Gorki's *Children of the Sun* (51444 2959).

### WASHINGTON

MUSIC/DANCE Washington Opera is in residence at Eisenhower Theater with *La fille du régiment*, *Ariadne auf Naxos* and the world premiere of *Doménico Argento's The Dream of Valentino*. The Donizetti, sung in English with a cast led by Tracy Dahl, can be seen on Jan 2, 9, 18, 20, 24, 26, 29, Feb 1 and 4. The Strauss, conducted by Heinz Fricke with a cast including Rachel Gietler, Jon Frederick West and John Shirley-Quirk, opens on Jan 8, repeated Jan 10, 15, 19, 22, 25, 28, 31, Feb 3, 6, 10 and 12. The new Argento work opens on Jan 15 (202-487 4600). A programme of music by 14th century French composer Guillaume de Machaut can be heard at Washington National Cathedral on

January 7 and 8. The programme will feature the Philadelphia Renaissance Wind Band and vocalists Peter Becker, Drew Minter and Mark Bleake (202-544 7077).

### THEATRE

The Will Rogers Follies: the Tony Award-winning musical, choreographed by Tommy Tune and starring Mac Davis, runs daily except Mon till Jan 30 (Kennedy Center Opera House 202-487 4800). Julius Caesar: a Shakespeare Theater production. Till Jan 9 (Lansburgh 202-393 2700). Cats: Trevor Nunn's production of the Andrew Lloyd Webber musical. Till Jan 9 (National Theater 202-628 6161). Alice in Wonderland: new stage production of Lewis Carroll's classic fantasy for children (Kennedy Center 202-487 4800).

### ZURICH

Opernhaus Tonight, next Thurs: Salome with Inga Nielsen. Fri: *Il barbiere di Siviglia* with Agnes Baltsa. Sat: *Der Rosenkavalier*. Sun: Manfred Honeck conducts first night of Hans Hollmann's new production of *Andrea Chenier*, with a cast led by Francisco Araiza, Gabriela Benackova and Giorgio Zancanaro (repeated Jan 5, 8, 15, 20, 23, 26, 29, Feb 3). Next Tuesday and Friday: Bernd Stenert's choreography of Glazunov's *Raymonda* (01-262 0909). Tonhalle Fri: Skitch Henderson hosts a programme of music by Gershwin, Weill, Lloyd Webber and others. Jan 5: Britten's *War Requiem*. Jan 15: Simon Estes sings spirituals (01-261 1600).

### ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

### European Cable and Satellite Business TV

(Central European Time) MONDAY TO FRIDAY Super Channel: European Business Today 2230; repeated 0630, 0715 MONDAY Super Channel: FT Reports 1230. TUESDAY Super Channel: West of Moscow 1230. Euronews: FT Reports 0745, 1315, 1545, 1845, 2345. WEDNESDAY Super Channel: FT Reports 1230. THURSDAY Super Channel: West of Moscow 1230; FT Reports 2130. Euronews 0745, 1315, 1545, 1845. FRIDAY Super Channel: FT Reports 1230. Sky News: FT Reports 2030. SATURDAY Super Channel: Today 2230. Sky News: 0330, 1330. SUNDAY Super Channel: FT Reports 1230. Sky News: FT Reports 1730; 0430.



Most visitors to EuroDisneyland over the holiday period are there to see Mickey and Minnie Mouse capering around the gigantic Christmas tree. Not Alice Ross.

Mrs Ross is a woman with a mission. She is an accountant from Delaware, in the US, and an investor in Walt Disney, the US entertainment group. Disney has seen its shares fall sharply this year, owing to the losses it has incurred on its 49 per cent stake in Euro Disney, the struggling leisure company that operates the EuroDisneyland theme park. Mrs Ross was spending two days at EuroDisneyland to see what the problem might be.

"My Disney stock has been sinking like a stone because of this place and, as I'm over in France, I thought: 'Why not rub a little salt in the wound?'" she said. "I'm looking into everything. Disney holds its annual shareholders' meeting in Delaware. I'm going to tell Mike Eisner [the Disney chairman] what I think."

A belligerent shareholder such as Mrs Ross is only one of the problems plaguing Mr Eisner and his colleagues. They will spend the festive season putting the finishing touches to the proposals they will present next month to Euro Disney's creditor banks. They hope to persuade the banks to save the company from collapse by agreeing to restructure its FF20.3bn (£2.3bn) net debt. The US group has warned the banks that, unless the restructuring is completed by March 31, Euro Disney, which reported a net loss of FF6.3bn

## Cold comfort park

Euro Disney is hoping for a happier new year, says Alice Rawsthorn

for the year to September 30, will be forced to close.

In the meantime, Euro Disney is hoping for a repetition of last Christmas, when EuroDisneyland was buoyed by a surge of visitors.

More than 30,000 people visited the theme park on New Year's eve: well below the record of 90,000 in September last year, but much better than its low of 5,000 one icy day last January. A successful Christmas and new year would not only help to ease the strain on Euro Disney's cashflow, but would also act as a timely demonstration to the banks that it might be worth saving.

EuroDisneyland's employees have done their best to deck it out in festive finery. Ivy bangles from the lamp posts, Mickey and Minnie Mouse skate across the Hotel New York ice rink. The strains of Christmas muzak are piped all over the park. Even the barber shop quartet in the Main Street shopping arcade has ditched

its usual repertoire in favour of carols. At 5pm each day one child is chosen to light the 20-metre Christmas tree.

The decorations alone had been enough to tempt Corinne Jilili, a public relations executive from Angoulême in western France, to bring her four-year-old son. "The park looks so pretty at this time of year," she said. "We'd rather come in the winter, when we don't have to queue to get on the rides."

Werner Müller, an engineer from Hamburg visiting with his six-year-old twins, agreed. "Friends who came here in August had to queue for two hours just to get on the rides," he said. "At this time of year the kids don't have to wait too long, just as well given the weather." The cold was already proving too much for other visitors. "It's freezing," said Willi Ramstein, an Italian architect, who had come to the park during a business trip to Paris.

"The park's great, but the weather's terrible."

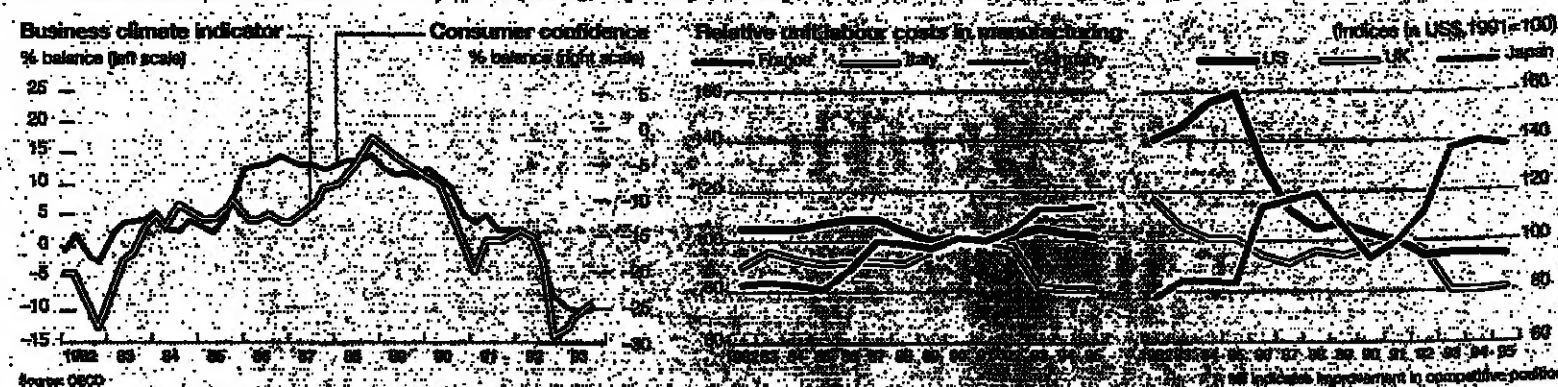
Jane Pritchard from south Wales said: "You'd think they'd sell warm hats in this weather." Her companion added: "Never mind, we'll go to the Florida park next time."

"It's sunny there."

The souvenir shops were packed with festive memorabilia - a Winnie the Pooh Christmas stocking for FF125, a Mickey Mouse Santa hat for FF100 and a Goody hamper for FF220 - but no woolly hats.

As for Mrs Ross, her mission had only just started. But on her first impressions, she seemed to agree with the other shivering visitors. "They should have built this place somewhere warmer."

## EU confidence is weak but, Germany apart, Europe's internationally competitive



It is easy to be gloom about Europe. Overall output in the continent's 19 advanced industrialised countries is thought to have fallen this year for the first time since 1975.

Western Europe's jobless total is rising inexorably. The Organisation for Economic Co-operation and Development in Paris forecasts that 22m, or 11.5 per cent, of the region's labour force will be out of work in 1996. Unemployment, now about 10.7 per cent, has more than doubled in the 18 years since the first serious recession of the postwar years.

Business and consumer confidence is weak. For most, the long upsurge of prosperity of the 1980s is a distant memory. So is the age of political miracles that brought the fall of the Berlin Wall and the collapse of communism just four years ago.

With few exceptions, Europe's political leaders appear exhausted. Their governments are deeply unpopular and saddled with rising budget deficits. Incapable of pump-priming economic recovery.

Yet 1993 may turn out to be the year in which Europe's fortunes turned. Although it will be remembered for recession, currency crises and lengthening queue lines, 1993 is ending more positively for the members of the European Union and their immediate neighbours.

The economic fundamentals have improved. More important, the sense of drift has stopped. Businesses, governments and the European Commission have woken up to the remorseless increase in competition worldwide. Britain's tough budget this year, the "Standard Deutschland" debate in Germany and the Bonn government's subsequent conversion to the doctrine of more work and less leisure, plus the Commission's white paper on

Peter Norman says there is reason to believe that European economies are bouncing back

## Tide of gloom starts to ebb

Growth, Competitiveness and Employment, are symptoms of a change of mood.

More telling is what is happening in businesses in the UK and on the continent. Companies are becoming leaner and meaner. The spectre of competition from newly industrialising countries of east Asia has made the US practice of "downsizing", with heavy job losses, respectable in Europe. Trade unions are for the most part quiescent and in some cases willing to aid management rationalisation operations.

This month's boardroom clear-out at Metallgesellschaft, the German industrial conglomerate, after the discovery of large losses, was novel in its ruthlessness. Even the long-running and baffling business soap opera concerning an allegations of theft and industrial espionage against Mr José Ignacio López de Arriortúa, the Volkswagen group production director, began with a serious purpose when VW sought out the former General Motors director to push through a cost-cutting revolution within the group.

Such trends are sure to intensify once this month's Uruguay Round accord to liberalise world trade comes into force. The agreement, even before ratification, could act as a spur to companies to invest and rationalise.

Over time, the Gatt accord should promote growth, with Europe standing to gain more

than most other regions of the world from freer trade. Computer simulations from the OECD suggest that the Uruguay Round will add at least \$270bn in 1991 prices to world income in 2002. The European Union's share is estimated at \$110bn, equivalent to 1.7 per cent of the region's gross domestic product, while that of the European Free Trade Association (Efta) countries is put at \$88bn or 6 per cent of regional GDP.

The real benefits should be greater. Such computer calculations take no account of the increased business confidence that should flow from freer trade or the fact that this month's accord has been felicitously timed after so many years of delay and frustration.

Several European economies have performed unexpectedly well in recent months. Britain's recovery is firmly established. German gross domestic product grew in the third as well as the second quarter. France appears to have touched bottom. Trends in smaller economies such as Austria, Switzerland, Ireland and Denmark have been encouraging.

The charts showing relative unit labour costs in manufacturing, illustrate how several big European economies (Germany is an exception) are more competitive internationally than they were a year ago,

while Japan has suffered a substantial set back.

Short and long-term interest rates have fallen over the past year as the Bundesbank has cautiously eased its monetary policy. The German "repo rate" is at 6 per cent compared with 9.75 per cent in September 1992, just before the first European monetary crisis, which resulted in the exit of sterling and the lira from the exchange rate mechanism. Since then, UK and Italian short-term rates have roughly halved. France's short-term borrowing costs have fallen close to German levels from about 14 per cent in the 1992 currency crisis and 9 per cent in late July this year before speculative flows forced the August decision to widen the system's fluctuation margins to 15 per cent.

Inflation in Europe is low, with the OECD projecting a declaration for its European members, excluding Turkey, an average annual rate of 2.3 per cent by the end of 1995 from about 3.1 per cent at present. Oil prices have fallen in terms to levels last seen before the first oil shock of 1973.

Large gaps between potential and actual output in countries such as Italy, France and the UK suggest that home-made inflationary pressures will remain subdued. To be sure, there are risks. Given the political instability of the Middle East, only the brave would bank on oil prices remaining at their present low

levels of less than \$15 a barrel. In spite of the past year's falls in nominal interest rates, real rates are relatively high. Some of the optimism that propelled European equity markets to new peaks this month could evaporate if German inflation proves more stubborn than expected and the Bundesbank slows its cautious rate-cutting policy.

In some countries, tighter fiscal policies to combat swollen budget deficits could weaken recovery. German GDP is widely expected to fall again in the first half of 1994 as benefit cuts, higher petrol taxes, a wage freeze for civil servants and increased pension contributions take DM50bn from consumers. In Britain, voters have reacted less positively than expected to the November Budget, which, with that of Mr Norman Lamont in March, will cost taxpayers a cumulative £15bn to £17bn in three years.

The fiscal legacy of the recession years in most countries, heavy household debts in the UK and Scandinavia, the continuing need for businesses to restructure to stay competitive, and consequent high unemployment will make for a joyless recovery. There will not be much of a "feel good" factor in Europe in the years ahead.

Europe will seem to many of its citizens to be in recession long after growth has returned, posing a real threat to incumbent governments. Germany, Italy, the Netherlands and Sweden go to the polls next year and political upheavals cannot be ruled out.

But looking beyond 1994, there is a good prospect of steady, if unspectacular, growth over a prolonged period with low inflation. Western Europe may even be moving into what future generations will call a "golden age". But it could take many years before it feels that way to its inhabitants.

## Paris pales besides Tokyo

We have been to EuroDisneyland and to Tokyo Disneyland. The weather was good for both visits, but it is easy to see why the French one is in trouble.

Queues are one thing. At EuroDisneyland, men barge and climb over barriers. Two hours is not an unusual queuing time. In Tokyo, queues are shorter because everyone waits their turn properly. EuroDisneyland needs more staff.

Getting food at Tokyo Disneyland is much easier and there is a bigger choice, including kebabs and rice and sushi. Once in EuroDisneyland, we went to get some tea

and the queues were not moving. Our dad went to look at the front. No one was serving. So we went to another cafe.

We do not think pickpocketing is such a problem in Tokyo. In EuroDisneyland, we were in a 90-minute queue for Pirates of the Caribbean and our mother thought she felt somebody touching her pockets. She turned round and the lady behind said: "It's just me." But mum was sure she was a pickpocket. The staff said that it just happens and that they were not going to do anything about it.

In Tokyo, the staff smiled and gave us toys and sweets. The staff did not smile very much at EuroDisneyland.

We think Tokyo Disneyland is cleaner. In EuroDisneyland, the boats in It's a small world had mud in them.

There is more space in Tokyo Disneyland, 264 acres against 136 acres in EuroDisneyland. We thought they were equally crowded, but Tokyo felt emptier because everybody was polite.

We think Tokyo Disneyland is more enjoyable to visit, because we were better treated there.

Laura and Sophia Dawkins

Laura (10) and Sophia (8) moved from Paris to Tokyo in September.

## WHERE TO WATCH THE FT THIS WEEK

### MONDAY

- 06:30 European Business Today†
- 07:15 European Business Today†
- 12:30 FT Reports†
- 22:30 European Business Today†

### TUESDAY

- 06:30 European Business Today†
- 07:15 European Business Today†
- 07:45 FT Reports\*
- 12:30 West of Moscow†
- 13:15 FT Reports\*
- 15:45 FT Reports\*
- 18:45 FT Reports\*
- 22:30 European Business Today†
- 23:45 FT Reports\*

### WEDNESDAY

- 06:30 European Business Today†
- 07:15 European Business Today†
- 12:30 FT Reports†
- 22:30 European Business Today†

(If viewing in the UK deduct one hour.)  
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### THURSDAY

- 06:30 European Business Today†
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- 07:45 West of Moscow\*
- 12:30 West of Moscow†
- 13:15 West of Moscow\*
- 15:45 West of Moscow\*
- 18:45 West of Moscow\*
- 21:30 FT Reports†

New World Disorder? We look back over the political developments of 1993, and examine their implications.

- 22:30 European Business Today†

### FRIDAY

- 06:30 European Business Today†
- 07:15 European Business Today†
- 12:30 FT Reports†
- 20:30 FT Reports\*
- 22:30 European Business Today†

### SATURDAY

- 03:30 West of Moscow\*
- 13:30 West of Moscow\*

### SUNDAY

- 17:30 FT Reports\*
- 22:30 FT Reports†
- 04:30 FT Reports\*

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## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### 'Fiddles' in jobless statistics

From Dr John Wells.  
Sir, Contrary to the assertion in your leader, "Local difficulties" (December 22), the Local Government Commission has recommended many of the structures that your leader supports.

Thus, you argue, for the retention in "much of England outside the conurbations" of the two-tier system. We have recognised this in many of the largely rural areas of the counties we have reviewed so far.

You also support the principle of single unitary authorities for the larger cities. So does the commission, provided the wider strategic issues concerned continue to be seen within a framework of a structure plan which encompasses the wider surrounding area, which is the case both in Middlesbrough and Bristol.

The commission does indeed undertake systematic and objective opinion research, to help determine local feelings of communities, and to help gauge reaction to its draft recommendations. It has also received many thousands of other representations. We are obliged by our guidance from the secretary of state to "take into account people's expressed preferences". This we have done. There is no national blueprint.

Clearly it is not possible in a review of this kind to please

### Blueprint for local government

From Mr Martin Eastel.

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Clearly it is not possible in a review of this kind to please

everyone. In particular, there is a need on the part of all those concerned to think ahead and to determine a structure which will ensure that local government in the future meets the needs of the community in such a way that many of the functions now undertaken by quangos may instead become the responsibility of local authorities with clear accountability for the way they carry them out.

Martin Eastel, Chief Executive, Local Government Commission for England, Dolphin Court, 10/11 Great Turnstile, Lincoln's Inn Fields, London WC1V 9JU

### Plug standard claims need investigating

From Mr Simon Hassack.

Sir, As the "individual" referred to in Mr J Davidson's letter (December 7) concerning the adoption by the UK of the harmonised plug and socket system being proposed by Cenelec, the European standards setting body, I would like the opportunity to respond.

I am not, as he stated, in disagreement with the whole of the electrical industry in the UK - only a particularly vocal part of it. The proposed new Cenelec system is not dangerous and is compatible with the British 13 amp system, and the Royal Society for the Prevention of Accidents most certainly cannot be considered "truly independent" given the fact that its electrical safety consultant also works for the UK's largest and best-known manufacturer of moulded 13 amp plugs and cordsets.

British manufacturing industry will not be "severely disadvantaged"; indeed the UK plug manufacturers' own trade association, Elema, supports harmonisation based on an unfused 16 amp MK design which would also require the demise of the "ring-main" - and cost just the same as the Cenelec proposal.

The British consumer will not "face an astronomical bill for replacing all plugs and sockets" - in fact, the introduction of the new system will potentially save UK consumers hundreds of millions of pounds every year.

To state that the "British 13 amp system" is "probably the safest in the world" is misleading - as anyone who has read the Department of Trade and Industry's consumer safety accident reports relating to plugs can attest. These reports clearly show that of all the accidents involving plugs in the UK, the single greatest cause (nearly 60 per cent) is the physical size and fundamental design of the 13 amp plug itself.

Indeed, only a couple of years ago a highly respected ex-director of Mr Davidson's

own company, MK, told me that "nobody in their right mind would subscribe to a fused plug".

Clearly someone has got their facts very badly wrong. Accordingly, I ask both Mr Davidson and Mr Dosssett, of Elema, to join me in asking any shareholder or director of any company with an interest in or around this area, and who is concerned about that company's future, to ask for an immediate investigation by the Office of Fair Trading and the European Commission's competition directorate DG IV, into the veracity of all the various claims and counter-claims that have been circulated.

I suspect that the threat of a fine of up to 10 per cent of their companies' gross annual turnover should concentrate wonderfully the minds of those currently engaged in exaggeration of the facts.

Simon Hassack, Hore Street, Buntingford, Hertfordshire SG9 0EA

### Faulty assumptions about Turkey's attitudes

From Mr Osman Sener.

Sir, David Gardner may be right in his assessment of Theodoros Pangalos and the Pasok government in Greece (The FT Interview, December 22). But when he crosses the border into Turkey, he makes assumptions which are either untrue or out of date.

The latter is certainly the

case where he talks of Turkey aspiring to membership of the European Union. Turkey is now ambivalent in its attitude to the Union, not only because of its growing role in central Asia but also because the EU is in many ways doing more for Turkey by way of apology for keeping Turkey out than it would if it allowed Turkey in.

As for "historic Greek-Turkish enmity", there is no such thing - in Turkey. Many a traveller has commented on the absence of any anti-Greek sentiment in Turkey, and contrasted it with the outpourings of anti-Turkish bile in Greece. Osman Sener, Saville Club, 69 Brook Street, London W1

مكتبة الامير



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Wednesday December 29 1993

## Another fudge from Tokyo

The Japanese government looks as if it has failed to grasp the seriousness of what has become, by some measures, the country's worst recession since the second world war. After 32 months of economic slowdown or decline, the economy has failed to respond to record low interest rates and ¥30,000bn (\$272bn) of public spending packages. A credit squeeze is under way and several private sector economists fear a deflationary spiral.

The latest batch of economic measures from Mr Morihiro Hosokawa's government, delivered just before Christmas, offers only a vague restatement of earlier promises to cut income tax and red tape. This reflects the prime minister's difficulties in keeping a fragile coalition together. Yet, the government will prolong the recession and shorten its own life - unless it turns to more courageous solutions.

Poor implementation is part of the reason why current policies are failing to work, but only a small part. The Bank of Japan has been too slow to cut interest rates, due to its wish to make sure that the bubble of the late 1980s has been fully deflated, while local government has dragged its heels in implementing infrastructure projects, not least because officials fear attracting the attention of public prosecutors by letting contracts to companies with which they have had previous contact.

But the real problem is that government, along with the business establishment, has addressed only the symptom of Japan's economic malaise, weakness of demand. The underlying problems are a credit squeeze caused by the collapse in asset prices during the recession and the structural overcapacity built up in Japan's maturing industrial economy over the past decade or so. The car industry alone admits to overcapacity equivalent to the entire car market of Britain or France.

### Bad debts

In the two years to the end of 1992, the Economic Planning Agency calculates that stock and land prices fell by a total of ¥11,574bn (\$5,560bn) - a collapse likened by one Tokyo economist to the effects of a war. This has saddled banks with mounting bad debts from dud property deals and

weakened their own reserves, much of which are made up from unrealised equity profits.

What Japan therefore needs is aggressive action to improve corporate profitability and the supply of credit. Unfortunately, many of the largest companies' markets are so mature that the only way to improve profits is to reduce break-even levels, which means wholesale job cuts. The job reductions and transfers so far have been small, and in many cases have had the effect of merely shifting costs from parent companies to subsidiaries. The state's guiding hand is still so strong in the private sector that companies are unlikely to do more without a government push. There are no signs of this.

### State assistance

On credit, the banking industry has made great progress in writing off the bad loans exposed by the recession and in letting hopeless cases die naturally. But bad debts are still building up faster than write-offs.

Here, the US experience in dealing with its savings and loans crisis shows the way. The weakest banks need state assistance, in the form of cheap credit at the official discount rate from the Bank of Japan. Encouragingly, this idea yesterday won the support of the Japan Renewal party, which sets the tone for the ruling coalition's economic policy.

On top of this, the government should make it practical for banks to securitise bad loans. The Bank of Japan has dropped its former caution on securitisation and even the conservative finance ministry is now studying the idea. The government is also, sensibly, less keen than the LDP on using public savings to support the stock market and hence banks' capital ratios. So there is hope for progress on credit.

Politically, however, the signs are far from reassuring. The coalition is limping into the new year in such a divided and fragile state that it looks incapable of delivering firm policy. Dithering over the economy has already cost Mr Hosokawa 10 percentage points in the public opinion ratings, but at 80 per cent, he still has a strong mandate. It would be a pity if it took a deeper crisis to provoke action.

## Europe's new monetary forum

At a season associated with the arrival of wise men, the establishment of a new institution to supervise European monetary arrangements might be heralded as a sign of hope. The European Monetary Institute is being formally set up on January 1 as part of the European Union's so-called "second stage" of progress towards economic and monetary union. By concentrating on a few necessary tasks, firmly defined by governments and central banks, the EMI can improve the prospects for successful monetary integration.

Conceived as an embryonic European central bank, the institute will have to lower its sights from the ideas that inspired its creation. An important priority will be to improve co-ordination within the present European Monetary System, which is a long way from carrying out its original and still badly needed function of providing a stable exchange rate environment for European business.

In view of the EMS disturbances since autumn 1992, along with other setbacks to the Maastricht timetable for a single currency, the gestation period for the new monetary body has been highly problematic. Because of delays in deciding to place the institute in Germany, the EMI will not even be able to move to a permanent home in Frankfurt before the summer.

In 1989-90, when plans for setting up the institute were first laid, the European Commission, backed by the French and Italian governments, wanted it to carry out some fully-fledged central banking operations. This idea has been watered down, above all because of opposition from the German Bundesbank. Monetary decision-making will remain the preserve of the EMI's 12 member central banks. French-backed proposals for the EMI to help manage currency reserves look unlikely to get off the ground.

### Harmonisation drive

The task of Mr Alexandre Lamfalussy, the EMI's designated president, will thus be to assemble a staff of statisticians and economists, rather than to wield power. This does not mean that the EMI will have a job to do. First, it will have to accomplish detailed technical work to prepare

for the harmonisation of monetary statistics and money market instruments that forms an essential precondition for Ecu. If the harmonisation drive leads to an increase in efficiency of different countries' monetary systems, then the benefits would extend beyond making Ecu more viable.

Second, the EMI can provide a forum for general debate on European monetary matters. Mr Lamfalussy sees the need to uphold the consensus on the desirability of Ecu, but he also has the experience and independence to speak plainly about the hurdles that lie in its path. He will be helped in his task of nurturing public understanding of Europe's unhealthy secretive central banking system, if the EMI is required to publish detailed minutes of its monthly meetings of central bank governors.

### Vital arbiter

Third, in a less high-profile role, the EMI president can function as an arbiter, providing advice and assistance to member countries. The misunderstandings and mismanagement evident during the monetary system flare-ups in September 1992 and July-August 1993 could have been lessened had an intermediary been on hand to adjudicate between countries pursuing different monetary priorities, or even to ensure that rival positions were clearly communicated and understood.

After the ups and downs of the past 17 months, it seems still more likely than before that Ecu, if it takes place at all, will be reached first by a relatively small group of countries willing to combine a lasting political commitment to Ecu with a readiness to gear their monetary policies to Germany's. If monetary convergence stops short of Ecu, the task of managing that process will require expertise and sensitivity of the highest order.

Creating a new institute will not, by itself, solve Europe's monetary problems. But if it can successfully combine the roles of trouble-shooter and think-tank, the EMI will have a good chance of bringing Europe closer to objectives that individual central banks are incapable of fulfilling. It is a welcome addition to the institutional landscape of the European Union.

Thirty years ago, in John Kennedy's time, about three-quarters of the American public had an underlying faith in their national government to get things broadly right. Today that proportion is barely more than one-third. Cynicism has even grown over the past year. When Bill Clinton became the 42nd president of the United States, over 70 per cent were confident that he could bring about at least some of his promised "change" to the governance of the country. After one of the busiest and most legislatively successful first years in two generations of presidents, only a little over half could say they had seen "change".

If public opinion was all that mattered - and it does matter a lot to a president with sensitive populist instincts - then Mr Clinton would, at best, be enjoying a mixed Christmas. His own ratings have been rising again on the back of an improving economy and big victories in Congress such as on NAFTA, but are still modest enough by historical standards. Just when it seems the country is becoming more comfortable with him, he is dogged by stories, many of them old, wild and politically motivated, that his private and financial life has been less than pristine. The convenient silence that masked what presidents Roosevelt and Kennedy did in their spare time has been replaced by an inquisitive public cacophony.

For the record, these charges, by state troopers and old political enemies in Arkansas, are that sexual liaisons were arranged for him while he was governor, and possibly afterwards; that his wife, Hillary, had an affair with Vincent Foster, her Little Rock law partner and later White House legal counsel who committed suicide last summer; that a real estate investment in the mid-1980s by the Clintons in partnership with the former chief executive of a now defunct Arkansas savings and loan institution may have involved the improper diversion of funds for political purposes, of which Mr Foster may have been aware. The Clintons have denied all the allegations.

In part Mr Clinton is the victim of circumstances beyond his considerable abilities to control. Having used the proliferating new media well to get elected, he is now the invariable target of an ubiquitous punditocracy making instant judgments on everything that moves. It is simply no longer possible for a president to command the heights of network television and establishment newspapers, as Ronald Reagan could a decade ago, now that news and opinion flash instantly across a range of cable stations, computer screens and talk shows.

Political Washington has also refused to go down on bended knee to a president demanding that it end gridlock. Party discipline has ceased to mean much, unless the Republicans choose to resist tax increases or dig in over gun control. On the deficit-cutting budget act and NAFTA, defeat for either of which would have been disastrous for his presidency, Mr Clinton won the support of only 27 out of 53 Democratic senators and 78 of 259 Democratic members of the House.

With the Democrats often unwilling to act like a "presidential" party, each legislative battle has to be approached anew to put together a personality shifting, but winning, coalition. How bleakly fares next year is anyone's guess as mid-term elections approach. Many Democrats, aware that they have lost the six biggest state and mayoral elections since Mr Clinton won in November last year, consider too

So rapid is the pace of technological change that one year's runaway success could well be the following year's flop - or vice versa. As companies strive to ensure their high-tech products turn out to be hits rather than embarrassments, they have to take considerable risks. The danger is of consumers holding back from buying products until they are well established - compact discs, for instance, took six years to take off. Some of the following products to watch in 1994 may not become popular overnight, but they should point the way to the future.

● Apple Computer's Newton received plenty of brickbats when launched last year, mainly because it appeared shaky at recognising users' handwriting. But sales of the pen-based message pad computers have been rising.

Other manufacturers have also brought out single products combining the functions of a diary, personal organiser, games player and information provider. Though the Newton is not cheap, at \$999 in the US (\$645 in the UK), and the extra software applications lighten the purse further - new features will include the Fortune 500 top business guide and the UK's Good Food Guide - the market has definitely been created.

● You have heard of virtual reality, but how about virtual acoustics or even virtual instruments? The new offering from Japan's Yamaha will be keyboards designed to mimic the way wind, string and other instruments play rather than using stored sounds.

The software stimulates the vibrations and resonances of real instruments. Using a keyboard, musicians will be able to produce the sounds of a clarinet, saxophone or electric guitar; they will also be able to manipulate the sounds, creating, for example, a hybrid based on woodwind, brass, strings and electric guitar. The keyboard will cost about \$4,000, making it a product for the professionals.

● In the office, the trend is towards all-in-one machines. Old had a hit in 1993 with DOCIT, a combined fax, printer, copier and document scanner. Now another Japanese

## After a year of Washington battles and media intrusion, has Bill Clinton learnt the ropes as US president, asks Jurek Martin

# He must have got something right



close an association with him a political liability.

In these circumstances, it is a minor miracle that he has achieved so much. As he reflected in one of many year-end interviews, "my biggest surprise in a negative sense - one I shouldn't have been surprised by - is that there really is a Washington culture that needs to be changed but has to be dealt with if you want to get anything done".

In that dealing, however, Mr Clinton and his team have not always been adept. They got off to a bad start when two women, Zoe Baird and Kimba Wood, were disqualified from serving as attorney general because of "mannygate" problems (indeed, the pace of appointments to senior government positions remains disappointingly slow, with the White House to blame as much as Congress). Redeeming a campaign promise to force the military to end its ban on homosexuals proved a protracted distraction. There was a badly handled scandal in the White House travel office. The Republicans sandbagged the \$170n mini-stimulus package and the economy took time to pick up. Bosnia, Haiti and Somalia all brought foreign policy grief. Relations between the White House and a critical media reached a nadir.

Three factors lay behind the midsummer turnaround. David Gergen, denizen of past Republican administrations, was recruited as chief spin doctor, at which he is an artist.

With George Stephanopoulos moved to his proper place as a policy adviser, Ruth Bader Ginsburg proved to be a popular choice to fill Mr Clinton's first vacancy on the Supreme Court (the first Democratic appointee in 26 years). And, after a strenuous and bitter debate, the budget act prevailed - by precisely one vote in the House.

The budget victory proved particularly important because it demonstrated that Mr Clinton, suspected

**Clinton has some difficulty differentiating between the merely interesting and the truly important**

of being a softie, could exert political muscle. Some earlier successes in Congress (such as the family leave bill guaranteeing employment rights) were long in the legislative pipeline, blocked only by President George Bush's vetoes. But the next battle, NAFTA, was one in which it appeared that Mr Clinton, off to a late start, might lose. Not only did he win with some ease in the end, but his trade negotiators delivered a generally applauded Uruguay Round agreement.

Capping the year, the Brady bill was passed after seven years of fail-

ure under Republican administrations, with the promise of more gun control proposals next year. More than that, he responded to public angst over the crime wave with a series of hardheaded speeches, one to the Reverend Martin Luther King's old church in Memphis, on the need for individuals to assume responsibility for the safety of their own communities.

But even this record leaves Washington and the wider public wondering if the president and his administration have learnt the ropes. This brings to mind a prescient comment last year by James Carville, his campaign manager. Mr Clinton, he said, "is a man blessed - or cursed - with the ability to make connections" in policy terms.

Being smart and curious he compartmentalises very little, though even some friends think he has some difficulty differentiating between the merely interesting (because everything is interesting) and the truly important. One small indication was his FT interview in July when he digressed at length on the contrasts in structural unemployment between France, Germany and Japan - not the US. He knew his stuff but your correspondent was accustomed to hearing such detailed views from an assistant secretary of state or the Treasury - not from a man with as much on his plate as the president.

Thus his administration has come to resemble not a Reagan or Bush

pyramid, when only the most important subjects even reached the presidential desk, but a wheel in which all spokes point to the Oval Office. As a result of this, combined with his insistence on collegiality, few of his cabinet can be said really to have emerged as forces in their own right. Bruce Babbitt at interior and Henry Cisneros at housing have, as did Janet Reno, the attorney general, after the Waco debacle but before the sophisticated Washington scalps were turned in the direction of this plain-speaking daughter of a Florida alligator wrestler. Even a conspicuously effective Treasury operates very much as part of the team and its secretary, Lloyd Bentsen, is said to be contemplating retirement within a year.

No part of his government has taken more of a public punishment than the foreign policy team, which is a problem for a president who came to office with a keen intellectual interest in external affairs but needing experienced guidance through the thickets. Mr Clinton had deliberately emphasised his domestic priorities by breaking with tradition a year ago in naming first his economic and social policy cabinet, and its first departure proved to be Les Aspin, the secretary of defence, because he had lost his president's confidence. Mr Clinton only left the country on an extended trip once this year - pegged to a Group of Seven summit in Tokyo that required his attendance.

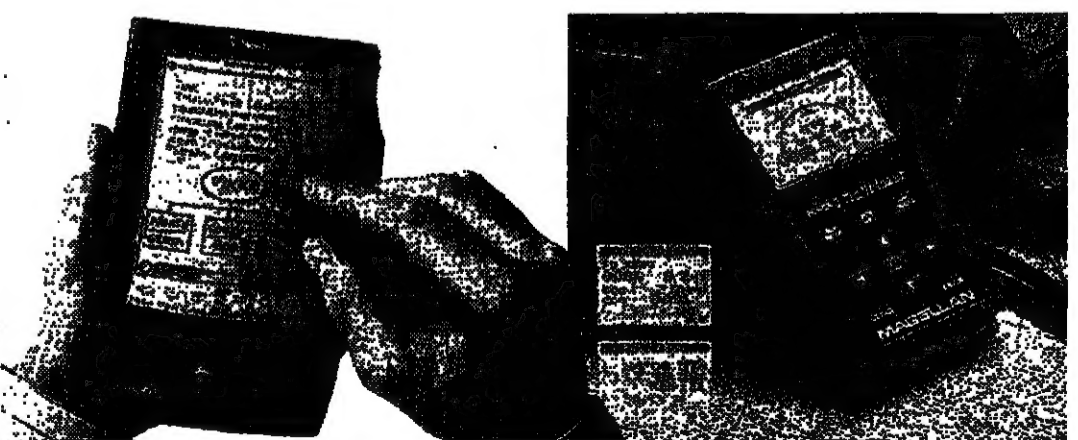
The main complaint is the lack of a conceptual framework and coherent strategies for grappling with the complex post-cold war world. Some criticisms may not be entirely fair; none of the trilogy of Bosnia, Somalia and Haiti is exactly central to US national interests and all were inherited and intractable problems. Warren Christopher, the secretary of state, may be no visionary - as yesterday's appointment of Mr Strobe Talbott as his new deputy implicitly recognises - but he thinks his way through issues and his caution means the US is unlikely to rush into some quagmire from which it extricates itself only with great pain.

Still, initial pledges of a new multilateralism have proved an on-again off-again experience, with growing distrust of the United Nations apparatus. Relations with western Europe, rocked over Bosnia, could be improved. Constancy has been displayed in putting economic security on the front burner of foreign policy, in backing Middle East peace negotiations and in supporting reform in Russia, though that confidence has now been dashed by this month's elections. Mr Clinton has at least five big foreign trips on his new year itinerary, four to Europe, one to Asia with diversions, for example, to the Middle East, always possible, but this may only mean even more spokes of the administration wheel pointing to his overcrowded desk.

Yet, the ups and downs of the first year notwithstanding, there has been a sense of exhilaration and innovation in Washington unlike any other western capital, even if their impact is still not measurable on Gallup's Richter scale. And most of them flow from the president and, in important social policy respects, from his wife. His first year might not be entirely as he would have wished but, as a start, it was, on balance, impressive. A senior member of the Bush administration has taken to warning that Mr Clinton might get re-elected in 1996. Clearly he must be doing something right.

## Risky business of a high-tech future

Andrew Fisher on products to watch out for in '94



New wave: Apple Computer's Newton pen-based message pad and Magellan's hand-held electronic navigator

company, Ricoh, is introducing its IFS (Intelligent Facsimile System), which also communicates with personal computers.

Developed with Microsoft, the US software company, the IFS is operated with a touch-screen panel. Text and graphics files can be sent between personal computers through the IFS, which has built-in security features.

● Tomorrow's telephones will be far cleverer than those used today. The phones on Mercury's One-2-One mobile network in the UK contain an array of electronic circuitry that enables users to record messages and check their current charges.

Made by Motorola of the US and Germany's Siemens and costing \$250, the One-2-One phones, which comprise about 70 electronic components, are operated with simple press buttons. Each One-2-One phone has a smart card with a chip for users' personal numbers, billing

details and a personal phone directory; it also enables them to use other compatible phones.

● Consumers are not rushing to buy digital compact cassettes (DCC) and players, but Philips of the Netherlands and Matsushita of Japan remain confident that the products will win a place in the audio market.

Pre-Christmas sales of DCCs and their players were tiny. But Philips is pinning its hopes on portable and in-car systems where the market is bigger than for home units.

● Most parents may despair at their children's appetite for video games, the market for which is growing inexorably. Games such as Acclaim's Mortal Kombat are played by millions of teenagers.

Mortal Kombat, says 13-year-old Californian teenager Erick Arnold, was "the biggest 'gimme' for kids aged between nine and 13 at Christmas". Why do they want this grue-

some game? "Because it's cool." Many parents hate it, however. Nintendo has left the horrific bits out of its version while Sega requires the user to punch in a special code to access the most violent images.

● The CD is becoming the all-purpose information carrier, reproducing music and voice and storing computer data. It is a prime component of the growing family of multimedia products.

So makers of camcorders vie with each other to make their products smaller, quicker and simpler to use. Sharp's ViewCam has a tiny screen instead of a viewfinder, so the user can see what is being filmed even if it is being held up to shoot over crowds. The UK price ranges from £895 to £1,399.

● There is no excuse for getting lost any more. The use of satellites to pinpoint location at sea is common. Now, with falling prices and improving software, so-called "global positioning devices" are being targeted at those who enjoy hill walking and hiking, yachting, mountain biking or hunting - any pursuit where knowledge of location and direction is needed.

US companies Magellan and Garmin are among those concentrating on this growing consumer market. Magellan's simplified hand-held electronic navigators with graphic display screens cost about £440; its Meridian model is designed for use on yachts and power boats and the Trailblazer for land.

● When news of US approval for Betaseron, the multiple sclerosis drug, came through last summer, shares of Schering, which developed the drug, shot up. Made for the German company by California-based Chiron, the drug does not cure MS, which weakens the nervous system, but is the first effective treatment for the disease. The main problem for Schering is whether Betaseron can be made fast enough to meet demand; US approval came more quickly than expected.

● For those keen on exercise, but not on jogging, cross-country ski machines for the home may be the answer.

NordicTrack of the US sells its products by mail order in Europe; Lillywhites, the London sports store, has started selling a machine made by Precor, also of the US. With adjustable straps and tension, the user is able to exercise in a way which is "easy on the joints and muscles". For those wanting an element of "enhanced motivation", set speeds can be programmed. Jogging in the open is cheaper, though. Precor's machine costs \$899.



Twin goals of budget and reform 'have been completed'

## Ciampi ready to stand down as Italian PM

By Robert Graham in Rome

Mr Carlo Azeglio Ciampi, Italy's prime minister, said yesterday he was ready to leave office, having completed his government's mandate. The 73-year-old former governor of the Bank of Italy also told a news conference he would not stand in forthcoming general elections.

Mr Ciampi's comments accord with promises made in May when he agreed to be Italy's first non-elected premier this century. Then, he said his two essential tasks were to obtain approval for an austerity budget for 1994 and to complete the process of electoral reform. Both were achieved just before Christmas.

However, Mr Ciampi was careful yesterday to point out that the decision on the dissolution of parliament was out of his hands. "This executive has no authority to decide whether or not the current legislature should be prolonged," he said. "The decision is in the hands of the heads of the senate and chamber of deputies."

The timing of his departure has been complicated by intense

backstage political manoeuvring in the past few days. It had been expected that President Oscar Luigi Scalfaro would announce the dissolution of parliament in his end-of-year address, fixing general elections for March.

That timetable had now been undermined by Mr Marco Pannella, the Radical leader, who just before Christmas managed to persuade many of the Christian Democrat-led majority in parliament to sign a motion of no confidence. It was sufficient for Mr Scalfaro to postpone any statement and arrange for a week-long parliamentary debate beginning on January 12.

The aim of the no-confidence motion was to prolong the life of parliament as long as possible, perhaps as late as June, with a new government installed to replace Mr Ciampi. That would give more time for the disintegrating Christian Democrats and other groupings to form a viable alliance to oppose the electoral prospects of a coalition dominated by the former communist party of the Democratic Left.

Mr Scalfaro is said to oppose such a solution and the debate



Ciampi says dissolution of parliament is out of his hands

may not be a formal no-confidence motion if a number of Christian Democrats can be persuaded to withdraw their support. Nevertheless, Mr Ciampi in his closing days has been placed in an awkward position in relation to the parties that have notionally been backing his administration.

## Banesto on brink of collapse

Continued from Page 1

raised Banesto's equity levels well beyond ratios demanded by Spanish and European authorities.

The first sign that something may have gone amiss again at Banesto was its failure to proceed with a \$400m bond issue in the autumn but even last week both Mr Coude and Mr Mendoza were insisting the bonds would be sold next year.

Banesto had already announced it would not pay a dividend for this year and that it intended transferring any profits to reserves. The Banesto group reported losses of Ptas.77m (\$41.60m) for the first nine months of 1993.

Analysts say the bank's loans, victims of Spain's recession, have been performing increasingly badly this year and its credit ratings have twice been downgraded by leading rating agencies.

Mr Coude's removal will undoubtedly have an impact on Spanish politics as he has always been viewed by the Socialist government as a conservative opponent. Rival bankers also regarded him as an interloper and rumours of his imminent demise have swirled around Madrid almost from the moment he became chairman in 1988.

## Phantom existence awaits forerunner of EU bank

By David Marsh, European Editor, in London

### European Monetary Institute to be homeless for six months

The European Monetary Institute, expected to be established on January 1 to supervise the move towards economic and monetary union, will lead a phantom existence for the first six months of its life.

The EMI, forerunner of a European central bank, will be based in Frankfurt. But its shareholders - national central banks from European Union countries - will take at least until the end of next month to decide where to house the institute.

The provisional nature of the EMI's initial running arrangements symbolises the faltering progress towards Ecu after the emergency widening of fluctuation bands forced by the summer currency crisis.

Governors of the 12 central banks will hold a formal inaugural meeting of the EMI on January 11 in the rebuilt 18th-century Frankfurt city hall. At least until the summer, though, the EMI will be run from Basle, headquarters of the Bank for International Settlements and the site of the present 34-strong secretariat of the committee of European central bank governors.

That means that Mr Andrew Crockett, who takes over as BIS general manager on January 1,

will "cohabit" for several months in Basle with Mr Alexandre Lamfalussy, the EMI's president-designate, and the BIS's current general manager.

Mr Crockett, at present the Bank of England's international director, was selected in the autumn to succeed Mr Lamfalussy.

The EMI is looking for an office that will hold no more than 150 to 250 people. A larger site capable of housing a fully-fledged central bank has been ruled out.

The idea of moving into the old pre-war headquarters in Frankfurt of the IG Farben chemicals conglomerate was ruled out several months ago. That reflected both the extravagant size of the building - used since 1945 by the US army - and the negative political connotations stemming from IG Farben's wartime Nazi links.

Although no budget for the EMI's first-year costs has been drawn up, central banks are expected to face a "nasty surprise" on the high cost of refurbishment, according to one well-informed official. The chosen office must be equipped to hold three simultaneous meetings of European central bankers.

The EMI is expected to employ between 130 and 150 staff by the end of 1994, many of whom will be seconded from central banks. Most will be economists and statisticians as well as administrative staff.

The EMI will pool information about European financial developments, help to harmonise monetary statistics and instruments, and host regular meetings of European central bankers.

During the so-called stage two of the move to Ecu, which begins on January 1, monetary decision-making will remain in the hands of national central banks. Joint decisions on monetary policy will not be made until the irrevocable fixing of exchange rates under stage three of Ecu. According to the Maastricht treaty, that is due to take place between 1997 and 1998.

The EMI will take over some technical arrangements for running the European Monetary System now handled by the BIS. There are no plans for the EMI to invest part of EMS member countries' foreign exchange reserves on financial markets.

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## Pensions under pressure

The mis-selling of UK personal pensions uncovered in the final months of the year will doubtless reverberate through 1994, especially for companies found guilty of malpractice. But the shape of retirement provision in the UK is being decided elsewhere. The regulatory reforms proposed by the Goode Committee, which delivered its report in October, have been accepted by government and are now in the consultation process. Last month Mr Kenneth Clarke, the chancellor, promised a review of taxation of savings which will presumably include pension funds. In the New Year, the Accounting Standards Board plans to review the way companies account for pension costs.

Better prudential regulation, a more rational tax regime and greater consistency in accounting are all worthy objectives. But there are pitfalls along the way. The greatest danger is that reforms will, in aggregate, discourage companies from setting up defined-benefit occupational pension schemes.

With contributions on a rising trend, companies already have a reason to consider money-purchase schemes instead. There can be no surplus or contribution holiday under such an arrangement, but the investment risk lies with scheme members. Once companies are making full contributions, making the transition will involve no additional cost. If reform is seen to increase the long-term risks of running defined-benefit schemes, the incentive to switch would be great.

Any drift to money-purchase schemes would have implications for financial markets too, since such funds generally pursue more risk-averse investment strategies. In the long run, pension funds would probably hold more gilts and fewer equities.

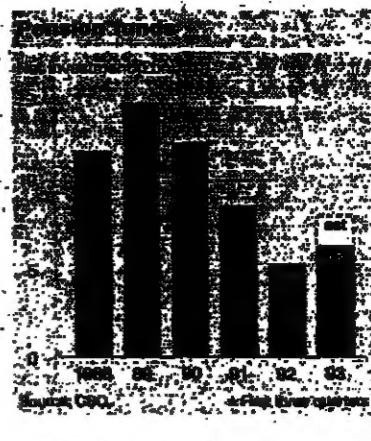
### Solvency

The Goode Committee's proposals for a minimum solvency standard could have the widest implications of all. A system of prudential regulation clearly needs to ensure that pension funds are adequately funded, but solvency is a slippery concept. The Goode approach is meant to ensure that funds always have sufficient assets to provide members with the benefits they have accrued.

Calculating the current value of future benefits - the so-called cash equivalent - can be tackled several ways. Using gilt yields as a benchmark is common among actuaries cal-

### THE LEX COLUMN

## Pensions under pressure



culating the value of benefits accrued by individuals transferring between schemes. Using this approach as the basis for an industry-wide solvency test, though, could create problems.

With liabilities linked to gilts for solvency purposes and assets held in equities, many funds would face a mismatch. A bear market in equities combined with falling gilt yields - as happened in 1974 - could result in a sudden erosion of solvency. As a preventive measure, funds invested heavily in equities would come under pressure to switch more of their assets into gilts. If that resulted in lower returns, pensioners would suffer.

The actuarial profession is trying to square the circle. A method of valuing cash equivalents in relation to equities may provide a partial solution. But striking a balance between the need to maximise investment returns and the overriding requirement for prudence will not be easy.

### Company reaction

For companies, what steps they are required to take if the solvency threshold is breached is also important. The Goode proposal that companies should have three months to make amends, if the fund falls below 90 per cent solvency, looks harsh. Companies could find themselves facing a sudden and unexpected liability. The strain on corporate cash flow could be intense, especially for companies with a large pension scheme in relation to their current business. Faced with that risk, companies might prefer the comfort of a money-purchase scheme instead.

The solvency debate underlines that valuing pension funds is an inexact science. Since pension surpluses make up a large proportion of earnings for some companies, that is of concern for

the equity market too. The current accounting standard for pension costs allows companies a great deal of latitude in choosing what assumptions are used when valuing the pension fund. The Accounting Standards Board is therefore right to press for greater consistency.

The ASB faces the same dilemma as the Goode Committee. Prudence demands that pension costs should not be understated. But rules that are too tight might drive companies away from final salary schemes altogether.

Valuing pension liabilities annually with reference to annuity rates - the cost of buying deferred annuities from insurance companies - is the method favoured by many accountants. That would provide a common benchmark between companies. Since annuity rates rise and fall with gilt yields, and depend on the willingness of insurance companies to sell such policies, a more volatile pension charge could also result. In periods of very low bond yields - 1994 looks like being a good example - companies would also face much higher pension costs than are currently being charged.

### Tax treatment

Against this background, any tinkering with the tax treatment of pension funds would come at a delicate moment. By lowering funds' tax credit on dividends in March, the government reduced surpluses and increased companies' pension costs. The Treasury resisted the temptation to come back for more in the November budget, but that may only be a stay of execution. It would be strange if the review of taxation of savings to be carried out by Mr Stephen Dorrell, financial secretary to the Treasury, did not scrutinise pension funds at all.

Combined with the demands of a new solvency test and a rigorous accounting standard, tougher tax treatment could give companies yet another reason for turning away from defined-benefit schemes. There is little sign of such a move as yet. Membership of occupational schemes has been in decline for some years, but companies are waiting for the shape of reform to become clear before deciding what kind of pension risks they are prepared to shoulder. The unfolding personal pensions scandal may draw attention to the attractions of occupational final-salary schemes. If companies are unwilling to shoulder their share of the risks, though, employees will have little choice.

### FT WEATHER GUIDE

#### Europe today

Milder air will move slowly from the North Sea towards Scandinavia. Snow will fall over southern Scandinavia and in eastern Germany, but the Benelux and much of France will be dry with rising temperatures. Very cold conditions will continue over northern Scandinavia. Alpine winter sports resorts will be mainly dry with freezing levels rising to approximately 2000 metres in the western Alps. Some snow will fall later in the French Alps and Austria may have light snow early in the day. The British Isles will have numerous showers with hail and sleet in the north. South-westerly winds will increase to near gale force on the west coast of Ireland.

#### Five-day forecast

Most of Europe will be unsettled. Frost in northern Scandinavia will moderate. The Alps will have new snow, especially on Thursday and Saturday, but freezing levels will stay at 1500-2000 metres. Gale force winds are expected on Friday across the northern part of the North Sea and the British Isles as a deepening depression moves in from the west.

#### TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Madrid	10	Paris	8	London	7	Amsterdam	6
Brussels	5	Frankfurt	4	Berlin	3	Copenhagen	2
Stockholm	1	Helsinki	0	Tallinn	-1	Riga	-2
Vilnius	-3	Moscow	-5	St. Petersburg	-6	Kiev	-7
Warsaw	-8	Prague	-9	Vienna	-10	Zurich	-11
Munich	-12	Salzburg	-13	Innsbruck	-14	Graz	-15
Ljubljana	-16	Trieste	-17	Venice	-18	Rome	-19
Naples	-20	Milan	-21	Bologna	-22	Genoa	-23
Lyon	-24	Marseille	-25	Nice	-26	Barcelona	-27
Valencia	-28	Seville	-29	Madrid	-30	Alger	-31
Tunis	-32	Cairo	-33	Alexandria	-34	Constantinople	-35
Istanbul	-36	Ankara	-37	Yerevan	-38	Baku	-39
Tbilisi	-40	Moscow	-41	St. Petersburg	-42	Kiev	-43
Warsaw	-44	Prague	-45	Vienna	-46	Zurich	-47
Munich	-48	Salzburg	-49	Innsbruck	-50	Graz	-51
Ljubljana	-52	Trieste	-53	Venice	-54	Rome	-55
Naples	-56	Milan	-57	Bologna	-58	Genoa	-59
Lyon	-60	Marseille	-61	Nice	-62	Barcelona	-63
Valencia	-64	Seville	-65	Madrid	-66	Alger	-67
Tunis	-68	Cairo	-69	Alexandria	-70	Constantinople	-71
Istanbul	-72	Ankara	-73	Yerevan	-74	Baku	-75
Tbilisi	-76	Moscow	-77	St. Petersburg	-78	Kiev	-79
Warsaw	-80	Prague	-81	Vienna	-82	Zurich	-83
Munich	-84	Salzburg	-85	Innsbruck	-86	Graz	-87
Ljubljana	-88	Trieste	-89	Venice	-90	Rome	-91
Naples	-92	Milan	-93	Bologna	-94	Genoa	-95
Lyon	-96	Marseille	-97	Nice	-98	Barcelona	-99
Valencia	-100	Seville	-101	Madrid	-102	Alger	-103
Tunis	-104	Cairo	-105	Alexandria	-106	Constantinople	-107
Istanbul	-108	Ankara	-109	Yerevan	-110	Baku	-111
Tbilisi	-112	Moscow	-113	St. Petersburg	-114	Kiev	-115
Warsaw	-116	Prague	-117	Vienna	-118	Zurich	-119
Munich	-120	Salzburg	-121	Innsbruck	-122	Graz	-123
Ljubljana	-124	Trieste	-125	Venice	-126	Rome	-127
Naples	-128	Milan	-129	Bologna	-130	Genoa	-131
Lyon	-132	Marseille	-133	Nice	-134	Barcelona	-135
Valencia	-136	Seville	-137	Madrid	-138	Alger	-139
Tunis	-140	Cairo	-141	Alexandria	-142	Constantinople	-143
Istanbul	-144	Ankara	-145	Yerevan	-146	Baku	-147
Tbilisi	-148	Moscow	-149	St. Petersburg	-150	Kiev	-151
Warsaw	-152	Prague	-153	Vienna	-154	Zurich	-155
Munich	-156	Salzburg	-157	Innsbruck	-158	Graz	-159
Ljubljana	-160	Trieste	-161	Venice	-162	Rome	-163
Naples	-164	Milan	-165	Bologna	-166	Genoa	-167
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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday December 29 1993

## IMI

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## MoDo

PULP, PAPER &  
PAPERBOARD

### IN BRIEF

#### UK flotations reach five-year high at 165

Activity in the UK new issues market in 1993 reached a five-year high with 165 flotations, according to KPMG Corporate Finance. The 165 total falls some 23 short of the level reached in 1988, which itself saw slightly fewer than in the previous two years. However, this year's flotations have raised the largest amount of new capital at £5.1bn (\$7.6bn) since KPMG's records began in 1984. KPMG, which worked on 83 flotations in 1993, said 70 companies floated in 1992. Its figures exclude privatisations.

#### Jam from jams

Peek, a British company specialising in traffic control systems, hopes to clean up in Asia: the horrendous traffic problems offer great opportunities. Peek bills itself as the world's leading manufacturer of traffic controllers, the boxes which sit by traffic lights and control the signals. The big prize so far has been a \$6.5m contract won earlier this year to supply and install traffic controllers at 143 junctions throughout Bangkok. Page 13

#### Hafnia sells UK insurer

Hafnia, the Danish insurance company, has sold its last UK operating subsidiary to a management team led by the company's existing managing director. Economic Insurance now plans to seek a London listing within the next two to three years. Page 12

#### John Lusty shares suspended

Shares of John Lusty Group, the loss-making UK food importer, were suspended at 6.4p on December 23 pending shareholders' approval of restructuring proposals. Page 12

#### Christmas cheer at Centregold

Centregold, the UK publisher and distributor of video games and computer software, has set a new trend in Christmas share dealings by disclosing a gift transaction between its chief executive and managing director. Page 12

#### Arthur Andersen is the biggest

Arthur Andersen has become the world's largest accountancy firm by fee income, according to the International Accounting Bulletin. Page 13

#### Mitsubishi groups form chemicals giant

Two Japanese chemical companies that belong to the Mitsubishi group plan to merge their operations in a move that will create the largest chemical company in Japan. Page 13

#### Bonanza for bondholders

For most investors, 1993 was the year of the European bond bonanza, with fixed-income markets fuelled by falling interest rates, slowing inflation and falling economies. Next year is likely to bring more of the same. Connor Middleman and Patrick Harversen find lingering optimism for next year, although 1993 may be remembered in the US bond market more for the jitters that sent prices reeling in the final 10 weeks of the year, than for the preceding 94-month rally that pushed long-term interest rates to the lowest levels in a generation. Page 14

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#### Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Alcoa	291 + 13.2	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8
Alcoa Tech	55.5 + 0.5	Alcoa	485 + 8

LONDON (Pence)		LONDON (Pence)	
Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8
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Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8
Alcoa	485 + 8	Alcoa	485 + 8

## GM suffers 17% profit fall in UK

By Kevin Done,  
Motor Industry Correspondent

Vauxhall, the UK subsidiary of General Motors, has suffered a fall in pre-tax profits of about 17 per cent this year but has retained the most profitable carmaker in Britain.

Pre-tax profit is understood to have fallen to about £185m (\$275m) in 1993 from £223.7m. Its share of the UK car market reached a record of about 17 per cent in 1993, but production has fallen 19 per cent due to a drop in exports to depressed continental European markets. Ford's share

has been eroded to 22 per cent.

Vauxhall's two British assembly plants have worked at 82 per cent of capacity this year, and the workforce has been cut by about 8 per cent to 9,500 to cut costs.

Vauxhall's operating profit declined more heavily than the fall in pre-tax profit with a fall of about a third. Pre-tax performance in 1992 was depressed by a one-off charge of £28.5m for the write-down of its stake in Cliva Holdings, the holding company for Avis Europe, the car rental group.

Vauxhall has remained strongly in profit throughout recession in the UK car mar-

ket in contrast to Ford and Rover, its two biggest rivals, which both fell into loss. Rover, a subsidiary of British Aerospace, returned to profit in the second half.

GM's strong performance in the UK has been reinforced by IBC Vehicles, its 50-50 joint venture with Isuzu of Japan, which produces the Vauxhall/Opel Frontera four-wheel-drive leisure/utility vehicle. IBC Vehicles quadrupled net profits to about £20m and production increased to a record of close to 50,000 from 20,932 in 1991, when it incurred a loss of £28m.

GM's performance in the UK contrasts with its fortunes in other European mar-

kets. Opel, its German subsidiary, warned earlier this year it expected a full-year loss.

Production of cars and car-derived vans at Vauxhall's Ellesmere Port and Luton assembly plants has fallen by 19 per cent to 244,500 from the record of 301,800 in 1992. Luton was forced to halt production for a total of nearly 13 weeks.

Exports dropped 59.3 per cent to 45,398 and accounted for only 19 per cent of output against 37 per cent a year ago.

In the UK, it increased sales by 13.5 per cent to 302,000 in a market that has grown by about 11 per cent.

## Ford to dispatch executives to Mazda

By Michio Nakamoto in Tokyo

Mazda, the troubled Japanese carmaker, will accept three senior executives from Ford, the US carmaker which is its largest shareholder, in a move aimed at ensuring its long-term survival.

Ford has agreed to send three full-time executives, including a senior vice president, to Mazda. The appointments will increase the number of Ford executives at Mazda from one to four and the total number of seats Ford has on Mazda's 42-member board from four to seven.

Mr Yoshihiro Wada, Mazda president, said the move, to be formally approved at a Mazda shareholders meeting in June, aimed to extend co-operation between the two companies in areas such as product development and efficient use of global facilities.

However, the appointment of high-level executives from Ford highlights the difficulties Mazda faces amid economic slowdown in Japan and overcapacity in other world markets and is a clear sign of the company's concern about its future.

The Ford appointments were announced alongside a big revamp of top management at Mazda, with five board members retiring and Mr Wada himself assuming responsibility for domestic marketing and sales.

The move ties in with recognition within Mazda that as markets, including Japan, have become saturated, carmakers must co-operate to survive in world markets.

Mazda is suffering from the twin burdens of an underutilised state-of-the-art manufacturing plant, in which it invested heavily, and a large distribution network for which it needs to supply a wide range of models.

It expects to post a ¥32bn (\$300m) pre-tax loss for the year to March 1994 and is restructuring to try to restore profitability. Meanwhile, ambitions to set up a manufacturing facility in Europe were quashed when a plan to use Ford's manufacturing facility there fell apart earlier this year.

While no plans have been announced on how the two companies could co-operate further, Mazda said it hoped independent tie-ups with Ford, such as Mazda's production of Ford Festiva in Japan and Ford's manufacturing of the Navaho for Mazda in the US, could be developed into more long-term global arrangements.

## Judy Dempsey finds that retailing in eastern Germany has overtaken the west

# An explosion on the edge of town

No matter how much direction you drive into eastern Germany's main cities, the landscape is unforgettable. It is not just the amount of work being carried out on the infrastructure, but also the extraordinary expansion of giant shopping centres, built on greenfield sites since unification.

The explosion is understandable. Before 1989, retailing in eastern Germany was underdeveloped in choice and size - there were 0.8 square metres of retail outlets per person in eastern Germany, compared with west Germany's 1.1-1.2 sq m.

The sector was monopolised by the Konsumgenossenschaft co-operatives which consisted of department stores, supermarkets and small outlets; and the Handelsorganisation, the state-run retail sector. After unification, both chains were broken up. Parts were sold, others were forced into liquidation as west German retailers rushed in.

Eastern German consumers went on a spending spree. By 1993 the east had caught up with the west in the number of outlets. It had 2.6 shopping centres per million inhabitants, compared with 1.8 in western Germany.

But the authorities in eastern Germany's main cities are beginning to question the benefits. Mr Ralph Kausch, of the Leipzig branch of the Chamber of Industry and Commerce, has no doubt who the losers are: "the cities". A struggle is taking place between the local councils, on

whose land the shopping centres are based, and the city governments, who want to win back consumers.

"The shopping centres are chiselling away at the small retailers in the city," says Mr Kausch. Compared with western Germany, where about 80 per cent of the large department stores/shopping centres are located in the inner cities, only 20 per cent are in eastern Germany.

"More importantly," continues Mr Kausch, "we are losing out financially because we are not receiving tax from the turnover of the large stores." He reckons Leipzig is being deprived of tax on an annual DM900m (\$330m) turnover.

It is a different story for the local councils, who receive the turnover tax. For example, the small council of Günthersdorf, west of Leipzig, where the 100,000 sq m Saele Park shopping complex is located, is expecting the park to record a turnover of DM850m by 1996. Günthersdorf has a population of 880.

But why have cities such as Leipzig, Dresden and Berlin been unable to attract the retailers into their centres and can they reverse the trend?

Retailers have stayed away because of exorbitant land prices and contested property rights, whereas out of town they have found available land, investment grants and no green lobbies or awkward planning regulations. Ms Inna Krause, a senior official at Leipzig's planning department,



Goods piled high in the centre of Dresden: one of the cities threatened by out-of-town development

says that after the Berlin Wall came down, "there was no clear definition of property rights in the cities. But title was uncomplicated in the countryside. Land was snatched up, often very cheaply, maybe for DM3m a square metre. The local councils wanted to be part of the boom. They pushed through planning permission and got new roads in return."

Mr Stefan Brendgen from Jones Lang Wootton, the UK property consultants, says retailers seeking land in the heart of east Berlin would have had to pay

DM20,000-DM30,000 a sq m in 1992, the boom period.

Because of these circumstances, Mr Cy Schuler, a retail analyst at C&SF in Frankfurt, believes that the retailing environment in the east is more advanced than in the west, where development has been hindered. "The large retailers could see the advantages of opening up in eastern Germany and seized them."

But can the large shopping centres in eastern Germany continue to reap the benefits from an explosion in consumer spending? Next year Hornbach, the large home improvement department store, expects its four outlets in eastern Germany to account for a quarter of its total turnover, which last year exceeded DM750m, largely because more people are renovating their homes and the housing stock will soon be privatised.

Other branches, however, may be vulnerable - the food industry for instance. "They face the most

competition. Supermarkets are badly located. They are not near the centre," says Hornbach.

The large retailers also face the prospect of a decline in consumer spending and lower purchasing power - incomes in eastern Germany are on average about 30 per cent lower than western German levels. The Cologne Institute for Economic Forecasting reckons that after annual average growth in private consumption of about 3.5 per cent between 1990 and 1992, the rate of growth has slowed to about 1 per cent this year and will be lower next year.

The decline should still be less steep than in western Germany. But, as Mr Kausch says, "it's hard to make any firm conclusions". In eastern Germany retailing "is still a moving target. But it is time the inner cities responded to these vast shopping complexes by making the centres more attractive to the consumer. That will take time. I hope we are not too late."

## Steinhardt bids \$250m to control America West

By Patrick Harversen  
in New York

Mr Michael Steinhardt, the New York money manager, has offered to pay \$250m to gain control of America West Airlines, the struggling Phoenix-based carrier which has been in Chapter 11 bankruptcy protection for the past two and a half years.

The investment, which will give Mr Steinhardt 80 per cent of America West, should be enough to allow the airline to emerge from bankruptcy procedure. Other investors, however, may make rival offers before February 10, the deadline set by a Phoenix court for the company to accept bids or propose a separate plan of its own to leave Chapter 11.

This is not the first time Mr Steinhardt, who runs Steinhardt

Management, a hedge fund with more than \$3bn in assets, has expressed an interest in owning an airline. In 1989, he was reported to have considered taking over USAir after building up a 6 per cent stake in the carrier, although no bid transpired.

His offer for America West fits into his policy of investing in troubled or bankrupt companies which he believes can be turned around. In recent years he has put money into the computer group Wang and the consumer products company Sunbeam-Oster. Steinhardt Management also speculates heavily in foreign financial markets, including currencies, and in the US equities market, often through short-selling stocks.

Mr Steinhardt's bid for majority control of America West followed the withdrawal of a \$150m

bid from an investment group led by the Pritzker family of Chicago and the investment bank Wertheim Schroder. The Pritzker-Wertheim bid was said to have been pulled because the group could not reach an agreement with America West's chairman, Mr William Franke. The Steinhardt bid is believed to be supported by Mr Franke.

Mr Steinhardt has followed in the footsteps of the Pritzker family before. Earlier this year the Pritzkers abandoned their attempt to acquire the bankrupt financial services group Integrated Resources, leaving the field open to the money manager's rival bid.

America West has attracted interest from bidders because of its earnings performance. In the first three quarters of 1993 it reported profits of \$26.8m.

## Wellcome Trust steers clear of rapid disposal of shares

By Maggie Urry in London

Wellcome Trust, the medical research charity, will retain its near 40 per cent in the Wellcome pharmaceutical group for the time being. The news could lift one of the clouds which has overshadowed the drug company's shares.

When the Trust cut its stake in Wellcome in July 1992, from 73.5 to 40 per cent through a sale of 270m shares at 800p each, it undertook not to sell any more until January 1 1994. It has permission to reduce its holding to 25 per cent.

Mr Roger Gibbs, Trust chairman, is careful not to put a time limit on when it might sell more. He points out that when Wellcome was floated in 1986 the Trust undertook not to sell more shares for two years, but did not dispose of any for six years.

about cuts in healthcare spending.

Wellcome's share price has dropped from the 800p at which the Trust sold to 651p, while the UK equity market has risen by more than 1000 points. The FT-SE index, at 2348.0 on the day of the sale, has climbed to 3412.3.

The sale, which raised a net £2.13bn (\$2.94bn), and the reinvestment of the money, mainly in other UK equities, has enabled its portfolio to grow. Had it not sold the shares, its portfolio would now be worth around £4.5bn rather than its present valuation of £5.7bn.

Before the sale, the Trust's stake in Wellcome provided 95 per cent of its income. At the time Wellcome shares had a low yield and the Trust was keen to boost its income to provide more funds for research. Now its holding in Wellcome makes up just under 40 per cent of the portfolio and the income has risen from £91m in 1991 to an expected £215m in 1994.

Mr Gibbs says that in 1993 the portfolio has done slightly better

than the average measured by the WM performance tables. A drag on the portfolio was the decision to put £500m into an index fund. Mr Gibbs defends the move saying that as a charity, the Trust had to demonstrate prudence in its investments.

Eight fund managers were appointed to manage the money from January 1993 for an initial three years. So far Mr Gibbs is happy with their performance, although the Trust's charitable status will oblige it to re-examine the managers at the end of the three-year term before re-appointing them.

One of the choices of managers, Newton Investment Management, was seen at the time as surprising. It has a reputation as an aggressive investor in equities and is thought to have done well with the Trust's money.

The Trust's portfolio is now 64 per cent invested in UK equities, 32 per cent in international shares, 2 per cent in property, 3 per cent in index-linked and 9 per cent in other gilt-edged stocks and cash.

## BRITISH COAL CORPORATION Licensing of Closed Collieries

British Coal invites offers for licensing the working of coal and the use of associated facilities at each of the collieries named below. Decisions by British Coal to grant a licence in respect of each colliery will be made on a colliery by colliery basis. Specific proposals for non-mining uses will also be given due consideration.

The collieries for which separate offers are invited are Bentley, near Doncaster, South Yorkshire; Calverton, Nottingham; Rufford, Rainworth, Mansfield, Nottinghamshire, and Wearmouth, Sunderland, Tyne and Wear.

Expressions of interest must be received by January 4, 1994, either in writing to:

British Coal Corporation,  
Licensing of Closed Collieries,  
Eastwood Hall, Eastwood,  
Nottinghamshire NG16 3EB.  
Fax No: 0773 532709

or by telephone on the following numbers:

Bentley Colliery	0773 532711
Calverton Colliery	0773 532710
Rufford Colliery	0773 532710
Wearmouth Colliery	0773 532711

and subsequently confirmed in writing.  
British Coal reserves the right not to

consider expressions of interest received after January 4, 1994. Parties who have expressed an interest in making an offer in respect of a particular colliery will be provided with a Preliminary Information Pack containing outline information on the colliery, an application form, a letter of undertaking and the terms of a £10,000 security deposit/bond, together with details of the licensing process and timetable.

Detailed information on the relevant colliery and draft tender documentation will subsequently be provided to any party which satisfies the requirements specified in the Preliminary Information Pack, which include entering into the letter of undertaking and the provision of the security deposit/bond.

The receipt of an offer will not create any obligation or commitment on the part of British Coal to enter into any negotiations or to grant a licence.

Enquiries about the procedures set out in this advertisement should be made in writing to the above address or by telephone on the numbers listed opposite.

## British COAL



## COMPANIES AND FINANCE

## Jams today mean jam tomorrow for Peek

Kieran Cooke looks at the rapid Asian expansion of an £89m a year traffic management business

Anthony Gould enjoys traffic jams. He wallows in them in Kuala Lumpur and in Jakarta. He goes looking for them in China. In Bangkok, he sits back and lets the traffic envelop him.

Mr Gould is head of the Asian operations of Peek, a British company specialising in traffic control systems. Asia has some horrendous traffic problems: Mr Gould and Peek see great opportunities in offering solutions.

"In 1992 only 3 per cent of our turnover was in Asia," says Mr Gould. "Within three years we aim to have up to 40 per cent of our revenues generated in this region."

Peek started life 20 years ago as an investment holding company. Since a capital reconstruction in 1986 it has specialised in various types of road traffic equipment and management systems.

Peek now bills itself as the world's leading manufacturer of traffic controllers, the boxes which sit by traffic lights and control the signals.

In recent years Peek has acquired the traffic control operations of Philips in the Netherlands, and Ferranti traffic information systems. Other businesses have been acquired in the Nordic countries, Germany and the US.

Turnover has risen from £14.7m in 1987 to £88.6m last year. Pre-tax profits last year were £7.1m.

Now, with business slow elsewhere, the focus is on the



Gridlock in Bangkok: Peek's Asian operations, headed by Anthony Gould (inset), see 'great opportunities' in offering solutions

fast developing countries of Asia.

The big prize so far has been a £6.5m contract won earlier this year to supply and install traffic controllers at 143 junctions throughout Bangkok.

The controllers will form an integrated network, with more than 2,000 detectors or sensors relaying information on traffic build-up at the junctions to a central computer - a system aimed at reducing jams in a city which is among the most

traffic-clogged in the world.

Similar systems are in operation in 40 British towns and cities, including central London.

"Bangkok and other Asian cities are now realising that traffic congestion is a serious impediment to further growth," says Mr Gould.

"We don't offer all the solutions but at least we can be a big help."

Peek is negotiating to install similar systems in Jakarta, the

Indonesian capital, and the nearby city of Bandung.

Business is promising in Malaysia.

In Singapore, Peek earlier this year took a 49 per cent stake in the local Kee Eng Chin Electrical company, which installs and maintains traffic equipment throughout the island republic.

Like many companies, Peek is looking to China for a great leap forward in its business.

"The scale of the road building programme in China

is staggering," says Mr Gould.

"Over the next five years China plans to build more than 100,000km of highway. And these plans are not just on the drawing board. Many of them are already being put into action."

At the beginning of the year, Peek took a 45 per cent stake in a largely state-controlled engineering company in Sichuan province in southern China.

The joint venture has been concentrating its sales efforts

on Hainan, the Chinese island south of Hong Kong which has long been a favourite holiday destination among Chinese but is now designated as a special economic zone.

The local economy on Hainan has been growing at more than 20 per cent each year - and high economic growth rates have brought

Peek recently signed a £3m contract to supply and install traffic management systems in Hainan, Hainan's biggest city. Another £7m worth of business is likely to grow out of the project.

"The contract took nine months to negotiate and involved us taking local officials to Britain and showing them how the systems work there," says Mr Gould.

"Officials from all over China go to Hainan for conferences or for holidays - it's a great show window for us."

Traffic control is a very competitive business and others are intent on grabbing a slice of the Asian market. Siemens of Germany, GEC of Britain and Philips in Australia are Peek's main business rivals.

Mr Gould spends his time in traffic jams watching the lights and calculating business possibilities.

"We could be doing nearly £100m of business in China alone within three years," he says. "It will mean a big investment in terms of marketing and technology transfer. But the rewards make the effort very worthwhile."

## Centregold share gift transaction

By Tim Bart

Centregold, the publisher and distributor of video games and computer software, has set a new trend in Christmas share dealings by disclosing a gift transaction between its chief executive and managing director.

Shortly after the stock market closed on Christmas Eve, the Birmingham-based company announced that Mr Geoff Brown, the former mathematics teacher who floated the company in October, was giving 200,000 shares to Mr Martyn Savage, the managing director.

The gift, worth about £380,000 at Friday's closing price of 165p, reduces Mr Brown's holding to 13.9m shares representing 25 per cent of the capital.

Mr Savage said he would be

retaining the shares, which took his holding to 3.6 per cent.

"It was a personal gift reflecting Mr Brown's view that I deserved more than I got out of the company. We were the driving force behind the flotation," he said.

The gift, supplementing Mr Savage's £30,000 basic annual salary and performance-related bonus, was a one-off gesture, he added.

Since the flotation Centregold shares have jumped sharply from the issue price of 125p. The company's performance has been boosted by strong demand in the run up to the holiday period.

Mr Savage said earnings next year would be boosted by new products and revenue from exclusive video game rights for the Winter Olympics and the World Cup.

## Economic Insurance sold to management for £11.5m

By Catherine Milton

Hafnia, the Danish insurance company, has sold its last UK operating subsidiary to a management team led by the company's existing managing director for £11.5m.

Economic Insurance, which provides "innovative and specialised 'own label' insurance products" for leading brokers as well as marketing policies under its own name, plans to seek a London listing within the next two to three years.

The buy-out, backed by Canover Investments with Causeway Capital, is the latest in a series of disposals since Hafnia suspended payments to creditors in August.

Investors have provided an additional £1.5m working capital for Economic.

Economic came to the market in April 1993 when the sale of Hafnia's insurance and

financial services operation to a company in which Sun Alliance has the dominant stake left it as an independent operating unit.

Economic said Sun Alliance opted against including Economic in its own stable because of a loss-making mortgage guarantee business from which Economic has since been extricated.

Mr Peter Cullum, 43, who is leading the MBO team, persuaded Hafnia to agree to the buy-out in June after several "opportunistic" bids had been received.

Mr Cullum, who joined Economic as managing director in 1991 with a brief to turn around the loss-making company, said pre-tax profits in the year to December 1993 would be more than £4m on a gross premium income of £40m. Losses in the previous year totalled £5.5m.

## Lloyds Chemists £1.1m purchase

Lloyds Chemists has paid £1.1m cash for Trident Pharmaceuticals, a wholesale operating in the south of England and South Wales.

For the year to December 31 1992 Trident achieved turnover of £8.5m. Tangible assets acquired amount to about £200,000.

## NEWS DIGEST

## Radiant Metal dips into red

Despite an increase in turnover from £513,000 to £540,000, Radiant Metal Finishing, which specialises in electroplating and dealing in residential property, slipped from a pre-tax profit of £1,000 to a deficit of £24,000 for the half year ended August 31.

The company turned in losses of 1.79p per share (earnings of 0.09p), and "in the light of the depressed economic climate" is deferring any decision

on the payment of a dividend until the full year results are known.

## Fenner disposal talks terminated

Discussions over the sale of Fenner's power transmission division have been terminated.

The industrial products company originally announced that talks were taking place with a potential purchaser when it launched a £17m rights issue in September. Mr Colin Cooke, chairman, said the company would now "devote its full attention to running the business and

implementing the programme to improve its profitability which was outlined at the time of the rights issue."

## VSEL disappointed over Beverley sale

Directors of VSEL, the Cumbrian-based builder of Trident submarines, said they were "disappointed" and were "reviewing their position" following the decision by Beverley Group to sell its Gull Thomson (Marine) subsidiary to Villiers, the USM-traded company formerly known as Caspen Oil.

Last week Beverley said it had rescinded a previous agreement to sell the offshoot to Sealand Industries, a subsidiary of VSEL. Beverley would be contributing £40,000 to Sealand's costs.

## Development Secs open offer take-up

Valid applications for the 4-for-5 open offer by Development Securities to raise about £29.5m have been received in respect of 45.59m new shares, or 48.4 per cent of the issue.

The remaining 48.3m shares (£1.6 per cent) are to be taken up in accordance with the placing arrangements.

## INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1989=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM				
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator
1989	100.0	100.0	7.1	100.0	100.1	100.0	100.0	2.8	100.0	97.9	100.0	100.0	7.1	100.0	100.1	100.0	100.0	9.8	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1990	106.5	106.9	6.9	98.0	107.0	108.5	108.7	2.8	94.3	108.4	108.4	108.2	6.1	108.4	108.2	104.5	101.1	10.4	107.2	108.1	108.6	104.1	10.4	110.7	108.2	102.4	11.2	118.1	104.9	
1991	108.0	108.0	6.9	108.0	108.4	110.8	108.1	2.8	108.5	111.1	107.4	102.6	6.2	140.4	108.2	104.5	103.1	10.5	117.7	108.6	108.7	103.5	10.5	110.7	108.7	108.1	10.5	120.0	109.7	
1992	112.9	110.7	6.4	108.1	112.8	122.9	112.9	2.5	135.9	122.2	110.5	108.3	6.2	164.9	112.3	107.9	107.3	10.0	134.9	114.5	110.8	114.2	10.8	117.8	117.9	111.8	8.6	144.3	107.1	
1993	115.6	112.4	5.2	99.3	110.9	132.5	119.9	2.2	147.0	122.2	114.2	111.4	5.9	218.7	118.2	109.5	111.3	8.4	181.1	114.2	118.9	118.7	10.9	118.8	120.1	114.0	7.2	124.7	104.6	
1994	116.5	112.4	5.4	94.6	108.9	141.8	125.5	2.1	149.8	122.9	125.6	117.2	4.8	261.1	115.9	110.7	112.9	8.8	185.0	107.0	114.3	118.0	10.3	111.9	121.1	113.7	8.8	98.1	102.3	
1995	114.2	110.3	6.7	82.9	112.2	144.6	128.4	2.1	144.2	120.9	120.6	120.7	4.2	270.7	113.2	108.7	113.2	8.5	127.7	109.2	119.5	118.5	10.8	119.5	119.5	103.2	8.7	88.6	109.2	
1996	117.8	112.9	7.3	60.4	117.4	138.9	120.6	2.2	114.5	120.6	128.2	118.1	4.8	280.2	107.0	108.9	119.2	10.4	111.4	108.7	116.8	113.6	9.8	111.3	120.5	108.7	9.8	70.0	112.3	
4th qtr.1992	5.9	3.2	7.2	61.8	117.4	-5.5	-7.7	2.3	118.3	120.8	1.4	-4.8	4.9	233.1	107.0	-1.4	-3.2	10.7	107.6	108.7	2.9	-3.8	8.8	111.3	1.8	0.9	10.4	71.7	111.0	
1st qtr.1993	3.7	4.4	6.9	62.2	117.8	-5.9	-8.1	2.3	115.5	120.8	-4.8	-8.8	5.3	213.4	107.2	0.1	-3.7	11.0	96.8	108.7	3.3	1.8	10.5	73.7	14.8	14.8	14.8	14.8	14.8	
2nd qtr.1993	5.2	3.8	5.9	63.7	117.8	-5.0	-4.3	2.4	108.2	125.3	-3.8	-8.3	5.0	209.2	108.4	1.1	-4.2	11.5	91.8	104.5	4.0	2.9	10.2	74.8	114.8	114.8	114.8	114.8	114.8	
3rd qtr.1993	5.5	4.3	5.7	65.0	118.9	-6.1	-3.8	2.5	108.9	125.3	-2.5	-8.8	5.0	194.5	112.3	0.8	-3.5	11.7	88.0	105.7	4.0	2.6	10.3	77.5	115.0	115.0	115.0	115.0	115.0	
December 1992	6.5	4.0	7.2	62.3	117.4	-7.7	-7.9	2.4	118.6	120.6	5.2	-4.3	5.0	224.2	107.0	1.0	-4.8	10.9	98.0	108.7	0.3	-4.4	n.a.	111.3	1.0	0.5	10.6	74.9	111.0	
January 1993	4.9	4.6	7.0	60.4	118.2	-5.5	-7.9	2.3	108.9	121.3	-7.3	-9.1	5.2	218.7	108.9	0.1	-4.4	10.9	97.1	104.5	11.1	-4.9	n.a.	111.9	3.0	1.8	10.7	73.1	112.6	
February	3.2	4.4	6.9	63.5	117.9	-5.9	-8.8	2.3	113.0	122.2	-4.6	-11.8	5.3	212.8	108.7	-3.8	-2.8	11.0	96.8	104.8	-4.3	-4.9	n.a.	111.9	2.9	2.0	10.5	73.2	113.9	
March	3.0	4.3	6.9	62.8	117.8	-4.2	-2.0	2.3	123.8	123.8	-1.7	-8.5	5.5	210.2	107.2	4.3	-3.0	11.2	89.0	108.7	0.3	-4.7	n.a.	114.1	4.0	1.6	10.4	74.8	114.8	
April	4.7	3.9	6.8	62.9	117.2	-5.0	-1.1	2.3	105.6	125.2	-2.4	-8.2	5.8	211.8	107.7	1.1	-3.1	10.4	104.4	108.7	1.1	-3.1	n.a.	114.6	2.7	1.5	10.3	75.0	114.8	
May	5.2	3.3	6.8	60.0	117.5	-4.8	-4.2	2.3	102.6	125.4	-5.7	-8.2	5.8	208.8	108.3	-3.1	-3.8	11.8	98.1	104.8	-0.8	-4.8	n.a.	115.1	2.4	4.6	10.2	75.1	114.8	
June	8.0	4.2	6.8	63.1	117.5	-3.0	-4.8	2.5	108.4	125.3	-3.4	-7.8	5.7	206.8	108.4	8.5	-3.7	11.9	91.0	104.2	-3.8	-3.7	n.a.	118.9	3.9	3.0	10.2	72.7	114.8	
July	5.9	3.7	6.8	65.8	118.4	-3.8	-3.5	2.5	108.4	125.3	1.6	-3.1	11.7	89.5	104.5	1.6	-3.1	11.7	89.5	104.5	-3.8	-3.8	n.a.	118.5	4.4	3.7	10.3	72.5	114.8	
August	5.3	4.0	6.7	66.7	118.7	-4.1	-2.9	2.5	103.3	126.2	-0.7	-5.8	5.9	195.3	111.7	-0.9	-3.4	11.7	91.0	104.8	0.4	-3.4	n.a.	117.5	3.6	2.7	10.3	71.7	118.8	
September	5.4	3.9	6.6	65.8	118.2	-6.5	-4.4	2.6	102.8	127.9	-2.3	-3.7	6.1	184.8	112.8	2.1	-3.5	11.8	89.8	108.7	-0.7	-3.5	n.a.	118.4	3.8	2.1	10.2	77.3	118.3	
October	4.4	4.7	6.7	67.9	120.1	-4.8	-4.8	2.6	102.8	127.9	-4.4	-3.8	6.2	172.8	119.3	-1.8	-4.8	12.0	83.7	105.0	n.a.	n.a.	n.a.	120.3	3.4	1.6	10.0	81.8	117.0	
November	4.0	4.3	6.3	65.1																										

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Deutsches Institut für Wirtschaftsforschung (DIW) and IFA. Retail sales volume data from national government sources except Japan and Italy (both series defined by OECD using CPI). Retail to total retail sales except France and Italy (major outlets only) and Japan (department stores only). Industrial production data from national government sources includes mining, manufacturing, gas, electricity and water supply industries except Japan (mining and manufacturing only) and UK (includes construction industries). Unemployment rate which adjusts for the different definitions of unemployment used in official sources. Vacancy rate indicator relevant vacancy measure divided by total civilian employment, expressed in index form. Derived from OECD series. US - help-wanted advertising, Japan - new vacancies, Germany and France - all jobs vacant, Italy -



# Banesto: walking on a razor's edge

By Peter Martin

It is rare for a bank to lose its entire board less than four months after raising nearly \$700m from the international financial community.

It is rarer still for such an upset to happen to an institution publicly embraced by J.P. Morgan, the bank most admired by other bankers.

Yet that is what happened yesterday to Banesto, Spain's fourth-largest bank. Its board was replaced at the orders of the Bank of Spain, because, said the central bank, Banesto needed restructuring on a scale which required "the support of the entire banking system". If that implies serious, longstanding problems in Banesto's loan portfolio, it was a concern brushed aside by the investors who put up \$670m for Banesto's rights issue this summer.

Individual Spanish investors pinned their faith to Mr Mario Conde, the bank's youthful chairman, who was demonstrating his faith in the bank he had run since 1987 with a personal purchase of shares worth Ptas4.4m (\$47.4m).

Institutional investors round the world were comforted by the presence of J.P. Morgan as adviser to the bank and co-investor. Banesto was the first target of the \$1.1bn Corsair fund, a portfolio set up by Morgan to invest in undervalued banks.

Corsair put \$175m into Banesto. Though Morgan was providing only \$7.2m of that, it was publicly setting the seal of respectability on the Spanish bank. "We must get it right

The following is an unofficial translation of a statement issued by the Bank of Spain:

Note to central banks and foreign supervisory authorities. The Bank of Spain has agreed, as of today's date, the substitution of administrative organs of the Banco Espanol de Credito in accordance with the Third Title of Law 26/1985, July 29, on Discipline and Intervention by the Credit Bodies.

Consequently, by this accord, effective immediately, Banco Espanol de Credito's administrative council is wound up and the Entity (Banesto) remains under the supervision of the provisional new administrative body named by the Bank of Spain, and composed of the following persons:

Alfredo Saez Abad, who will act as president; Rafael Arce, Garcia, Marcial Portela Alvarez; Epifanio Roldan; Briones; Matias Rodriguez; and others.

The aforementioned provisional administrative body remains under the direct supervision of the Bank of Spain, through having been designated to exercise the public faculties that the law confers upon it.

Banesto's situation has forced the adoption of restructuring measures that could not be taken by the Entity in isolation by itself and which require, on the contrary, the support of the whole banking system, in its case of the Guarantee Fund for Deposits in Banking Establishments.

Those reasons have determined the composition of the new governing body, which will always act in the best and exclusive interest of the depositors and shareholders of Banesto. Its mission is to maintain the Entity's normal functioning, and to set up a restructuring programme in collaboration with the Bank of Spain, and, in particular, to ensure the stability and future of the entity, maintaining at all times the full confidence of the depositors and the financial markets.

In this way the Bank of Spain guarantees the liquidity of the institutions in local and foreign markets, adopting all measures necessary to that end. - Madrid, December 29 1993

because we are investing our reputation," said Mr Roberto Mendoza, a Morgan vice-chairman. "That is the biggest kind of risk we can take."

Mr Conde had no illusions about the value of Morgan's name. "Would there have been a capital issue without J.P. Morgan? The answer is no," he said. But the Morgan name was not enough to see the capi-

In retrospect, Banesto has been walking on the razor's edge ever since Mr Conde's plan to sell shares in the bank's industrial empire, Corporacion Banesto, fell foul of the market slump that accompanied the Gulf war in 1990.

Banesto needed the capital to shore up its balance sheet. The sale would have met the regulator's new rule requiring Spanish banks hold down the proportion of industrial assets in their shareholders' funds.

With the Corporacion Banesto sale postponed, Banesto was reduced to finding individual buyers for its industrial assets. These include stakes in Acerinox, Spain's leading stainless steel producer; Union Carburos, an industrial gases group; Tudor, Europe's third-ranked battery producer; Agro, the big domestic building group; and Asturiana de Zinc, a mining business.

With most of these businesses weakened by recession, successful sales have been hard to find, though shares in Acerinox were successfully placed last autumn.

Banesto solved its balance sheet weaknesses with this summer's rights issue. However, finding new capital has not been enough to satisfy the Bank of Spain. J.P. Morgan must now be hoping that Banesto's new management finds nothing that undermines its judgment earlier this year.

In the summer, Mr Mendoza summed up his perception of the chance Morgan was taking with Banesto. "My own sense is that this is very low risk, although you can argue as to how good the returns will be."



**Cavalier who infuriated the establishment**

Mr Mario Conde (above) is only 45, yet he has infuriated Spain's financial establishment more often than any septuagenarian, writes Our Financial Staff.

He bounded on to the financial stage in 1987 when he and a friend sold their bulk chemicals producer to Montedison for Ptas6bn (\$481m). With the proceeds they bought their way on to the Banesto board, and he became president within days.

He has enlarged the bank at a breakneck pace; become embroiled in a wrangle with los Alberos, two other youthful entrepreneurs, which ended in their public humiliation; helped Mr Rupert Murdoch stage a boardroom coup at a television station; provoked the hostility of BF; and been cited as a future conservative prime minister.

The son of a Galician customs official, he studied law at the Jesuit University of Dueso near Bilbao, achieving one of the three highest marks in national law exams.

He admits that when he took control at Banesto he did not tell shareholders how bad it was. If he had come clean, he said recently, "what would have been the reaction? They would have left the bank."

This cavalier approach to shareholders partly explains Mr Conde's many enemies. Just as important is his enthusiasm for hunting Spanish banking's interest rate cartel. With his departure, the Spanish financial establishment will sleep more easily.

## Two Japanese chemical groups to merge next year

By Michio Nakamoto in Tokyo

Two Japanese chemical companies that belong to the Mitsubishi group of companies plan to merge their operations and create Japan's largest chemical company.

Mitsubishi Petrochemical, the largest domestic petrochemical company in which Shell Petroleum has a 12.6 per cent stake and Shell Japan a 5.7 per cent stake, and Mitsubishi Kasei, the country's biggest all-round chemical manufacturer, plan to merge next October on an equal basis.

The new company, Mitsubishi Chemical, will have consolidated profits of more than ¥1,000bn (\$8.35bn) and a combined share of more than 15 per cent of the domestic ethylene market.

The decision, aimed at increasing international competitiveness, comes in the midst of one of the most difficult times for Japan's petrochemical sector and is expected to encourage further consolidation in the industry.

The country's chemical industry has not only suffered a prolonged business slump in the domestic market, but is also facing growing competition overseas.

Overcapacity has plagued

the industry since the early 1980s and there have been rumours of consolidation for the past 10 years, according to Mr John Chanoki, analyst at James Capel.

After the first oil shock, the Ministry of International Trade and Industry encouraged companies to join forces in sales co-operatives that were able to control prices. Nevertheless, Japan's 14 chemical companies remained fiercely independent and have, until now, managed to avoid full-scale mergers.

Mitsubishi Petrochemical and Mitsubishi Kasei are expected to report pre-tax losses in the year to March 1994. Furthermore, the increasing reluctance of the Japanese authorities to protect the chemical industry from outside competition makes their future look grim as well.

With the successful conclusion of the Uruguay Round of the Gatt, Japanese chemical makers will face tariff reductions on imported chemicals of, on average, more than 60 per cent in five years' time.

Against this background, Japanese chemical companies are being forced to accept the necessity of consolidation to create larger, more efficient and internationally competitive businesses.

## Arthur Andersen heads world accountability table

By Andrew Jack

Arthur Andersen has become the world's largest accountancy firm by fee income, according to the International Accounting Bulletin.

The firm grew by 7.9 per cent to just over \$6bn in the year to August, overtaking by \$17m KPMG Peat Marwick, which has been the largest network since it was formed by the merger of two firms in 1987.

Just two of the largest 14 international firms and networks reported any declines: KPMG, which was down 1.6 per cent to \$6bn in the year to September 30, and Coopers &

Lybrand, down 2.4 per cent to \$5.2bn in the year to September 30.

Andersen reported the largest growth, more than half of which came from Andersen Consulting, the computer consultancy provider.

It is the only true single worldwide firm, while the others are looser networks and affiliations of national firms.

Ernst & Young reported growth of 2.4 per cent to \$5.8bn in the year to September. Deloitte Touche Tomatsu rose 4.2 per cent to \$5bn and Price Waterhouse 3.4 per cent to \$3.9bn.

## State near completion of Koor sell-off

By Julian O'Connell in Jerusalem

Israel's government is to sell its remaining shares in Koor Industries - Israel's largest trade and industrial conglomerate which is spearheading commercial links with Arab companies in the wake of the Israeli-Palestinian peace accord.

The move follows the announcement that Koor and Bank Leumi, Israel's second largest banking group, have signed separate deals with Moroccan companies to set up investment and banking com-

panies in the first concrete signs of a thawing of Arab-Jewish commercial relations.

Koor said it was establishing a \$60m joint venture company to make investments in the occupied territories with Moroccan and Palestinian partners. Bank Leumi said it had signed an agreement last week in Casablanca to set up a new commercial bank to operate in the Israeli-occupied West Bank and Gaza Strip, soon to come under Palestinian self-rule.

Together the projects mark an important breakthrough for Israel in developing trade and

business ties with Arab partners after years when Israel was isolated by the Arab economic boycott which, although loosened recently, still remains in force.

The opening of trade ties with Morocco also follows indications that King Hassan is preparing to broaden his country's economic co-operation with Israel in a package which includes an air agreement between El Al and Royal Moroccan; direct telephone and mail links; and the exchange of business delegations.

The government said next

Thursday it would sell the last tranche of the 10.5 per cent of Koor's equity it acquired in 1989 as part of its role in saving the company from a financial crisis.

The government has been selling off its stake over the past six months and now has only 1.9 per cent of the company to sell in an offering expected to fetch at least \$77m.

The sale will boost Koor's plans to exploit new business opportunities in the Middle East and help increase annual sales which last year reached \$2.65bn.

Prices for electricity generated for the purpose of the electricity trading and settlement arrangements in England and Wales, 1993/94, by time of day and season.

Time of day	Season	Unit price (£/MWh)
12:00-13:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
13:00-14:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
14:00-15:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
15:00-16:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
16:00-17:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
17:00-18:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
18:00-19:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
19:00-20:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
20:00-21:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
21:00-22:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
22:00-23:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
23:00-24:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
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	Summer	25.00
	Autumn	25.00
	Spring	25.00
14:00-15:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
15:00-16:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
16:00-17:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
17:00-18:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
18:00-19:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
19:00-20:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
20:00-21:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
21:00-22:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
22:00-23:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
23:00-24:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00

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	Autumn	25.00
	Spring	25.00
14:00-15:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
15:00-16:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
16:00-17:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
17:00-18:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
18:00-19:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
19:00-20:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
20:00-21:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
21:00-22:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
22:00-23:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
23:00-24:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00

Prices for electricity generated for the purpose of the electricity trading and settlement arrangements in England and Wales, 1993/94, by time of day and season.

Time of day	Season	Unit price (£/MWh)
12:00-13:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
13:00-14:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
14:00-15:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
15:00-16:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
16:00-17:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
17:00-18:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
18:00-19:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
19:00-20:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
20:00-21:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
21:00-22:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
22:00-23:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00
23:00-24:00	Winter	25.00
	Summer	25.00
	Autumn	25.00
	Spring	25.00

Prices for electricity generated for the purpose of the electricity trading and settlement arrangements in England and Wales, 1993/94, by time of day and season.

12 hour period	Payment time for electricity (p/kWh)		Pool Price for trading (p/kWh)	
	Winter	Summer	Winter	Summer
07:00	25.69	18.29	18.29	18.29
07:00	25.69	22.98	22.98	22.98
07:00	25.69	25.69	25.69	25.69
08:00	25.69	25.69	25.69	25.69
08:00	25.69	25.69	25.69	25.69
09:00	25.69	25.69	25.69	25.69
09:00	25.69	25.69	25.69	25.69
10:00	25.69	25.69	25.69	25.69
10:00	25.69	25.69	25.69	25.69
11:00	25.69	25.69	25.69	25.69
11:00	25.69	25.69	25.69	25.69
12:00	25.69	25.69	25.69	25.69
12:00	25.69	25.69	25.69	25.69
13:00	25.69	25.69	25.69	25.69
13:00	25.69	25.69	25.69	25.69
14:00	25.69	25.69	25.69	25.69
14:00	25.69	25.69	25.69	25.69
15:00	25.69	25.69	25.69	25.69
15:00	25.69	25.69	25.69	25.69
16:00	25.69	25.69	25.69	25.69
16:00	25.69	25.69	25.69	25.69
17:00	25.69	25.69	25.69	25.69
17:00	25.69	25.69	25.69	25.69
18:00	25.69	25.69	25.69	25.69
18:00	25.69	25.69	25.69	25.69
19:00	25.69	25.69	25.69	25.69
19:00	25.69	25.69	25.69	25.69
20:00	25.69	25.69	25.69	25.69
20:00	25.69	25.69	25.69	25.69
21:00	25.69	25.69	25.69	25.69
21:00	25.69	25.69	25.69	25.69
22:00	25.69	25.69	25.69	25.69
22:00	25.69	25.69	25.69	25.69
23:00	25.69	25.69	25.69	25.69
23:00	25.69	25.69	25.69	25.69
24:00	25.69	25.69	25.69	25.69
24:00	25.69	25.69	25.69	25.69



## INTERNATIONAL CAPITAL MARKETS

## Focus shifts to Germany in thin trade

By Tracy Corrigan and Patrick Harverson

Most continental European bond markets drifted lower yesterday, but, with London closed and many continental European market participants on holiday, trading was extremely thin.

German bond prices dropped slightly, as dealers tried to hedge the new 30-year German government bond, of which DM10bn was allotted to the traditional bank consortium yesterday.

More 30-year bonds will be auctioned today. Dealers believe the total amount of 30-year bonds will be DM10bn. The Bundesbank is expected to hold back a portion of bonds for market operations.

Dealers said the terms of the bond,

## GOVERNMENT BONDS

which matures on January 4, 2004, were in line with expectations. The coupon was set at 6.25 per cent and the price at 100.40. The bonds were quoted at 99.50 in the grey market, according to dealers.

"We don't expect to have any problems selling the paper, but it will go to foreign buyers, and they are not around at the moment," said one trader.

French bond prices edged lower at the long-end, in sympathy with the German market, but dealers said thin trading was confined to a 20 basis point range.

US bond prices eased slightly at the long end of the maturity range in quiet trading yesterday morning after news of strong consumer confidence data. The declines followed the moderate losses the market posted on Monday.

By noon, the benchmark 30-year government bond was down 1/4 at 100% to yield 6.235 per cent. The 2-year note was unchanged at 100 1/2, yielding 4.184 per cent.

Although business was quiet with many participants away on holiday, there was some selling early on after the Conference Board announced that its index of consumer confidence rose to 82.3 in December, up from 71.9 in November.

Dealers said that the long end of the market would probably have fallen further but for the positive effect on sentiment of fresh declines in commodity prices, including another large drop in the oil price.

European bonds rallied strongly in 1993 while the US caught the jitters after a good start. However, Conner Middleman and Patrick Harverson found lingering optimism for 1994

## Italian sector is expected to remain leader of the pack

For most investors, 1993 was the year of the European bond bonanza, with fixed-income markets fuelled by falling interest rates, slowing inflation and faltering economies. Next year is likely to bring more of the same as Europe's economies continue to limp along, monetary policies remain accommodative and fiscal tightening limits its supply.

However, 1994 promises to be a more difficult year as the European bond rally loses steam in the second half and markets re-focus on political risk, budget deficits and economic recovery.

Moreover, the low yields prevailing in most markets will make double-digit performance next year hard to attain. Few markets still offer yields above 6 per cent and "besides the lower-yielding yield, this also means lower capital gains potential, and at the same time higher risks," says Mr Reiner Back, head of fixed-income strategy at DB Research in Frankfurt.

On a global comparison, last year's best-performing market was Italy, which rose 31.67 per cent in local currency terms. That was followed by Spain, up 30.93 per cent, and Denmark with a 21.24 per cent rise. The US and Japan provided the poorest returns, yielding 10.30 per cent

and 13.36 per cent, respectively.

European bonds are expected to outperform other markets again next year, lifted by central banks' continued easing of interest rates. Ms Alison Cottrell, European economist at Midland Global Markets, expects European short-term rates to fall another 250 basis points on average by the end of 1994, with the German discount rate - currently at 5.75 per cent - reaching 4 per cent by the summer and 3.5 per cent by year-end.

That should put German bond yields, at historical lows in real terms, under further downward pressure from a weak economy, decelerating inflation and a tighter fiscal stance. The 10-year benchmark bond yield, at around 5.65 per cent, is widely expected to drop below 5.5 per cent, with some economists going as low as 5.2 per cent.

One risk factor in Germany is the country's election marathon, with 19 polls slated for the year. Given the weakness of the economy and soaring unemployment, political shocks caused by extreme voting patterns could be possible.

According to Ms Cottrell, the risk period for bonds is likely to be not so much the October federal elections as the period between the Lower Saxony regional elections on March 13 and the European elec-

tions on June 12. "A large protest vote may prove more unsettling for the markets than the October election," she notes.

French bonds should do well, although they may be prone to political jitters around the European parliament elections and in the run-up to the 1995 presidential elections. However, the country's low and falling inflation rate, tepid economy and record unemployment are expected to promote sharp rate cuts, helped by the continuing strength of the French franc.

The UK bond market put on a dazzling performance this year, posting an annual return of 20.88 per cent. Glits rallied sharply after the November 30 budget, helped by favourable inflation developments which saw the retail price index fall to a 26-year low in November.

The low-inflation, slow-growth scenario is expected to underpin glits early next year, bolstered by prospects for some more rate cuts by the Bank of England. Most observers expect at least another 1/2-point off the 5.5 per cent base rate, with an increasing number of analysts calling for 4 per cent base rates by year-end.

"The highest returns are likely during the first half of 1994 reflecting the positive combination of lower short-term rates and a continuing rally in overseas bond mar-

kets," predicts Mr David Walton, economist at Goldman Sachs. He expects the 10-year gilt yield to drop below 6 per cent in the next few months, from about 6.20 per cent at present.

However, he warns that some of these gains might evaporate in the second half, with the yield curve steepening, as the international environment becomes less supportive and investors begin to worry about a rise in UK inflation.

Meanwhile, Europe's high-yielders remain everybody's favourite, with Italy expected to lead the pack.

"In this low-yield environment, the quest for good returns will push investors into the high-yielders which still offer potential for yield convergence towards the hard core," said Mr Back at DB Research. While Italy's national elections - likely to be held in spring - will keep the country's currency and bond market volatile, economic fundamentals and the prospect of further rate cuts will buoy Italian bonds, he says.

Ms Ros Affron, European economist at Nomura Research Institute, expects the Italian bond market to outperform all others in the next six months and sees 10-year yields falling some 100 basis points by mid-1994 from the current 8.41 per cent.

Italy's fundamentals are promising, with inflation set to drop below 4 per cent and the fiscal outlook improving after the successful passage of the 1994 budget.

Spanish bond yields are expected to decline further, although they are likely to lag behind Italy. The minority socialist government is having trouble implementing labour market reforms, and with a general strike planned for January, the peseta is likely to be plagued by political tensions. Spanish fundamentals - rising inflation and an overshooting budget deficit - do not bode well for aggressive cuts in interest rates, which are needed to revive the economy and reduce record unemployment.

Meanwhile, a tighter policy stance by the US Federal Reserve is unlikely to have much impact on European bonds. The dislocation of US and European business cycles suggests a fairly muted link between US and European yields, says Ms Cottrell.

Moreover, with worldwide economic activity expected to remain subdued and oil prices seen as remaining stable, commodities prices are unlikely to fuel inflation pressures.

CM

## Inflation remains the primary factor

throughout the year in a range between 2.5 per cent and 3 per cent.

A stuttering economy, at least in the first half of the year, was also partly responsible for the lack of inflationary pressure.

In particular, concern about how President Clinton's first budget (which was designed to shrink the deficit by raising taxes and cutting federal spending) would affect the economy acted as a restraint on corporate and consumer spending.

The Federal Reserve's monetary policy was another factor pushing bond yields lower.

Although interest rates remained unchanged throughout 1993 - the prime rate and discount rate started and ended the year at 6 per cent and 3 per cent respectively - the lack of strong economic growth persuaded the Fed to keep policy on hold for the year.

Meanwhile, low short-term rates forced

investors to switch billions of dollars out of bank certificates of deposit and money market funds, which were returning a meagre 2 per cent to 3 per cent, and into assets with higher yields. For conservative investors uncomfortable with the risk inherent in buying equities, bonds became the natural refuge.

Finally, technical considerations played a role in the rally, when the government reduced the number of bond auctions from four to three per year, and increased the size of short- and medium-term debt issues accordingly.

The move was designed to cut the cost of government financing by shortening the maturity of the federal debt. The result was a shortage of 30-year bonds, which served to drive prices higher in an already buoyant market.

However, the rally ran out of steam in mid-October. Within two weeks, the 30-year bond yield had jumped almost 80

basis points to more than 6.5 per cent. Another fortnight later, yields were flirting with 6.5 per cent, and the small of panic was in the air. The spark for the sell-off was provided by stronger-than-expected economic reports.

Although the prices data in the final months of the year did not suggest inflation had revived along with the quickening pace of economic activity, investors were looking toward 1994, and a grim future of surging economic growth, rising prices, and a tightening of monetary policy. This is the gloomy scenario for the bond market.

However, not everyone paints such a bleak picture for next year.

While economic growth is expected to come in at over 4 per cent for the final quarter of 1993, some economists see a slowing down in growth in the first half of 1994 as the tax increases in President Clinton's first budget begin to take

their toll on spending and investment.

The optimists expect inflation to remain subdued because of the structural disinflationary forces in the global economy. And they are confident that the Fed will not overreact to the late-1993 growth surge by pushing interest rates sharply higher in early 1994. The expected replacement in January of Mr Wayne Angell, an important Fed governor and the central bank's highest inflation hawk, with the more accommodating and growth-oriented Ms Alice Rivlin, currently number two at the Office of Management and Budget, lends support to that view.

A quick glance at Wall Street's 1994 bond market forecasts finds that the optimists represent the majority. Consequently, the consensus among analysts is that bond prices will rally early next year, and by enough to push long-term yields down below 6 per cent once more. Further out in 1994, however, growth rates are expected to pick up, which could mean that the first half rally will be short-lived.

PH

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## BOND FUTURES AND OPTIONS

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## Germany

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## BOND FUTURES AND OPTIONS

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## UK GILTS PRICES

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## ITALY

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## Spain

Coupon	Red Date	Price	Day's Change	Yield	Week ago	Month ago
Australia	10.000	109.02	+0.250	6.88	6.78	6.80
Belgium	9.000	103.08	+0.250	6.44	6.33	6.44
Canada	7.250	120.00	+0.000	6.48	6.77	6.48
Denmark	6.000	105.03	+0.250	6.16	6.34	6.44
France	5.000	105.08	+0.250	5.07	5.08	5.08
Germany	5.000	105.00	+0.250	5.75	5.75	5.75
Italy	8.000	104.00	+0.250	8.41	8.41	8.41
Japan	5.000	105.00	+0.250	5.00	5.00	5.00
Netherlands	6.000	105.00	+0.250	5.61	5.72	5.84
Spain	8.000	105.00	+0.250	8.41	8.41	8.41
UK Gilt	5.000	105.00	+0.250	5.00	5.00	5.00
US Treasury	5.000	105.00	+0.250	5.00	5.00	5.00
EU (French Gov)	5.000	105.00	+0.250	5.00	5.00	5.00

## UK

IN MONTHLY UK GILT FUTURES (LITRE 250,000 STDS of 100%)						
	Open	Sett price	Change	High	Low	Set. vol
Dec		120-18	+0-01			0
Mar	119-25	119-22	"	119-28	119-22	3800
						108039

IN LONG GILT FUTURES OPTIONS (LITRE 250,000 04% of 100%)						
	Open	Sett price	Change	High	Low	Set. vol
Dec		120-18	+0-01			0
Mar	119-25	119-22	"	119-28	119-22	3800
						108039





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### INVESTMENT TRUSTS - Contd

	MS	Y <sub>0</sub>	DE
100	2.7	9.7	0.7
200	3.5	10.2	0.7
210	3.8	10.3	0.7
212	3.8	10.3	0.7
215	3.8	10.3	0.7
218	3.8	10.3	0.7
220	3.8	10.3	0.7
222	3.8	10.3	0.7
225	3.8	10.3	0.7
228	3.8	10.3	0.7
230	3.8	10.3	0.7
232	3.8	10.3	0.7
235	3.8	10.3	0.7
238	3.8	10.3	0.7
240	3.8	10.3	0.7
242	3.8	10.3	0.7
245	3.8	10.3	0.7
248	3.8	10.3	0.7
250	3.8	10.3	0.7
252	3.8	10.3	0.7
255	3.8	10.3	0.7
258	3.8	10.3	0.7
260	3.8	10.3	0.7
262	3.8	10.3	0.7
265	3.8	10.3	0.7
268	3.8	10.3	0.7
270	3.8	10.3	0.7
272	3.8	10.3	0.7
275	3.8	10.3	0.7
278	3.8	10.3	0.7
280	3.8	10.3	0.7
282	3.8	10.3	0.7
285	3.8	10.3	0.7
288	3.8	10.3	0.7
290	3.8	10.3	0.7
292	3.8	10.3	0.7
295	3.8	10.3	0.7
298	3.8	10.3	0.7
300	3.8	10.3	0.7
302	3.8	10.3	0.7
305	3.8	10.3	0.7
308	3.8	10.3	0.7
310	3.8	10.3	0.7
312	3.8	10.3	0.7
315	3.8	10.3	0.7
318	3.8	10.3	0.7
320	3.8	10.3	0.7
322	3.8	10.3	0.7
325	3.8	10.3	0.7
328	3.8	10.3	0.7
330	3.8	10.3	0.7
332	3.8	10.3	0.7
335	3.8	10.3	0.7
338	3.8	10.3	0.7
340	3.8	10.3	0.7
342	3.8	10.3	0.7
345	3.8	10.3	0.7
348	3.8	10.3	0.7
350	3.8	10.3	0.7
352	3.8	10.3	0.7
355	3.8	10.3	0.7
358	3.8	10.3	0.7
360	3.8	10.3	0.7
362	3.8	10.3	0.7
365	3.8	10.3	0.7
368	3.8	10.3	0.7
370	3.8	10.3	0.7
372	3.8	10.3	0.7
375	3.8	10.3	0.7
378	3.8	10.3	0.7
380	3.8	10.3	0.7
382	3.8	10.3	0.7
385	3.8	10.3	0.7
388	3.8	10.3	0.7
390	3.8	10.3	0.7
392	3.8	10.3	0.7
395	3.8	10.3	0.7
398	3.8	10.3	0.7
400	3.8	10.3	0.7
402	3.8	10.3	0.7
405	3.8	10.3	0.7
408	3.8	10.3	0.7
410	3.8	10.3	0.7
412	3.8	10.3	0.7
415	3.8	10.3	0.7
418	3.8	10.3	0.7
420	3.8	10.3	0.7
422	3.8	10.3	0.7
425	3.8	10.3	0.7
428	3.8	10.3	0.7
430	3.8	10.3	0.7
432	3.8	10.3	0.7
435	3.8	10.3	0.7
438	3.8	10.3	0.7
440	3.8	10.3	0.7
442	3.8	10.3	0.7
445	3.8	10.3	0.7
448	3.8	10.3	0.7
450	3.8	10.3	0.7
452	3.8	10.3	0.7
455	3.8	10.3	0.7
458	3.8	10.3	0.7
460	3.8	10.3	0.7
462	3.8	10.3	0.7
465	3.8	10.3	0.7
468	3.8	10.3	0.7
470	3.8	10.3	0.7

Graphics	M	20	32
Geometry Data	H	1987	1987

29	0.0	85.2	14.0
82	—	87.7	-3.0
40	—	—	—
83	2.5	120.0	4.7
96	2.0	144.3	0.3
314	—	—	—
105	8.9	129.2	-0.4
18	—	—	—
176	0.7	274.3	-1.3
101	1.9	125.8	-0.3
25	3.2	—	—
16	—	—	—
314	—	—	—
73	0.0	120.5	13.2
180	—	—	—
27	2.3	100.0	3.2
70	—	—	—
124	4.2	152.2	1.0
77	—	120.1	18.0
12	—	—	—
287	3.7	—	—

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Chen Academy	1992	1993	1994

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5	391	+2	393
Murray Scott M. JRM	392	+3	395

200	14.0	208.7	44.4
250	4.22289		
300	1.5	27.6	6
350	0.8		
400	0.3	74.2	8
450	0.1	137.7	10
500	0.05	81.0	14
550	0.03	183.5	16
600	0.02	110.6	3
650	0.01	57.9	18
700	0.005	238.2	7
750	0.002		
800	0.001		
850	0.0005		
900	0.0002		
950	0.0001		
1000	0.00005		
1050	0.00002		
1100	0.00001		
1150	0.000005		
1200	0.000002		
1250	0.000001		
1300	0.0000005		
1350	0.0000002		
1400	0.0000001		
1450	0.00000005		
1500	0.00000002		
1550	0.00000001		
1600	0.000000005		
1650	0.000000002		
1700	0.000000001		
1750	0.0000000005		
1800	0.0000000002		
1850	0.0000000001		
1900	0.00000000005		
1950	0.00000000002		
2000	0.00000000001		
2050	0.000000000005		
2100	0.000000000002		
2150	0.000000000001		
2200	0.0000000000005		
2250	0.0000000000002		
2300	0.0000000000001		
2350	0.00000000000005		
2400	0.00000000000002		
2450	0.00000000000001		
2500	0.000000000000005		
2550	0.000000000000002		
2600	0.000000000000001		
2650	0.0000000000000005		
2700	0.0000000000000002		
2750	0.0000000000000001		
2800	0.00000000000000005		
2850	0.00000000000000002		
2900	0.00000000000000001		
2950	0.000000000000000005		
3000	0.000000000000000002		
3050	0.000000000000000001		
3100	0.0000000000000000005		
3150	0.0000000000000000002		
3200	0.0000000000000000001		
3250	0.00000000000000000005		
3300	0.00000000000000000002		
3350	0.00000000000000000001		
3400	0.000000000000000000005		
3450	0.000000000000000000002		
3500	0.000000000000000000001		
3550	0.0000000000000000000005		
3600	0.0000000000000000000002		
3650	0.0000000000000000000001		
3700	0.00000000000000000000005		
3750	0.00000000000000000000002		
3800	0.00000000000000000000001		
3850	0.000000000000000000000005		
3900	0.000000000000000000000002		
3950	0.000000000000000000000001		
4000	0.0000000000000000000000005		
4050	0.0000000000000000000000002		
4100	0.0000000000000000000000001		
4150	0.00000000000000000000000005		
4200	0.00000000000000000000000002		
4250	0.00000000000000000000000001		
4300	0.000000000000000000000000005		
4350	0.000000000000000000000000002		
4400	0.000000000000000000000000001		
4450	0.0000000000000000000000000005		
4500	0.0000000000000000000000000002		
4550	0.0000000000000000000000000001		
4600	0.00000000000000000000000000005		
4650	0.00000000000000000000000000002		
4700	0.00000000000000000000000000001		
4750	0.000000000000000000000000000005		
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C.A.R. Continued from Page 1		C.A.R. Continued from Page 1	
<b>NY Unit Members List (12/20/90)</b> C.A.R. Unit No. 10-11-12-13-14-15-16-17-18-19-20-21-22-23-24-25-26-27-28-29-30-31-32-33-34-35-36-37-38-39-40-41-42-43-44-45-46-47-48-49-50-51-52-53-54-55-56-57-58-59-60-61-62-63-64-65-66-67-68-69-70-71-72-73-74-75-76-77-78-79-80-81-82-83-84-85-86-87-88-89-90-91-92-93-94-95-96-97-98-99-100-101-102-103-104-105-106-107-108-109-110-111-112-113-114-115-116-117-118-119-120-121-122-123-124-125-126-127-128-129-130-131-132-133-134-135-136-137-138-139-140-141-142-143-144-145-146-147-148-149-150-151-152-153-154-155-156-157-158-159-160-161-162-163-164-165-166-167-168-169-170-171-172-173-174-175-176-177-178-179-180-181-182-183-184-185-186-187-188-189-190-191-192-193-194-195-196-197-198-199-200-201-202-203-204-205-206-207-208-209-210-211-212-213-214-215-216-217-218-219-220-221-222-223-224-225-226-227-228-229-230-231-232-233-234-235-236-237-238-239-240-241-242-243-244-245-246-247-248-249-250-251-252-253-254-255-256-257-258-259-260-261-262-263-264-265-266-267-268-269-270-271-272-273-274-275-276-277-278-279-280-281-282-283-284-285-286-287-288-289-290-291-292-293-294-295-296-297-298-299-300-301-302-303-304-305-306-307-308-309-310-311-312-313-314-315-316-317-318-319-320-321-322-323-324-325-326-327-328-329-330-331-332-333-334-335-336-337-338-339-340-341-342-343-344-345-346-347-348-349-350-351-352-353-354-355-356-357-358-359-360-361-362-363-364-365-366-367-368-369-370-371-372-373-374-375-376-377-378-379-380-381-382-383-384-385-386-387-388-389-390-391-392-393-394-395-396-397-398-399-400-401-402-403-404-405-406-407-408-409-410-411-412-413-414-415-416-417-418-419-420-421-422-423-424-425-426-427-428-429-430-431-432-433-434-435-436-437-438-439-440-441-442-443-444-445-446-447-448-449-450-451-452-453-454-455-456-457-458-459-460-461-462-463-464-465-466-467-468-469-470-471-472-473-474-475-476-477-478-479-480-481-482-483-484-485-486-487-488-489-490-491-492-493-494-495-496-497-498-499-500-501-502-503-504-505-506-507-508-509-510-511-512-513-514-515-516-517-518-519-520-521-522-523-524-525-526-527-528-529-530-531-532-533-534-535-536-537-538-539-540-541-542-543-544-545-546-547-548-549-550-551-552-553-554-555-556-557-558-559-560-561-562-563-564-565-566-567-568-569-570-571-572-573-574-575-576-577-578-579-580-581-582-583-584-585-586-587-588-589-590-591-592-593-594-595-596-597-598-599-600-601-602-603-604-605-606-607-608-609-610-611-612-613-614-615-616-617-618-619-620-621-622-623-624-625-626-627-628-629-630-631-632-633-634-635-636-637-638-639-640-641-642-643-644-645-646-647-648-649-650-651-652-653-654-655-656-657-658-659-660-661-662-663-664-665-666-667-668-669-670-671-672-673-674-675-676-677-678-679-680-681-682-683-684-685-686-687-688-689-690-691-692-693-694-695-696-697-698-699-700-701-702-703-704-705-706-707-708-709-710-711-712-713-714-715-716-717-718-719-720-721-722-723-724-725-726-727-728-729-730-731-732-733-734-735-736-737-738-739-740-741-742-743-744-745-746-747-748-749-750-751-752-753-754-755-756-757-758-759-760-761-762-763-764-765-766-767-768-769-770-771-772-773-774-775-776-777-778-779-780-781-782-783-784-785-786-787-788-789-790-791-792-793-794-795-796-797-798-799-800-801-802-803-804-805-806-807-808-809-810-811-812-813-814-815-816-817-818-819-820-821-822-823-824-825-826-827-828-829-830-831-832-833-834-835-836-837-838-839-840-841-842-843-844-845-846-847-848-849-850-851-852-853-854-855-856-857-858-859-860-861-862-863-864-865-866-867-868-869-870-871-872-873-874-875-876-877-878-879-880-881-882-883-884-885-886-887-888-889-890-891-892-893-894-895-896-897-898-899-900-901-902-903-904-905-906-907-908-909-910-911-912-913-914-915-916-917-918-919-920-921-922-923-924-925-926-927-928-929-930-931-932-933-934-935-936-937-938-939-940-941-942-943-944-945-946-947-948-949-950-951-952-953-954-955-956-957-958-959-960-961-962-963-964-965-966-967-968-969-970-971-972-973-974-975-976-977-978-979-980-981-982-983-984-985-986-987-988-989-990-991-992-993-994-995-996-997-998-999-1000-1001-1002-1003-1004-1005-1006-1007-1008-1009-1010-1011-1012-1013-1014-1015-1016-1017-1018-1019-1020-1021-1022-1023-1024-102			

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E. & F. Smith Ltd (100000)									
1111 Grafton St, Auckland									
	1979	1978	1977	1976	1975	1974	1973	1972	1971
Revenue	100.00	97.00	95.00	93.00	91.00	89.00	87.00	85.00	83.00
Operating Profit	20.00	19.00	18.00	17.00	16.00	15.00	14.00	13.00	12.00
Profit Before Tax	18.00	17.00	16.00	15.00	14.00	13.00	12.00	11.00	10.00
Profit After Tax	13.00	12.00	11.00	10.00	9.00	8.00	7.00	6.00	5.00
Dividend	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69
Dividend Cover	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69
Dividend Cover	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69
Dividend Cover	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30

E. & F. Smith Ltd (100000)									
1111 Grafton St, Auckland									
	1979	1978	1977	1976	1975	1974	1973	1972	1971
Revenue	100.00	97.00	95.00	93.00	91.00	89.00	87.00	85.00	83.00
Operating Profit	20.00	19.00	18.00	17.00	16.00	15.00	14.00	13.00	12.00
Profit Before Tax	18.00	17.00	16.00	15.00	14.00	13.00	12.00	11.00	10.00
Profit After Tax	13.00	12.00	11.00	10.00	9.00	8.00	7.00	6.00	5.00
Dividend	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69
Dividend Cover	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69
Dividend Cover	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30

E. & F. Smith Ltd (100000)									
1111 Grafton St, Auckland									
	1979	1978	1977	1976	1975	1974	1973	1972	1971
Revenue	100.00	97.00	95.00	93.00	91.00	89.00	87.00	85.00	83.00
Operating Profit	20.00	19.00	18.00	17.00	16.00	15.00	14.00	13.00	12.00
Profit Before Tax	18.00	17.00	16.00	15.00	14.00	13.00	12.00	11.00	10.00
Profit After Tax	13.00	12.00	11.00	10.00	9.00	8.00	7.00	6.00	5.00
Dividend	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Yield	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00
Dividend Payout	76.92	73.17	70.53	68.42	65.93	63.83	61.76	59.70	57.69

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For Profit: Life & Pers. and Specialty Products					Man. Ins.	485.0	510.8	—
					Global Inc. & Grwth.	181.8	191.4	—
					Pacific Growth	402.5	423.7	—



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Oil Price	Other Price	+ or -	Yield Gross	Oil Price	Other Price	+ or -	Yield Gross	Oil Price	Other Price	+ or -	Yield Gross	Oil Price	Other Price	+ or -	Yield Gross	Oil Price	Other Price	+ or -	Yield Gross

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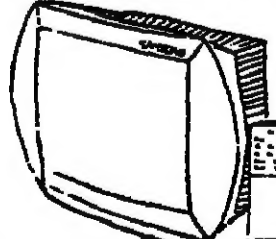
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